



STATE OF WISCONSIN
DEPARTMENT OF JUSTICE

J.B. VAN HOLLEN
ATTORNEY GENERAL

Kevin M. St. John
Deputy Attorney General

114 East, State Capitol
P.O. Box 7857
Madison, WI 53707-7857
608/266-1221
TTY 1-800-947-3529

April 3, 2014

Brendan M Fischer
General Counsel
Center for Media and Democracy
520 University Avenue, Suite 260
Madison, WI 53703

Re: *CMD v. Vukmir*

Dear Brendan:

I am providing this letter on behalf of Sen. Vukmir in fulfillment of the Settlement Agreement and Release, which settled the case of *Center for Media and Democracy v. Leah Vukmir*, Case No. 13-CV-1875 (Dane County Cir. Ct.).

First, enclosed are the responsive documents called for by Paragraph 2. Redactions have been made to personal email addresses and cell phone numbers, which are available in a telephone book in the public library if published, and are confidential if not published. These redactions were made under the balancing test, Wis. Stat. § 19.35(1)(a), because the public interest in disclosure of this information is outweighed by the expectation of privacy. Furthermore, one record mentioning Oklahoma City in passing between the Senator and a personal acquaintance is being withheld because it is purely personal and does not mention anything related to ALEC or the conference, other than noting that Senator Vukmir will be in Oklahoma City on a specific day. (The entire reference to the conference is as follows: "Sorry I missed you, too. Am in O'Hare airport on way to a conference in OKC.") Purely personal communications, not pertaining to governmental functions and responsibilities, are not subject to disclosure, unless they evince a violation of law or policy. See *Schill v. Wisconsin Rapids School Dist.*, 2010 WI 86, ¶ 9 & n.4, 327 Wis. 2d 572, 786 N.W.2d 177 (Abrahamson, C.J., lead opinion); *Id.*, ¶ 148 & n.2 (Bradley, J., concurring); *Id.*, ¶ 173 & n.4 (Gableman, J., concurring). Pursuant to the public records law, portions of the document that are nonresponsive because they pertain to unrelated matters have been redacted. (I redacted my name at the top of the emails, and I redacted one instance mentioning Sen. Vukmir's daughter.) See Wis. Stat. § 19.36(6).

Second, below are Sen. Vukmir's answers to your October 18, 2013, correspondence:

1. When did you arrive in Oklahoma City, where the ALEC spring meeting was being held, and when did you leave?
I arrived May 2, 2013 and departed on May 4, 2013.

2. Did you attend the ALEC "Board of Directors Dinner" on May 2, or any other lunches, receptions, dinners, or gatherings on May 2?
Yes, but I only attended the dinner.

- Did you receive any documents, thumb drives, or materials of any kind at the Board of Directors dinner or any other lunches, receptions, dinners, or gatherings on May 2?

No.

- From whom did you receive each such documents, materials, or data?

I did not receive any materials.

- Describe the contents of each such documents, materials, or data.

I did not receive any materials.

- What did you do with each such documents, materials, or data you received, and when, where, and how did you dispose of or delete those documents, materials, or data?

I did not receive any materials.

- If you returned such documents, materials, or data to a particular person, identify that person or persons.

I did not receive any materials.

3. Did you attend the breakfast with Governor Fallin on May 3, or any other breakfast meetings on May 3?

Yes, I attended the breakfast with Gov. Fallin.

- Did you receive any documents, thumb drives, or materials of any kind at the Fallin breakfast (or any other breakfast meetings)?

No.

- From whom did you receive each such documents, materials, or data?

I did not receive any materials.

- Describe the contents of each such documents, materials, or data.

I did not receive any materials.

- What did you do with each such documents, materials, or data you received, and when, where, and how did you dispose of or delete those documents, materials, or data?

I did not receive any materials.

- If you returned such documents, materials, or data to a particular person, identify that person or persons.

I did not receive any materials.

4. Did you attend any part of the ALEC "Joint Board of Directors Meeting" on May 3?

Yes.

- Did you receive any binders, documents, thumb drives, or materials of any kind in advance of, or at, the Board of Directors meeting?

Yes.

- If so, please describe when you received each such binder, document, thumb drive, or material and how it was transmitted to you (including if you received any documents online via a service like Box.com or other cloud computing or online system).

A binder was made available to me at the beginning of the meeting. No person gave me the binder in particular, but it was at my seat when I got there. I received two emails with links to Box.com but I was not able to retrieve these documents. My attorney has recently been able to retrieve documents through this link related to the Oklahoma City conference and those documents are enclosed. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this meeting. I refer you to those documents for details concerning the content.

- From whom did you receive each such documents, materials, or data?

No person in particular gave me the binder. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this meeting. I refer you to those documents for details concerning the content.

- Describe the contents of each such documents, materials, or data.

The binder contained a meeting agenda, policy information, public affairs information, and financial information. That is all I can remember about these documents in the binder. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this meeting. I refer you to those documents for details concerning the content.

- What did you do with each such documents, materials, or data you received at or in advance of the Board of Directors meeting (including each such documents, materials, or data opened on your computer, tablet, phone, or other device) and when, where, and how did you dispose of or delete those documents, materials, or data?

I left the binder on the table. Additional documents are being provided related in general to the Oklahoma City conference that

may have been provided "in advance" of this meeting. I refer you to those documents for details concerning the content.

- If you returned such documents, materials, or data to a particular person, identify that person or persons.

I did not return these documents to anyone, I just left the binder on the table.

5. Did you attend any part of any Workshop, Working Group, Task Force Subcommittee, or Task Force meetings on May 3?

No. By way of further information, I never planned to attend any meetings on May 3. I planned to depart my hotel in Oklahoma City at noon on May 3, but my flight was cancelled, so I spent the afternoon of May 3 trying to get an alternative flight back to Wisconsin.

- Did you receive any documents, thumb drives, or materials of any kind in advance of, or at, these meetings?

I did not attend any of these meetings on May 3. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this meeting. I refer you to those documents for details concerning the content.

- If so, please describe when and how you received each such document, thumb drive, or other material and how it was transmitted to you (including if you received each such documents online via a service like Box.com or other cloud computing or online system)

I did not attend any of these meetings on May 3. With regard to Box.com, I refer you to my previous response to question 4. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this meeting. I refer you to those documents for details concerning the content.

- From whom did you receive each document, material, or data?

I did not attend any of these meetings on May 3. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this meeting. I refer you to those documents for details concerning the content.

- Describe the contents of each such documents, materials, or data.

I did not attend any of these meetings on May 3. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this meeting. I refer you to those documents for details concerning the content.

- What did you do with each such documents, materials, or data you received at, or in advance of, any of the May 3 Workshop, Working Group, Task Force Subcommittee, or Task Force meetings (including any documents, materials, or data opened on your computer, tablet, phone, or other device) and when, where, and how did you dispose of or delete those documents, materials, or data?

I did not attend any of these meetings on May 3. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this meeting. I refer you to those documents for details concerning the content.

- If you returned such documents, materials, or data to a particular person, identify that person or persons.

I did not attend any of these meetings on May 3. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this meeting. I refer you to those documents for details concerning the content.

6. Did you attend any part of the ALEC Oklahoma Reception or any dinners, receptions, or gatherings with ALEC private sector representatives or ALEC legislators on May 3?

Yes. Although I originally was not planning to attend the reception on May 3, after my flight was cancelled, I changed my plans and attended this reception.

- Did you receive any documents, thumb drives, or materials of any kind in advance of, or at, these dinners, receptions, or gatherings?

Specifically related to May 3 dinners, receptions, or gatherings, I am not aware of any particular documents that I received related to these events. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of these events. I refer you to those documents for details concerning the content.

- If so, please describe when and how you received each such document, thumb drive, or material and how it was transmitted to you (including if you received any documents online via a service like Box.com or other cloud computing or online system).

Specifically related to May 3 dinners, receptions, or gatherings, I am not aware of any particular documents that I received related to these events. With regard to Box.com, I refer you to my previous response to question 4. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of these events. I refer you to those documents for details concerning the content.

- From whom did you receive each such documents, materials, or data?

Specifically related to May 3 dinners, receptions, or gatherings, I am not aware of any particular documents that I received related to these events. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of these events. I refer you to those documents for details concerning the content.

- Describe the contents of each such documents, materials, or data.

Specifically related to May 3 dinners, receptions, or gatherings, I am not aware of any particular documents that I received related to these events. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of these events. I refer you to those documents for details concerning the content.

- What did you do with each such documents, materials, or data you received at or in advance of any of the May 3 receptions, dinners, or gatherings (including any documents, materials, or data opened on your computer, tablet, phone, or other device) and when, where, and how did you dispose of or delete those documents, materials, or data?

Specifically related to May 3 dinners, receptions, or gatherings, I am not aware of any particular documents that I received related to these events. Additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of these events. I refer you to those documents for details concerning the content.

- If you returned such documents, materials, or data to a particular person, identify that person or persons.

I did not return any documents, materials, or data received at these May 3 events.

7. Did you attend any breakfasts, lunches, dinners, receptions, or gatherings with ALEC private sector representatives or ALEC legislators on May 4?

No.

- Did you receive any documents, thumb drives, or materials of any kind in advance of or at the Board of Directors meeting?

I am not aware of receiving any documents related to any meetings on May 4 because I was not planning to and did not attend any events on May 4; I departed early in the morning. To the extent this question is asking for documents received "in advance of" May 4, additional documents are being provided related in general to the

Oklahoma City conference that may have been provided "in advance" of this date. I refer you to those documents for details concerning the content.

- If so, please describe when and how you received each such document, thumb drive, or material and how it was transmitted to you (including if you received any documents online via a service like Box.com or other cloud computing or online system)

I am not aware of receiving any documents related to any meetings on May 4 because I was not planning to and did not attend any events on May 4; I departed early in the morning. To the extent this question is asking for documents received "in advance of" May 4, additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this date. I refer you to those documents for details concerning the content.

- From whom did you receive each such documents, materials, or data?

I am not aware of receiving any documents related to any meetings on May 4 because I was not planning to and did not attend any events on May 4; I departed early in the morning. To the extent this question is asking for documents received "in advance of" May 4, additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this date. I refer you to those documents for details concerning the content.

- Describe the contents of each such documents, materials, or data.

I am not aware of receiving any documents related to any meetings on May 4 because I was not planning to and did not attend any events on May 4; I departed early in the morning. To the extent this question is asking for documents received "in advance of" May 4, additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this date. I refer you to those documents for details concerning the content.

- What did you do with each such documents, materials, or data you received at or in advance of any of the May 4 breakfasts, lunches, dinners, receptions, or gatherings (including any documents, materials, or data opened on your computer, tablet, phone, or other device) and when, where, and how did you dispose of or delete those documents, materials, or data?

I am not aware of receiving any documents related to any meetings on May 4 because I was not planning to and did not attend any events on May 4; I departed early in the morning. To the extent this question is asking for documents received "in advance of" May 4,

additional documents are being provided related in general to the Oklahoma City conference that may have been provided "in advance" of this date. I refer you to those documents for details concerning the content.

- If you returned such documents, materials, or data to a particular person, identify that person or persons.
I did not return any documents, materials, or data received at this May 4 event.

8. What is the name of the "model" bill you co-sponsored for the ALEC Health and Human Services Task Force meeting on May 3?

I never co-sponsored a "model bill." I did co-sponsor a resolution, which was entitled "Resolution Opposing PPACA Medicaid Expansion."

- Name all of the people who asked you to co-sponsor or support that bill, and provide their affiliation (i.e. for whom do they work, or which organization do they represent)?

There was no "bill." I was asked to co-sponsor the resolution by Christie Herrera of the Foundation for Government Accountability (FGA).

- Who else (including their affiliation) co-sponsored that bill?

There was no "bill." The resolution was co-sponsored by Sen. Nancy Barto (AZ), Sen. Kim David (OK), and Rep. Sue Allen (MO)

- Did you draft the bill or edit the bill in any way?

No, I did no edit or draft the resolution.

- If you did not draft the bill, who (including their affiliation) did draft it?

FGA drafted the resolution.

- When did you see the bill you agreed to co-sponsor?

I did not remember when I received the resolution, so I recently called Christie Herrera. She reminded me that she sent me an email on March 19, 2013. I recently searched my @yahoo.com email account and discovered that I do have a copy of this email, which has been provided. Additional documents related in general to this resolution are provided, or have been provided, and I refer you to those documents for details.

- Who (including their affiliation) provided you with a summary or description of the purpose or key elements of that bill, and when did this/these conversation/s take place?

Christie Herrera (FGA) emailed a draft of resolution. No conversation took place at this time. Additional documents related

in general to this resolution are provided, or have been provided, and I refer you to those documents for details.

- Why do you have no record of this bill in your office or your possession?

I did not have any record of the bill because there was no "bill" or "model bill." As explained above, I was asked to sponsor a resolution. Furthermore, as explained above, in response to receiving your question, I contacted Christie Herrera and then discovered a copy of the email discussing the resolution. This email is dated March 19, 2013. Additional documents related in general to this resolution are provided, or have been provided, and I refer you to those documents for details.

- Did you discuss the bill with anyone, in advance of, or at, the ALEC meeting, and if so who (including their affiliation)?

No, apart from my conversation with Christie Herrera discussed below, I did not discuss this resolution with anyone in advance of or at the ALEC meeting.

- Did you ask other legislators, corporate lobbyists, or non-profit groups to support the bill you co-sponsored?

No, I did not ask anyone to support the resolution.

- How did lobbyist Christine Herrera know you were supporting this bill and when did you discuss the bill with her?

I do not know the exact date but shortly after I received the resolution I called her to tell her I would be willing to be one of the co-sponsors, however, I would not be in attendance for the Task Force meeting to present the resolution.

- Since your travel plans prevented you from attending the Task Force meeting where the bill you co-sponsored was proposed, who presented it on your behalf and who spoke in favor of it or indicated to you that they would support it?

The other 3 co-sponsors listed above presented the resolution and the Task Force Chair mentioned my name as an additional sponsor in my absence.

9. Who paid for your travel and expenses related to the ALEC meeting in Oklahoma City?

Flight and hotel was paid for by Friends of Leah Vukmir campaign account and later reimbursed by ALEC.

- If you incurred the expenses for airfare, hotel, cabs, and/or food and drink or other expenses, have you sought and are you intending to seek reimbursement for any part of those expenses and, if so, from whom, and when, and for how much?

ALEC paid for my flight and hotel and this amount gets reported on Economic Interest Statement as part of honoraria. Because of my flight reschedule, I stayed at the hotel for an additional night at the same ALEC rate. All other expenses (cab, food, etc.) were paid for using personal funds; no reimbursement was sought, and receipts no longer available.

- Provide a copy of your flight and hotel reservations and receipts for any meals or drinks you paid for during your trip for the ALEC meeting.

Receipts still available will be provided.

- If ALEC paid for those travel and hotel expenses or reimbursed them, please indicate whether the reimbursement was described as or believed to be from the Wisconsin "scholarship" account, a "task force" scholarship, or a general ALEC fund for board or legislator travel or for honoraria?

General ALEC fund for board / honoraria.

- If ALEC paid for those travel and hotel expenses, who approved their reimbursement and who if anyone did you thank for covering those costs?

I do not know.

- Where are the records of your having submitted an application for reimbursement?

ALEC retains records.

10. Have you discussed with anyone at ALEC the issue of public records requests?

I mentioned at the board meeting to members that I have received numerous ORRs.

- If so, who (including their affiliation) and when?

I do not remember any specifics.

- Have you or your staff received any communications from ALEC's Michael Bowman or any other ALEC employee or board member suggesting or telling you that you should not or do not have to comply with an open records request for communications with ALEC, and if so, please list the dates of such communications and please describe what you were told?

Not that I am aware of.

- Have you contacted ALEC after you have received open records requests, if so, who have you contacted and when?

I mentioned at the board meeting to members that I have received numerous ORRs.

- Have you been advised by ALEC or ALEC leaders, including Wisconsin legislators, to destroy communications with ALEC or physical materials received from ALEC or at ALEC meetings, or have you been asked or urged not to retain any such materials; if so who gave such advice or made such a request, and when?

No.

- Do you routinely destroy or delete (or have your staff destroy or delete) communications from ALEC, and if so when did you first begin this practice?

As a matter of routine, I generally do not retain communications from any outside group, including ALEC, unless I have a specific reason to do so. I do not remember when I first began this practice.

- Do you routinely destroy or delete (or have your staff destroy or delete) communications from other special interest groups, and if so when did you first begin this practice?

As a matter of routine, I generally do not retain communications from any outside group, including ALEC, unless I have a specific reason to do so. I do not remember when I first began this practice.

- Do you avoid receiving, or have you made it your practice not to retain, physical materials provided to you at ALEC meetings, and if so, when did you first begin this process?

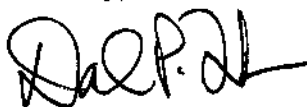
I do not retain physical materials provided to me at ALEC meetings. I do not remember when I first began this practice.

- If you claim that you did not retain communications from ALEC for meetings if you are not planning to attend them, do you retain communications from ALEC meetings if you do plan to attend them, and if so for how long?

I do not have any specific retention policy concerning meetings that I plan to attend.

If any of the above answers require correction or clarification, I reserve the right to make such necessary changes on behalf of my client.

Sincerely,



Daniel P. Lennington
Assistant Deputy Attorney General

Enclosures
DPL: pss

[REDACTED]

From: Leah Vukmir ([REDACTED]@yahoo.com)
Sent: Thursday, May 02, 2013 3:33 PM
To: Lisa Bowen
Subject: Re: Today

Flag Status: Flagged

Still on call - hopefully done soon

Sent from my iPhone

On May 2, 2013, at 9:32 AM, Lisa Bowen <lbowen@alec.org> wrote:

> I can meet you in the lobby.

>

> Sent from my iPhone

>

> On May 2, 2013, at 9:21 AM, "Leah Vukmir" <[\[REDACTED\]@yahoo.com](mailto:[REDACTED]@yahoo.com)> wrote:

>

>> Flight just leaving - be there @ 2. I hope you have all materials for me. Couldn't download. Let me know where and when!

>>

>> See you soon!

>>

>>

>>

>> Sent from my iPhone

>>

>> On May 2, 2013, at 8:13 AM, Lisa Bowen <lbowen@alec.org> wrote:

>>

>>> Hi Leah!

>>>

>>> I hope you are doing well! I was hoping to catch up with you today before our meeting. Will you be available?

>>>

>>> Look forward to hearing from you!

>>>

>>> Lisa

>>>

>>> Sent from my iPhone

[REDACTED]

From: Lisa Bowen [lbowen@alec.org]
Sent: Thursday, May 02, 2013 3:33 PM
To: Leah Vukmir
Subject: Re: Today

Flag Status: Flagged

Leah-

Bill Carmichael and I are down in the lobby. We will look for you.

Talk to you soon.

Lisa

Sent from my iPhone

On May 2, 2013, at 2:59 PM, "Leah Vukmir" [REDACTED]@yahoo.com> wrote:

> JuSt checked in. 330 works. Have to call in for a committee vote @ 3. Shouldn't take long - call you after.

>

> Sent from my iPhone

>

> On May 2, 2013, at 9:31 AM, Lisa Bowen <lbowen@alec.org> wrote:

>

>> I do! How about 330-400? Give you a chance to get settled?

>>

>> Sent from my iPhone

>>

>> On May 2, 2013, at 9:21 AM, "Leah Vukmir" [REDACTED]@yahoo.com> wrote:

>>

>>> Flight just leaving - be there @ 2. I hope you have all materials for me. Couldn't download. Let me know where and when!

>>>

>>> See you soon!

>>>

>>>

>>>

>>> Sent from my iPhone

>>>

>>> On May 2, 2013, at 8:13 AM, Lisa Bowen <lbowen@alec.org> wrote:

>>>

>>>> Hi Leah!

>>>>

>>>> I hope you are doing well! I was hoping to catch up with you today before our meeting. Will you be available?

>>>>

>>>> Look forward to hearing from you!

>>>>

>>>> Lisa

>>>>

>>>> Sent from my iPhone

From: Leah Vukmir [REDACTED]@yahoo.com]
Sent: Thursday, May 02, 2013 2:59 PM
To: Lisa Bowen
Subject: Re: Today

Flag Status: Flagged

JuSt checked in. 330 works. Have to call in for a committee vote @ 3. Shouldn't take long - call you after.

Sent from my iPhone

On May 2, 2013, at 9:31 AM, Lisa Bowen <lbowen@alec.org> wrote:

> I do! How about 330-400? Give you a chance to get settled?

>

> Sent from my iPhone

>

> On May 2, 2013, at 9:21 AM, "Leah Vukmir" <[\[REDACTED\]@yahoo.com](mailto:[REDACTED]@yahoo.com)> wrote:

>

>> Flight just leaving - be there @ 2. I hope you have all materials for me. Couldn't download. Let me know where and when!

>>

>> See you soon!

>>

>>

>>

>> Sent from my iPhone

>>

>> On May 2, 2013, at 8:13 AM, Lisa Bowen <lbowen@alec.org> wrote:

>>

>>> Hi Leah!

>>>

>>> I hope you are doing well! I was hoping to catch up with you today before our meeting. Will you be available?

>>>

>>> Look forward to hearing from you!

>>>

>>> Lisa

>>>

>>> Sent from my iPhone

[REDACTED]

From: Leah Vukmir [REDACTED]@yahoo.com]
Sent: Thursday, May 02, 2013 12:08 PM
To: Lisa Bowen
Subject: Re: Today

Flag Status: Flagged

Ok!

Sent from my iPhone

On May 2, 2013, at 9:32 AM, Lisa Bowen <lbowen@alec.org> wrote:

> I can meet you in the lobby.

>

> Sent from my iPhone

>

> On May 2, 2013, at 9:21 AM, "Leah Vukmir" [REDACTED]@yahoo.com> wrote:

>

>> Flight just leaving - be there @ 2. I hope you have all materials for me. Couldn't download. Let me know where and when!

>>

>> See you soon!

>>

>>

>>

>> Sent from my iPhone

>>

>> On May 2, 2013, at 8:13 AM, Lisa Bowen <lbowen@alec.org> wrote:

>>

>>> Hi Leah!

>>>

>>> I hope you are doing well! I was hoping to catch up with you today before our meeting. Will you be available?

>>>

>>> Look forward to hearing from you!

>>>

>>> Lisa

>>>

>>> Sent from my iPhone

[REDACTED]

From: Lisa Bowen [lbowen@alec.org]
Sent: Thursday, May 02, 2013 9:32 AM
To: Leah Vukmir
Subject: Re: Today

Flag Status: Flagged

I can meet you in the lobby.

Sent from my iPhone

On May 2, 2013, at 9:21 AM, "Leah Vukmir" <[REDACTED]@yahoo.com> wrote:

> Flight just leaving - be there @ 2. I hope you have all materials for me. Couldn't download. Let me know where and when!

>

> See you soon!

>

>

>

> Sent from my iPhone

>

> On May 2, 2013, at 8:13 AM, Lisa Bowen <lbowen@alec.org> wrote:

>

>> Hi Leah!

>>

>> I hope you are doing well! I was hoping to catch up with you today before our meeting. Will you be available?

>>

>> Look forward to hearing from you!

>>

>> Lisa

>>

>> Sent from my iPhone

[REDACTED]

From: Lisa Bowen [lbowen@alec.org]
Sent: Thursday, May 02, 2013 9:32 AM
To: Leah Vukmir
Subject: Re: Today

Flag Status: Flagged

I do! How about 330-400? Give you a chance to get settled?

Sent from my iPhone

On May 2, 2013, at 9:21 AM, "Leah Vukmir" [REDACTED]@yahoo.com> wrote:

> Flight just leaving - be there @ 2. I hope you have all materials for me. Couldn't download. Let me know where and when!

>

> See you soon!

>

>

>

> Sent from my iPhone

>

> On May 2, 2013, at 8:13 AM, Lisa Bowen <lbowen@alec.org> wrote:

>

>> Hi Leah!

>>

>> I hope you are doing well! I was hoping to catch up with you today before our meeting. Will you be available?

>>

>> Look forward to hearing from you!

>>

>> Lisa

>>

>> Sent from my iPhone

[REDACTED]

From: Leah Vukmir [REDACTED]@yahoo.com]
Sent: Thursday, May 02, 2013 9:21 AM
To: Lisa Bowen
Subject: Re: Today

Flag Status: Flagged

Flight just leaving - be there @ 2. I hope you have all materials for me. Couldn't download. Let me know where and when!

See you soon!

Sent from my iPhone

On May 2, 2013, at 8:13 AM, Lisa Bowen <lbowen@alec.org> wrote:

> Hi Leah!
>
> I hope you are doing well! I was hoping to catch up with you today before our meeting. Will you be available?
>
> Look forward to hearing from you!
>
> Lisa
>
> Sent from my iPhone

[REDACTED]

From: Lisa Bowen [lbowen@alec.org]
Sent: Thursday, May 02, 2013 8:13 AM
To: Leah Vukmir
Subject: Today

Flag Status: Flagged

Hi Leah!

I hope you are doing well! I was hoping to catch up with you today before our meeting. Will you be available?

Look forward to hearing from you!

Lisa

Sent from my iPhone

From: noreply@box.com on behalf of Box [noreply@box.com]
Sent: Friday, April 26, 2013 12:05 PM
To: [redacted]@yahoo.com
Subject: Your daily account summary from Box for Apr 25, 2013

Flag Status: Flagged



Simple, secure sharing from anywhere

[Go to Box](#)

Apr 25, 2013

Your collaboration updates

View all updates | View all folders | View all files | View all comments | View all previews | View all uploads

0 Downloads	0 Comments	1 Preview	0 Uploads
-----------------------	----------------------	---------------------	---------------------



2013 Spring Task Force Summit - Board Book

[View Folder »](#)

1 Preview

11:31am **William Seitz previewed** Board book 4-25-13.pdf
All Files > 2013 Spring Task Force Summit - Board Book

[View All Updates »](#)

You can change email preferences by visiting <https://www.box.com/settings/notification>

From: noreply@box.com on behalf of ALEC Policy [noreply@box.com]
Sent: Thursday, April 25, 2013 11:54 AM
To: [REDACTED]@yahoo.com
Subject: ALEC Policy has added you to a collaborated folder on Box

Flag Status: Flagged

ALEC Policy has added you to a folder

"You may view the ALEC 2013 Spring Task Force Summit Board Book on Box.com. "

Folder name: 2013 Spring Task Force Summit - Board Book
Owner: ALEC Policy

View Folder

To access the folder click here:
<https://alec.box.com/files/0/1/834596370>

American Legislative Exchange Council
Time to add users or storage to your account? Give us a ring at 1-877-729-4239.

You can change email preferences by visiting <https://www.box.com/settings/notification>

SPRING TASK FORCE SUMMIT

ALEC

AMERICAN
LEGISLATIVE
EXCHANGE
COUNCIL

ALABAMA • ARIZONA • ARKANSAS • CALIFORNIA • COLORADO • CONNECTICUT • DELAWARE • FLORIDA • GEORGIA • ILLINOIS • INDIANA • IOWA • KANSAS • KENTUCKY • LOUISIANA • MARYLAND • MASSACHUSETTS • MICHIGAN • MINNESOTA • MISSISSIPPI • MISSOURI • MONTANA • NEBRASKA • NEVADA • NEW HAMPSHIRE • NEW JERSEY • NEW YORK • NORTH CAROLINA • NORTH DAKOTA • OHIO • OKLAHOMA • OREGON • PENNSYLVANIA • RHODE ISLAND • SOUTH CAROLINA • SOUTH DAKOTA • TEXAS • UTAH • VERMONT • VIRGINIA • WASHINGTON • WEST VIRGINIA • WISCONSIN • WYOMING

MAY 2-3, 2013

Spring Task Force Summit
Oklahoma City, OK

AGENDA
ALEC Board Meeting
May 3, 2013
Oklahoma City
9:30 AM – 12:30 PM

ALEC Joint Board Meeting will be held in Concourse 7 in the Chase Building
*ALEC staff will meet at the registration booth immediately following the opening breakfast
walk to the Board Meeting.

*Walking directions to the Chase Building provided below

ALEC's Mission

"To advance free markets, limited government and federalism"

Strategic Plan Overriding Objective

All key objectives and strategic initiatives of the strategic plan will be measured against one overriding objective:

"Support state legislators to be more effective in their role to advance public policy initiatives consistent with ALEC's principles"

- | | | | |
|------|---|------------------|---------|
| I. | Call to Order | Chairman Piscopo | 9:30 am |
| II. | Changes to Agenda | | |
| III. | Chairs' Report | | |
| | - Additional conflict of interest disclosures per agenda items | | |
| | - Update and Plans for 2013 | | |
| IV. | Executive Director's Report | | |
| | - ALEC Update | | |
| | • Policy Highlights | | |
| | - Strategic Plan Update | | |
| | - Board Evaluation Update | | |
| | - New Staff Hires – Consistent with Strategic Plan Objective IV | | |
| | Organizational Capacity – Initiative I | | |
| | - Office Move | | |
| | • Fiscal Impact | | |
| | - Governance Changes | | |

ACTION AGENDA

- V. Consent Agenda Chairman Piscopo 10:00 am TAB #1
- Approval of Minutes from November 2012 Board Meeting
 - Approval of Minutes from March 2013 Telephonic Board Meeting

 - Approval of proposed changes in Task Force Operating Procedures TAB #2
- VI. Finance Committee Report Sen. Leah Vukmir 10:20 am TAB #3
Ms. Lisa Bowen
- Accept the Financial Statements ending February 2013
 - Approve 2013 Operating Budget
 - Approval of Legislative Expense Reimbursement

DISCUSSION AGENDA

- VII. Strategic Plan Objective IV; Items 1 & 2 – Communication/Public Affairs Ron Scheberle 11:00 am TAB #4
Bill Meierling
- Framework and Components of an Effective Public Affairs Program
 - Expanding Liaisons – When and Who
- VIII. Strategic Plan Objective I; Item 1 – Membership Ron Scheberle 11:20 am TAB #5
Jeff Lambert
- Identify Gaps in Membership Areas and Discuss Strategies to Engage Increase Private and Public Sector Membership

INFORMATION AGENDA

- IX. Policy Report Michael Bowman 11:40 am TAB #6
- X. Adjourn

Next Board Meeting August 6, 2013
Chicago, Illinois

TAB 1

Action/Consent

Approval of Minutes from November 27, 2012 Board Meeting

Recommendation

That the Board of Directors approves the minutes from the November 27, 2012 ALEC Board of Directors meeting.

Background

Ron Scheberle and ALEC staff have reviewed and approved the minutes from the Board of Directors meeting on November 27, 2012. They are now before the Board of Directors for approval.

Fiscal Impact

There is no fiscal impact associated with approving the minutes.

American Legislative Exchange Council
 Joint Board of Directors Meeting
 November 27, 2012

The following were in attendance:

Public Sector	Private Sector
Rep. Liston Barfield (SC)	Mr. W. Preston Baldwin (Centerpoint 360)
Sen. Curt Bramble (UT)	Mr. Jeffrey Bond (PhRMA)
Rep. Harold Brubaker (NC)	Mr. William Carmichael (American Bail)
Sen. James Buck (IN)	Mr. John Del Giorno (GlaxoSmithKline)
Sen. Bill Cadman (CO)	Mr. Ken Lane (Diageo North America)
Sen. Barbara Cegavske (NV)	Mr. Bill Leahy (AT&T)
Rep. Noble Ellington (LA)	Mr. Kelly Mader (Peabody)
Rep. David Frizzell (IN)	Mr. Michael Morgan (Koch Companies)
Rep. Joe Harrison (LA)	Ms. Sandy Oliver (Bayer)
Del. William Howell (VA)	Mr. David Powers (Reynolds American)
Rep. Phil King (TX)	Mr. C. Stevens Seale (SAP America, Inc.)
Sen. Michael Lamoureux (AR)	Mr. Daniel Smith (Altria Client Services)
Rep. Steve McDaniel (TN)	Mr. Russell Smoldon (Salt River Project)
Sen. Ray Merrick (KS)	Mr. Roland Spies (State Farm Insurance)
Rep. John Piscopo (CT)	Mr. Patrick Thomas (UPS)
Sen. Chip Rogers (GA)	
Sen. William Seitz (OH)	
Rep. Fred Steen (NC)	
Rep. Linda Upmeyer (IA)	
Sen. Leah Vukmir (WI)	

Absent public sector: Rep. Jon Brien (RI), Rep. Tom Craddick (TX), Rep. Philip Gunn (MS), Hon. Owen Johnson (NY), Sen. Dean Rhoads (NV), Rep. Curry Todd (TN), Sen. Susan Wagle (KS)

Absent private sector: Ms. Sano Blocker (Energy Future Holdings), Mr. Randy Smith (ExxonMobil)

ALEC Staff: Ms. Lisa Bowen, Ms. Kaitlyn Buss, Mr. Michael Bowman, Ms. Danielle Muckley, Ms. Briana Mulder, Mr. Ron Scheberle

Other Speakers: Mr. Bobby Burchfield (McDermott Will & Emery LLP), Mr. Alan Dye (Webster, Chamberlain & Bean), Mr. Tom Nelson (CCR & Associates), Mr. Colin Rorrie (CCR & Associates)

National Chairman Representative David Frizzell called the meeting to order.

Chairman Frizzell requested disclosure of any new conflicts of interest.

Chairman Frizzell heard a motion to approve newly appointed members of the Legislative Board of Directors Representative Gary Banz, Senator Barbara Cegavske, and Senator Wayne Niederhauser.

The motion was properly seconded and unanimously approved.

Chairman Frizzell heard a motion to accept the minutes from the July 24, 2012 Board Meeting.

The motion was properly seconded and unanimously approved.

Representative Linda Upmeyer and Ms. Lisa Bowen provided a financial update to the Board.

Chairman Frizzell heard a motion to accept the financial report dated September 30, 2012.

The motion was properly seconded and unanimously approved.

Chairman Frizzell heard a motion to accept the 2013 budget.

The motion was not accepted.

Mr. Michael Bowman provided background on the Justice Performance Project.

Chairman Frizzell heard a motion to approve the Justice Performance Project to function as a task force.

The motion was properly seconded and unanimously approved.

Mr. Ron Scheberle provided background on the Guiding Principles for Collaboration/Partnership.

Chairman Frizzell heard a motion to have further discussion on the Guiding Principles for Collaboration/Partnership.

The motion was properly seconded and unanimously approved.

Mr. Ron Scheberle and Mr. Michael Bowman provided background on the proposed changes to the Task Force Operating Procedures.

Chairman Frizzell heard a motion to accept the proposed changes to the Task Force Operating Procedures.

The motion was properly seconded and unanimously approved.

Ms. Danielle Muckley provided an overview of the Membership Department activities.

Mr. Michael Bowman provided an overview of the Policy Department Activities.
Chairman Frizzell recognized Vice Chairman John Piscopo as incoming National Chair.

Vice Chairman Piscopo accepted the gavel and assumed the position and duties of ALEC National Chair.

The meeting adjourned for lunch.

National Chairman John Piscopo called the meeting to order.

Mr. Bobby Burchfield was recognized for comments.

The ALEC Private Enterprise Advisory Council members were excused from the meeting.

Chairman Piscopo heard a motion to form a committee to address questions raised in the meeting.

The motion was properly seconded and unanimously approved.

Meeting adjourned

TAB 1

Action/Consent

Approval of Minutes from March 22, 2013 telephonic Board Meeting

Recommendation

That the Board of Directors approves the minutes from the March 22, 2013 ALEC Board of Directors telephonic meeting.

Background

Ron Scheberle and ALEC staff have reviewed and approved the minutes from the Board of Directors meeting on March 22, 2013. They are now before the Board of Directors for approval.

Fiscal Impact

There is no fiscal impact associated with approving the minutes.

TAB 2

Action/Consent

Approve Amendments to the Task Force Operating Procedures

Change in Task Force Operating Procedures Article VIII, Section C

Recommendation

That the Board approve the follow amendment to the Task Force Operating Procedures.

Background

This amendment would be effective after today's Spring Task Force Summit concludes. The motion is straight forward. Only Legislative Members of ALEC who serve on a Task Force may introduce model legislation or resolutions for consideration at ALEC. This motion received unanimous support from the ALEC Board Task Force Committee.

Fiscal Impact

There is no fiscal impact associated with approving this amendment.

Approval of Amendments to Task Force Operating Procedures

Change in Task Force Operating Procedures Article VIII

C: All Task Force meetings are open to registered attendees and invited guests of ALEC meetings and conferences. Only Legislative Members who serve as regular Task Force Members may introduce any resolution, policy statement or model bill. Private Sector Task Force members will be allowed to participate in the Task Force meeting discussions and be seated at the table during Task Force meetings.~~unless otherwise permitted by the Public and Private Sector Task Force Co-Chairs.~~

TAB 3

Action/Consent

Acceptance of Financial Report for February 2013

Recommendation

That the Board of Directors accept the financial report for the period ending February 28, 2013.

Background

Finance Committee Chair Senator Leah Vukmir has reviewed the financial statements for periods ending February 28, 2013. They are now before the Board of Directors for acceptance.

Fiscal Impact

There is no fiscal impact associated with accepting the financial report for February 28, 2013.



11 / 61



Financial Statements for the period ending February 2013 will be distributed at the May 3, 2013 ALEC Board Meeting.

TAB 3

Action/Consent

Approve Budget for Fiscal Year 2013

Recommendation

That the Board of Directors approve the Organization's operating budget for year ending December 31, 2013.

Background

Finance Committee Chair Senator Leah Vukmir has reviewed the budget for the year ending December 31, 2013. It is now before the Board of Directors for approval.



The operating budget for 2013 will be distributed at the May 3, 2013 ALEC Board Meeting.

TAB 3

Action/Consent

Approve Legislative Expense Reimbursement Policy

Recommendation

That the Board approves the proposed updates to the Legislative Expense Reimbursement Policy.

Background

Following recommendations from the internal legal audit ALEC is updating the reimbursement language and policy. What was formerly known as the "ALEC State Scholarships" will now be known as "ALEC Legislative Reimbursement Funds." Funds will be used to reimburse ALEC legislators for expenses incurred as a result of attending ALEC meetings.

Fiscal Impact

Approving the proposed updates to the Legislative Expense Reimbursement Policy will affect ALEC's financial processes.

The proposed amendment to the Task Force Operating Procedures will be distributed at the May 3, 2013 ALEC Board Meeting.



May 3, 2013

Public Affairs Update

The American Legislative Exchange Council Strategic Plan calls for robust engagement and support of state legislators to empower their effectiveness. Key objective three also calls for an aggressive public affairs and communications program that effectively promotes the organization and its policies. Throughout the beginning of 2013, the foundation has been laid to achieve these goals.

The American Legislative Exchange Council has a defined leadership position as the largest voluntary membership organization of state elected officials in the country. While this leadership position has made the organization a target for big-government and activist groups, it has also created an opportunity to grow the organization and elevate the profile of the membership. The opportunity exists to increase understanding, generate interest and assert the leadership position of the American Legislative Exchange Council by engaging existing assets (senior staff, taskforce directors, state chairs and public and private members) to increase proactive communication with stakeholders through all organization channels.

The Public Affairs team has initiated a comprehensive communication campaign which includes:

1. Proactive media engagement
2. Member relations and support
3. Online community management
4. Coalition and third-party outreach
5. Standardization of internal policies and procedures

During the first several months of 2013, the tone of the media has shifted away from the negative reporting of 2012. The lifecycle of the past attacks has largely run its course. While negative sentiment still exists, the media and the public is ripe for the American Legislative Exchange Council message. Public opinion of the organization is shifting in commensurate to our level of transparency. As we shed light on our work, model legislation and policies, understanding is generated and increased acceptance is offered. The public affairs team is conducting regular outreach and relationship building with the media, third-party coalitions and American Legislative Exchange Council members to increase awareness and correct inaccurate perceptions of the organization.

1. Proactive Media Engagement

Proactive media engagement has substantially increased. ALEC staff members are being positioned as policy experts and are becoming a resource for media rather than a target of media. Issues-based communication is at the forefront of media engagement. Media outreach activities include:

- Op-ed campaign
 - *Raleigh News Observer* (2/4/13) – The real broadband story – John Stephenson
 - *The Wichita Eagle* (2/15/13) – Paycheck protections needed – The Honorable Susan Wagle
 - *Wall Street Journal* (2/22/13) – Fighting cyber warfare at the state level – John Stephenson
 - *The Wichita Eagle* (3/10/13) – Tax policies are not tomfoolery – Richard Carlson, Jonathan Williams and Ben Wilterdink
 - *The Des Moines Register* (3/19/13) – Strong Democracy grows from ideas like those ALEC shares – The Honorable Greg Forristall

- Policy expert positioning
 - *The New York Times* (1/29/13) – The state tax reformers – Art Laffer
 - *Vegas Seven* (3/20/13) – Three questions on taxation – Jonathan Williams
 - *Communications Daily* (4/1/13) – Fresh wave of 2013 bills seek to limit VoIP – John Stephenson
 - KRMG (4/2/13) – Talk radio interview on the Report Card on American Education – Lindsay Russell and Dave Myslinski

- Report releases
 - Tax Myths Debunked
 - Report Card on American Education – 18th edition
 - Rich States, Poor States – 6th edition (May 2013)

- Correcting the record
 - *The New York Times* (1/18/13) – The States Confront Gun Violence
 - *Salon.com* (3/15/13) – ALEC makes public hundreds of “model” bills
 - Pennsylvania Budget and Policy Center (4/3/13) – Selling snake oil to the states

2. Member Relations and Support

Member engagement in public affairs and communications activities has increased dramatically. With an increase in regular communication and an eye toward issue tracking, rapid response to member inquiries and process development, the American Legislative Exchange Council is poised to better engage and support both public and private members.

Regular communications with membership include:

- Daily trend report – identifies trends relevant to public policy in specific task force areas
- Weekly news highlights report – provides reporting on feature stories and threats
- Weekly newsletter – provides a weekly update on events, membership activities, blog posts and other important membership information
- Monthly strategy email – shares information with leadership on accomplishments from the past month and strategy for the month ahead
- Bimonthly *Inside ALEC* magazine – shares public policy trends and issues related to state policy

Weekly newsletter readership has grown from 18.9 percent (10/19/12) to 28.2 percent (4/4/13), while at the same time the distribution universe has grown by more than 33 percent. Other more recent communications—the trend and weekly news reports were initiated on April 1—exhibit similar high levels of readership with a mean of 35.7 percent and 28.1 percent respectively. Industry standard readership of e-communications is between 11 and 17 percent.

Inside ALEC is now on a regular schedule and is supported by an editorial calendar. The first issues of 2013 were published in a very short time to get publication back on schedule. In the future, the publication will arrive in mailboxes on the last week of the month preceding the issue date (the July/August edition will be delivered during the last week of June). The magazine will also grow to include more policy and governance-related content from legislators for legislators.

Additionally, the public affairs team has made a concerted effort to engage with and respond to members immediately upon requests for information, talking points or other forms of support. This rapid response yielded the publication of an editorial in Iowa as well as mitigated potential crisis through dissemination of intelligence and information to members concerned over state-level attacks.

Throughout the remainder of 2013, public affairs staff will conduct media, message and outreach trainings for American Legislative Exchange Council members across the country to help reintroduce the organization to the public.

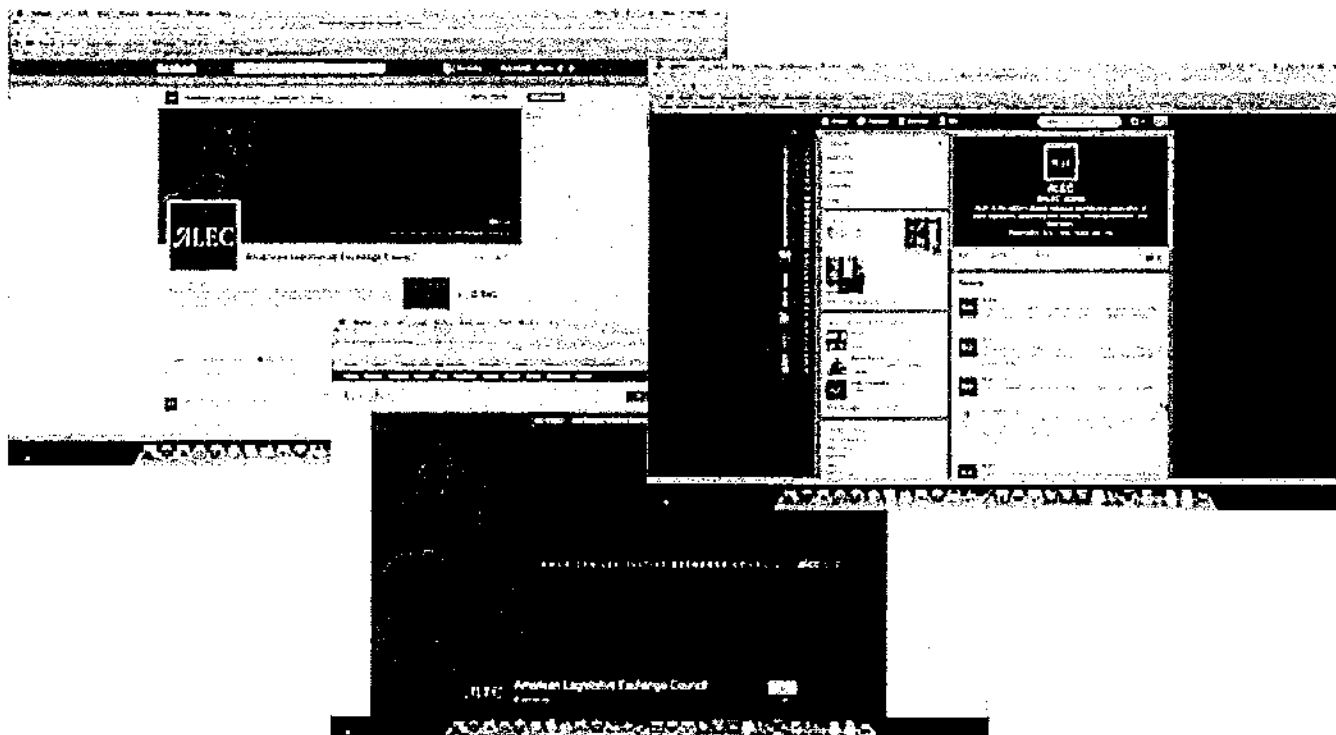
3. Online community management

The first steps of an online engagement program are taking shape. Today, the general public and grassroots activists are best reached through online content distribution and social networking channels. Whereas in the past, American Legislative Exchange Council online and social media was focused on pushing information and updates to a limited audience, the strategy now focuses on building a following and awareness among the public around issues and policies of importance to the organization and its members.

Online communities demand transparency. In the absence of transparency or of a pronounced opinion on an issue, the online-public will judge based on the information available. Recent moves towards transparency including the posting of all adopted model policy on the organization's website have enabled the public affairs team to increase credibility and correct the record when inaccurate information is shared. The busiest week on record for the American Legislative Exchange Council website was between March 15 and March 22, immediately following the publication of model policy.

A welcome increase in followers and supporters has come from robust engagement in the online community as well as a redesign of the organization's online presence. From January 1 through April 15, the number of twitter followers has grown by 25 percent (from 3,964 to 5,031) and the number of Facebook likes and organic reach has grown by nearly 10 percent (from 2,593 to 2,846). Each online property has grown at a rate of between one and five percent per week.

New, standardized online property themes:



4. Coalition and third-party outreach

Outreach to third-party organizations is beginning to generate increased understanding about the American Legislative Exchange Council. While there will be a dramatic increase in third-party engagement in the second half of 2013 following the completion of materials creation and platform integration, i.e., social media property streamlining (above), to present a consistent face for the organization.

To-date, outreach and meetings have been conducted with:

- The Joint Center for Political and Economic Studies
- National Association of Latino Elected Officials
- National Black Fellowship of the Assemblies of God
- Empowerment Temple AME Church

Additional meetings are set for May and June with groups of African American pastors in the Baltimore and Washington, D.C. area with plans to expand this outreach throughout 2013 and 2014.

5. Standardization of internal policies and procedures

The public affairs team is instituting policies and procedures to keep member engagement and external relations on schedule. These procedures keep organizational communications on schedule and provide the opportunity for long-term planning. The public affairs team maintains a planning calendar for:

- Inside ALEC
- Publications
- Media engagement/outreach themes
- Third-party coalition meetings and events

The Wichita Eagle

Kansas.com

Sen. Susan Wagle: Paycheck Protection Needed

<http://www.kansas.com/2013/02/15/2676907/sen-susan-wagle-paycheck-protections.html#storylink=misearch>

Senator Susan Wagle
February 15, 2013

Although Kansas already gives workers the choice of whether or not to join a union, worker freedom could expand further with the adoption of paycheck-protection policies.

In Kansas, union-represented public employees can choose to have a portion of their salary automatically deducted and contributed to their employee organization's political action committee. Public employees, then, have little say in how these funds are distributed to political candidates and causes.

Without paycheck-protection laws, unions often spend a portion of collected dues on political issues that their members do not support. For example, when Utah – a right-to-work state where union members choose whether or not to join a union – enacted paycheck-protection laws, one public-employee organization saw the amount of contributed political funds drop by 75 percent. In this case, the union's political spending was clearly not in line with the principles of its members. According to a December 2012 study conducted by the James Madison Institute, similar results occurred when Idaho and Washington state adopted paycheck protection.

Some have claimed that without automatic deductions, employees will not support a union's political activities. However, if an employee organization accurately represents its members' political interests in a meaningful and effective manner, and members see a return on their investment, those members will continue to donate.

Paycheck protection is a popular reform with broad public support. According to a 2011 poll conducted by Opinion Research Corporation International, an overwhelming majority (79 percent) of union households support choice when it comes to how their money is used in politics. If individuals have the right to choose whether or not to give to a candidate or cause, shouldn't they also have a say in how their union contributions are directed?

THE WALL STREET JOURNAL.

Fighting Cyber Warfare at the State Level

While Congress and the president quarrel over what to do next, governors join in a collaborative defense effort.

<http://online.wsj.com/article/SB10001424127887324880504578295980441900750.html>

John Stephenson and Karla Jones
February 22, 2013

The cyberattacks against major U.S. media outlets reportedly by Chinese hackers dramatize the need for better security. And while the Obama administration and the U.S. Congress debate new laws and executive actions to protect the integrity of computer networks and make it easier for companies to share information about attacks, state governments are forging ahead.

State-level information technology systems store health records, retirement benefits and tax records for citizens that are tempting targets for hackers. Four months ago, hackers stole data, including bank account numbers, for 3.8 million residents of South Carolina. In 2011, email accounts belonging to officers with the Arizona Department of Public Safety were hacked and sensitive information about the officers—including home addresses, Social Security numbers and passwords—was stolen. According to Verizon's latest Data Breach Investigations Report, hackers were responsible for 58% of all data stolen in 2011.

Data theft isn't the only danger. State officials also are very concerned about hackers breaking into power grids, communications networks and other critical systems, wreaking havoc by rendering these systems useless during an emergency. Hackers employ a variety of sophisticated tools to gain access to IT systems, and innovative responses are needed to address evolving threats. Fortunately, policy innovation is what the states do best.

Governors have launched a Resource Center on Cybersecurity led by Martin O'Malley of Maryland and Rick Snyder of Michigan to develop and publish recommendations for state chief executives. Meanwhile, state regulators and IT managers are training each other on cybersecurity issues and responses. And organizations like ours at the American Legislative Exchange Council are drawing upon the knowledge and experience of legislators and the private sector to provide guidance to state legislatures.

Michigan is one leading example that other states are watching. According to Stateline, the daily news service of the Pew Charitable Trusts, Michigan faces 185,000 cyberattacks per day on state-owned infrastructure. In response, state troopers are working with security managers at companies and federal officials to share ideas and information. The state has studied security practices used in the private sector and has begun training state employees in data-protection techniques, such as how to safeguard state-owned notebook computers. Michigan has also merged its cyber and physical security functions into one unit, the only state to do so thus far, to enhance collaboration between state officials.



Other states are also innovating. For example, Virginia has created the Operational Integration Cyber Center of Excellence, the nation's first center that produces cybersecurity best practices with a focus on local government, businesses and individuals.

While the nature of the threats against computer networks and databases will continually evolve, states will continue to prepare to meet them using the same innovative approaches that have marked policy-making successes on health care, education and taxes in this country for more than 200 years. As Congress and the administration debate cybersecurity mandates and incentives, they would do well to look to the collaborative models for cybersecurity that the states have to offer.

Mr. Stephenson and Ms. Jones are, respectively, directors of the Communications and Technology and the International Relations Task Forces at the American Legislative Exchange Council.

The Iowa Republican
MARCH 14, 2013

Legislative Leader of Liberal Groups Smears ALEC

<http://theiowarepublican.com/2013/bolkcom-psn>

Jeff Patch

March 14, 2013

DES MOINES—Iowans should be outraged that an out-of-state group that doesn't disclose its donors and aims to influence policy exists to bend the ears of state lawmakers, according to state Sen. Joe Bolkom, D-Iowa City—never mind that Bolkom chairs a liberal counterpart based on Wall Street that also takes undisclosed donations to impact state policy.

Bolkom invited left-wing nonprofits with ties to the Obama Administration and organized labor to the State Capitol to bash the American Legislative Exchange Council, a nonprofit educational group that advances free-market principles through a public-private partnership of state lawmakers, business leaders and limited government activists.

Progress Iowa, a year-old umbrella group for liberal advocacy organizations, and Citizens for a Healthy Iowa, a front group for environmental activists, joined forces to create an anti-ALEC campaign.

Progress Iowa, a 501(c)(4) tax-exempt entity which formed a year ago, has not yet filed IRS tax returns listing its annual revenue or salaries for officials. Liberal ethics scolds have derided such groups as corrupt vessels for "dark money." The group pitched their recent screed, ALEC Exposed in Iowa, to a crowd of about 40 liberal activists, Democratic legislators and statehouse journalists Tuesday.

"We're calling ALEC out because we think they have a disproportionate say-so greater than they should," Bolkom said.

A spokesman for ALEC called the effort an "ongoing smear campaign taking place in state capitols around the country." The reports, all titled "ALEC Exposed in [INSERT STATE]," conflate campaign contributions by company PACs and membership in ALEC to passage of legislation—virtually all measures are free-market, in

"ALEC promotes state-based solutions and pro-growth economic policies to create opportunity for all Americans through the academic exchange of ideas," said ALEC spokesman Bill Meierling. "Council members participate in regular taskforce meetings to study and discuss public policy trends and relevant research to identify opportunities for model policy creation. Democracy is a participatory process where ideas are shared and the best ideas are advanced."

There's no doubt that ALEC's legislative members lean right-of-center and promote conservative, market-friendly policies. But ALEC officials say that its critics should focus on promoting their own ideas instead of falsely smearing its opponents.

"No person or group has a monopoly on good ideas," Meierling said. "We welcome the participation of our detractors. We would rather they join in the conversation than levy baseless and inaccurate claims that focus on false political intrigue instead of proactive discussion about policy solutions."

In their criticism of ALEC, Progress Iowa executive director Matt Sinovic, a former Kansas-based Democratic operative, and Lisa Graves, the executive director of a liberal media group, highlighted the hypocrisy of Bolckorn, the national chair of a liberal counterpart to ALEC.

Progressive States Network officially called the Progressive Legislative Analysis Network, (PSN) formed in 2005 as a liberal counterweight to ALEC. The 501(c)(3) organization—the same tax-exempt status as ALEC—provides "coordinated research and strategic advocacy tools to state legislators and their staffs." Like ALEC, they aim to "get good policy passed into law and change the way issues are debated in the states." The network's operatives even "serve as surrogates for legislative staff members who need talking points."

The group, based on Wall Street in New York's financial district, does not disclose its donors, but it receives funds from labor organizations, "netroots" groups and "key policy centers." A foundation run by George Soros donated \$300,000 to PSN in 2009, **according to the Washington Free Beacon**. From 2006-2010, the most recent year that tax records are available, the organization raked in about \$6.3 million from liberal donors.

"At [ALEC] resort meetings, they're wined and dined by these ALEC corporate lobbyists at fancy dinners, cigar parties," said Graves, a former lobbyist for the American Civil Liberties Union and Democratic Senate staffer. "It's a schmooze-and-booze-fest."

"We don't hold lavish retreats where legislators sit side-by-side with corporate interests and get an equal voice," Sinovic said, trying to distinguish liberal organizations from ALEC.

However, Progressive States Network hosts similar legislative retreats for liberal state lawmakers, corporate donors, labor union leaders and Obama Administration officials.

Last November, the group held its annual **Legislative Leadership Retreat** at a swank hotel in Washington, D.C.

Hyped participants include the president of a major labor union, a federal bureaucrat with the Center for Medicaid and Medicare Services and activists with groups such as the National Abortion Fund. The network solicited donations of up to \$20,000 to attend the conference. Those donors, in the Champions Circle, enjoyed a hotel suite upgrade, a VIP cocktail reception and the opportunity to direct its contribution toward a program of the donor's choice.

Bolkcom, the organization's national chair, delivered the retreat's welcome and overview. State Sen. Jack Hatch, D-Des Moines, spoke on the retreat's first panel on health care, which promoted Obamacare and offered state legislators a checklist to ensure that the law is robustly implemented in 2013. Bolkcom has even skipped Senate votes to party with his allies in Washington, D.C.

"My colleagues are meeting tonight. I'm missing some votes," he said at the 2007 Progressive States Network Gala. "The Progressive State[s] Network is doing an awesome job of providing support to colleagues, legislators around the state on a whole host of progressive issues. I especially say to the financial supporters of the network: good job, keep it up."

Sinovic's group also actively engages in political and policy fights in Iowa.

A precursor to Progress Iowa—sharing the same corporate name—was registered by Erin Seidler in 2011. The 501(c)(4) expired in Feb. 2012, a month before the new organization was formed. Seidler, a former communications director for Democratic Gov. Chet Culver and the Iowa communications director for President Obama's reelection campaign, works as a senior advisor for strategic planning at the U.S. Dept. of Health and Human Services. The federal agency is currently negotiating Obamacare implementation with Gov. Branstad's administration. Meanwhile, Progress Iowa has sharply criticized Branstad for pushing to reform Iowa's health care system while rejecting an expansion of the troubled Medicaid program.

Progress Iowa and its sister organization, Citizens for a Healthy Iowa (CHI), ran negative advertisements in 2012 against state Rep. David Maxwell, R-Gibson, and former state Rep. Jeremy Taylor, R-Sioux City. The 30-second ads, entitled "His Mistress, ALEC" that distorts ALEC's role in Iowa's legislative process, alleging that the group wants to "sell off our clean water and public land."

Maxwell defeated Grinnell city councilor Rachel Bly 53-47 percent, an 840 vote margin, in swing District 76 covering Poweshiek and part of Iowa County. Taylor lost his race to Democrat Chris Hall by the same percentage—53-47 (795 votes separated the two candidates).

Hypocritically, the ad bashes the candidates for networking with the "shadowy group" while CHI is a 501(c)(4) corporation that can accept unlimited donations from corporations, unions and individuals without disclosing its donors. The group's mission to "advocate for issues related to" public health, agriculture, economic development and the environment.

The entity, which has not yet disclosed its annual revenue, was formed in late 2011 by an attorney at Des Moines law firm Hedberg & Boulton, which has waged legal and public relations battles against Branstad on behalf of public employee unions. Firm attorney Mark Hedberg represented AFSCWE Iowa Council 61.

a vocal Branstad critic, in its recent arbitration with the State of Iowa over health care premium contributions and salary increases.

Essentially, the message of Bolckcom and Progress Iowa is that nonprofits who don't disclose their donors shouldn't wage policy fights in states—unless they support left-wing policies, liberals and Democrats

The Des Moines Register

Iowa View: Strong democracy grows from ideas like those ALEC shares

<http://www.desmoinesregister.com/article/20130320/OPINION01/303200041/1036/Iowa-View-Strong-democracy-grows-from-ideas-like-those-ALEC-shares>

The Honorable Greg Forristall
March 19, 2013

In a March 18 guest essay, Matt Sinovic of the left-leaning Progress Iowa presents quite an inaccurate picture of the mission and work of the American Legislative Exchange Council ("Iowans Should Be Concerned About ALEC's Quiet Role"). As an Iowa lawmaker, I'd like to correct Sinovic's mischaracterizations of the council as "undermining our democratic process" or serving corporate interests over citizen concerns.

Democracy is a participatory process, where ideas are shared and the best ideas are advanced. In state legislatures around the country, constituents and groups foster ideas, participate in discussions and provide their points of view to lawmakers. This process is an important part of American democracy.

The American Legislative Exchange Council is America's largest nonpartisan, voluntary membership organization, comprised of nearly one-third of the country's state legislators. As such, the council provides a unique opportunity for state lawmakers, business leaders and citizen organizations from around the country to share experiences and develop state-based, pro-growth models based on academic research, existing state policy and proven business practices.

The exchange council and its eight task forces closely imitate the state legislative process. Resolutions are introduced and assigned to an appropriate task force based on subject and scope; meetings are conducted where experts present facts and opinion for discussion, just as they would in committee hearings. Discussions are followed by a vote. All adopted model policies are published at www.alec.org to promote the open exchange of ideas across America.

Council task forces serve as testing grounds to judge whether resolutions can achieve consensus and enough support to survive the legislative process in a state capitol. As a member of the council, I benefit from the education I receive from my counterparts in other legislatures, as well as from testimony by experts in their various fields. This education helps me make more informed legislative decisions and become a better advocate for my constituents.

While the council facilitates these educational discussions, council staff does not vote or control the process. Furthermore, legislators in Iowa and around the country are deeply invested in the democratic process and in our communities. My constituents are family friends, neighbors, teachers, and others I see and meet with throughout my community. I not only represent these Iowans, but they are my boss. The work I carry out at the Legislature serves my constituents and my community.



29 / 61



I find it ironic that in a Register article about the American Legislative Exchange Council on March 12, the person who charged the council of not being "home-grown" in Iowa is the executive director of what the Register characterizes as a "liberal advocacy group" from Wisconsin

But even if the naysayers in Iowa come from Wisconsin, no one has a monopoly on good ideas. What I want, and what all Iowans want is a better, stronger Iowa with government that is responsive to people's needs. I want people to contribute to our democracy by bringing ideas, not attacks and insults.

Democracy is very much alive in Iowa, as our system of checks and balances works to hold state legislators accountable to the communities where we live and raise families.

When state legislators in Iowa work with the American Legislative Exchange Council, it is to share ideas with our counterparts from around the country, grow a stronger democracy and help make government work more efficiently and effectively. This recipe for growth and effectiveness moves government closer to communities and creates opportunity for all Iowans.



Three Questions: Taxation

Jonathan Williams of the Center for State Fiscal Reform looks at Nevada's finances

<http://www.vegasseven.com/latest/2013/03/20/three-questions-taxation>

By Heidi Kyser

March 20th, 2013



Jonathan Williams wants states to get their budget priorities straight; for instance, by making agencies write mission statements, and then holding them accountable for the money they spend. As the head of the Center for State Fiscal Reform at the American Legislative Exchange Council, or ALEC, Williams developed a conservative reform method called Priority Based Budgeting. He took time recently between a talk at the Las Vegas Country Club and a trip to the Nevada Legislature to share his views on how the Silver State is handling its treasure.

Where does Nevada fall in ALEC's Rich States/Poor States competitiveness Index?

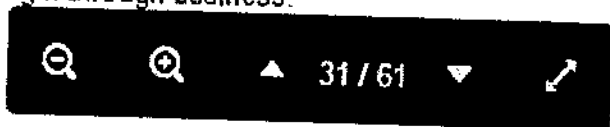
Fairly well—18 out of 50 in both performance and outlook. I wouldn't say it's the ideal state. Utah stands out as being the ideal state in the region. However, Nevada has some positive attributes—the possibilities people have to start businesses and work here.

Yet this business-friendly environment doesn't seem to have helped our economy. Why?

The downturn of the real estate market hit Nevada harder than almost anyone else, so it's certainly been a rough road to recovery. But based on what we've seen, [even] as the tapering off of the population happened over the last couple of years, Nevada still attracted 350,000 Americans over the last decade, which is sixth-best nationally. The employment growth was strong during the last decade. So, I think the last few years have been an aberration, but you have some strong trend lines. Given the incentives—no personal tax, no corporate income tax—I would expect that to intensify going forward.

Given Nevada's pressing needs in education and infrastructure, do you still think the proposed margin tax is a bad idea?

In terms of the politics of it, it's easier not to have to prioritize and just find more revenue for people who want it. [But] there are lots of ways to raise revenue—some more damaging than others—and I think a gross-receipts tax, which the margins tax is, is about the worst way. In my home state of Michigan it was repealed a few years ago because of its horrible drag on the economy. It's a way of taxing individuals, but passing it through business.



Communications Daily

Fresh Wave of 2013 State Bills Seeks to Limit PUC VoIP, IP Regulation

John Hendel
April 1, 2013

Article reproduced with permission from Warren Communications News Inc. - www.warren-news.com or 800-771-2202. Please do not further redistribute this or post online without permission from Warren Communications News.

The push to keep states from regulating Internet Protocol-enabled services goes strong in 2013. Legislators in more than half a dozen states introduced such IP bills this year. More than two dozen states had already passed laws before 2013 began, California prominent among them (CD Oct 2 p7). The IP transition's urgency escalated when AT&T introduced an FCC petition urging transition trials last November, and it's widely accepted that much voice traffic will shift to VoIP and IP-enabled frameworks in the next decade amid these transforming state roles. Proponents and observers told us these state laws will keep appearing, while NIASUCA and AARP fear they'll create public safety and affordability risks.

States that introduced such bills include Arkansas, Arizona, Colorado, Connecticut, Iowa, Kansas, Nevada, North Dakota and Wyoming. Some bills lost their fire, while others have already become law. Industry coalitions helped craft some of these bills, as national trade groups urge them forward. They tend to exclude states from regulation but often include exceptions for 911 charges and other funding mechanisms.

"We like to keep these things neat," said Voice on the Net Coalition Executive Director Glenn Richards, referring to the easier passage of bills that address specifically VoIP. old VON Coalition comprises 11 companies including AT&T, Cisco, Google, Microsoft, Skype, T-Mobile, Vonage and Yahoo, and Richards has submitted testimony in and visited many state legislatures considering these bills. He's pleased with 2013: "We've seen a lot of positive developments."

"This is a clarion call for Congress and the FCC" to reform the Communications Act, the American Legislative Exchange Council's John Stephenson told us. "It's showing the federal government a possible way forward on communications law." Stephenson, director of ALEC's Communications and Technology Task Force, counts at least 26 jurisdictions that recognized the need for what he calls a "new regulatory framework," no longer from the Ma Bell era. ALEC has advocated against state utility regulation of IP for years through model legislation, and Stephenson describes himself as an educator of different ALEC members. The 40-year-old council contains industry members, including AT&T, Verizon and Time Warner Cable, as well as state legislators, who together collaborate on its model bills, all posted online this year. "What I am seeing more of is a recognition among policy makers this needs to happen," Stephenson said, calling it "clearly a priority for the tech and telecommunications industries."

Three states have acted decisively. Arkansas passed an emergency communications law March 19 with a provision exempting VoIP service and VoIP providers from Arkansas Public Service Commission regulation. Wyoming's Legislature passed its bill in February, shepherded through industry and other stakeholder concerns largely by the office of Republican Gov. Matt Mead last year (CD Feb 1 p7). The governor signed the bill, according to Deputy Chief of Staff Tony Young, and it'll become law July 1. Kansas's bill awaits a governor's signature after passing out of the Legislature Tuesday, with only a single no vote total in both legislative bodies. AT&T actively supported such bills, such as in California before and in Wyoming and Kansas. In those states, stakeholder coalitions hashed out bills' details far in

advance of them hitting the legislative floor. "We've been seeing a lot more stand-alone bills," Stephenson said.

"I think there is inevitability." National Regulatory Research Institute Principal Telecom Researcher Sherry Lichtenberg told us of the national move toward these IP bills. "Maybe this is all a generational change." NRI is NARUC's research arm, and Lichtenberg studies state deregulation effects, with recent results showing few troubles. She suspects more than 30 jurisdictions will restrict IP regulation by the year's end. "We may not have a whip, but we certainly have the kind of knowledge that might be used to collaborate," Lichtenberg said, suggesting state regulators might move toward a coordination role.

NASUCA has "a tremendous amount of concern." Acting Telecom Chair Regina Costa said. Industry has "virtually unlimited resources" and "has done a pretty good job of disguising the impact of these kinds of bills," she said. She pointed to the role of states in ensuring affordable, reliable communications service, which she feels is best done by public utility commissions. "These bills are not about the Internet," she said, dismissing the idea that they promote tech investment. AARP wamed against Connecticut's 2013 bill, as in some other states, and in testimony (<http://1.usa.gov/YOHFTq>) encouraged the state to "explicitly and unambiguously acknowledge that Connecticut now possesses the authority to regulate VoIP." The association cautioned the new technology is vulnerable, citing "extreme" weather events and suggesting other states passed their IP laws "perhaps before these states had a chance to consider the implications." The wave of bills came from "aggressive industry lobbying" despite and because of state regulators, such as in New Hampshire and Massachusetts, who had asserted jurisdiction over VoIP, AARP said, noting industry's "veiled threats of withholding innovation and investment." Costa noted the bill is "front and center" on her Connecticut NASUCA colleagues' agendas.

North Dakota is the rare state that dialed back its bill. Senate Bill 2234 calls for a "legislative management study" of VoIP but demands no regulatory changes (<http://bit.ly/11nUEWE>). But an earlier draft said the state can't "directly or indirectly regulate the entry, rates, terms, or conditions" of IP or VoIP (<http://bit.ly/XsnVon>). The bill passed the Senate 47-0 in February, the House 66-5 Wednesday and now returns to the Senate. Industry in North Dakota hadn't coalesced around that bill as well as in other states like Kansas, where stakeholders were "lock step," according to Richards: "They just needed more time to think about it," he said, noting the state's short legislative season and a perception that the state commission wasn't going to be "aggressive" in trying to regulate VoIP. He contrasted that with the Kansas Corporation Commission, which asserted authority over interconnected VoIP service in January — a position nullified under the pending Kansas bill (CD Feb 20 p5). In Iowa, the Legislature opted for a study bill as well to await a proceeding of the Iowa Utilities Board, Richards added. State regulators' views "run the gamut but at the end of the day they are charged with enforcing their states' laws," Stephenson said.

New England remains less receptive. Stephenson emphasized New York and Connecticut as holdouts but pointed to New York's emerging tech economy as a potential impetus for a bill's passage. "I think that being a priority for the mayor [Michael Bloomberg of New York City] will really change the paradigm," promoting greater awareness of regulatory costs, he said. Tech-focused Massachusetts adjusted IP regulations, he said. Richards also pointed to Connecticut and New York as holdouts. One of the biggest hurdles in putting together a successful bill tends to be rural phone companies "concerned about creating what they perceive to be an unlevel playing field," Richards said. There's also funding issues related to state USF and 911, he added, noting that VON never objects to those provisions as long as state and federal language is consistent.

Consumer concerns are minimal, bill proponents said. States retain a role — not carrier-of-last resort obligations or pricing but a general tax and consumer protection role, Stephenson added. ALEC is examining what IP-world policies should guide disaster recovery, focused on mobile technology and state tax treatment of companies, Stephenson said. "California was it," Richards said of consumer outcry, pointing to The Utility Reform Network's concerns voiced as that state passed legislation. "When have the states stepped back and reversed field? No states have done that." There's a "minuscule" number of complaints against VoIP providers, Richards warranted as a reason. States can and may reverse the laws if necessary, Costa said. [REDACTED] companies like AT&T and

Verizon have not yet moved en masse to IP services

"The IP transition is under way, and I'd argue it's much further along on the state level," Stephenson said. "They are experimenting with these different regulatory frameworks," often turning to a "light touch" and "market-based" approach.

Richards hopes his job will get "easier" going forward and suggested it will as he's able to tell legislators, "Your neighboring states have done this." VON and the VoIP community will revisit these issues this fall to consider how circumstances have changed in certain states. This year's legislative season is now "over the tipping point," he said.

THE WALL STREET JOURNAL.

Michigan Workers Set Free

http://online.wsj.com/article/SB10001424127887324789504578380591282751214.html?mod=rss_mobile_uber_feed

Stephen Moore
April 1, 2013

Michigan officially became America's 24th Right to Work (RTW) state last week when an RTW law—passed by the Republican legislature back in December amidst fierce union opposition in Lansing—went into effect. "It was always pure and simple about recruiting more businesses and jobs to Michigan," state Senator Arlan Meekhof, the primary sponsor of the legislation told me in an interview last week. He sees the issue of one of workers' rights, and he calls the bill "freedom to work."

RTW laws don't abolish unions. But they allow every worker to join or not join the union and pay dues. For that reason labor bosses are still fighting feverishly to overturn the law. They have launched several legal challenges to get the courts to invalidate it and are considering a ballot initiative for 2014 that would try to get a majority of voters to repeal it. Some protest groups have also threatened to disclose names and addresses of workers who do not join the union shop—an old-fashioned intimidation tactic.

Unions have also launched end runs around the law by locking workers into long term contracts. Normal teacher contracts are for about three years. But several school districts have been racing to sign contracts for eight to 10 years. As Charlie Owens, the head of the state's National Federation of Independent Business wrote in the Detroit News last month: "One only need examine Michigan's Right to Work law to discover why 10-year school contracts are now all the rage." The unions, he wrote, "are amazingly motivated to sign onto anything just short of eternity to avoid giving their members the right to choose to pay dues."

The Mackinac Center Legal Foundation, based in Midland Michigan, has filed a lawsuit on behalf of three teachers against the Taylor school district, its board of education and the Taylor Federation of Teachers for the 10-year extension. If the extension is successfully imposed it will force employees to financially support the union even under the new RTW law.

Meanwhile many in the private sector believe that the new law could be a boon to the state economy. Michigan already has moved up in the ALEC index of state competitiveness recently thanks, according to the Mackinac Center, to tax and regulatory reforms under Gov. Rick Snyder who took office in 2011. Chevrolet announced in December that it intends to move its plant for assembling Camaros back to Michigan from Canada. Implementation of the new law could spur further progress. The state that was once the car capital of the world still has a long way to go, but RTW may put Michigan back in the game.

The big issue is whether RTW will stick in Michigan. Right now polls show voters evenly divided on the new law. Senator Meekhof told me, "our members are holding firm. There aren't any members who want to reverse their vote despite the union tactics."

Forbes[®]

Progressive Keynesian Myths Debunked: The Coming Redistribution of Political and Economic Power Among the States

<http://www.forbes.com/sites/peterferrara/2013/04/14/progressive-keynesian-myths-debunked-the-coming-redistribution-of-political-and-economic-power-among-the-states/>

Peter Ferrara
April 14, 2013

Ongoing effective economic experiments among the 50 states are sharpening, and definitive results will pour out in the real world, editorial and opinion fallacies to the contrary notwithstanding. That sharpening is the result of the increasing political segregation among the states, with 25 now in complete control of Republicans in the Governor's office and in majorities in the state legislatures, and 15 in the same complete control by the Democrats.

That sharpening is further exacerbated by the overconfidence of so-called "progressives" in reaction to the election of 2012, which they are certain heralds the greening of America – the abandonment by rising American majorities of the foundations of traditional American prosperity and success, in favor of European concepts of social justice and neo-Marxism. That overconfidence is leading the Democrat controlled states to embrace more radical left nostrums.

Hence we see accelerating tax rate increases in California, New York and Illinois, combined with overregulation driving out dramatic, emerging, real world opportunities in resource development and other market prospects.

The likely outcome of these economic experiments is carefully presented in the recent publication by the American Legislative Exchange Council (ALEC) of Tax Myths Debunked, authored by economists Eric Fruits and Randall Pozdena. That publication wields both meticulous logic and authoritative empirical support to definitively grind to dust economic myths advocated by "progressives" with religious fervor.

One such myth is the hopelessly outdated Keynesian notion that increased government spending stimulates the economy during recession. As the authors note, "The Obama Administration and its liberal allies in Congress forgot the dismal performance of Keynesian-type deficit spending as a stimulus of growth in the 1960s and 1970s and embarked on an aggressive deficit spending policy anyway."

That was the nearly \$1 trillion dollar so-called "stimulus" that Obama and the Democrats waived through Congress as the first major act of the Obama Administration in February, 2009. Keynesian policies failed so thoroughly in the 1970s, leading to both double digit inflation and double digit unemployment, that it is puzzling as to why Obama returned to them, as if he is ignorant not only of what happened then, but of everything that happened after then, from 1980 on. Ronald Reagan explicitly scraped Keynesian nostrums, embracing instead the new, modern supply side economics, which focuses on incentives for increased production to restore economic growth and prosperity, rather than increased demand. Inflation was quickly subdued, shocking any took off on a generation

long, 25 year, economic boom from 1982 to 2007, which Art Laffer and Steve Moore called "the greatest period of wealth creation in the history of the planet." in their 2008 book, *The End of Prosperity*.

That is why I have called Obama's economic policies Rip Van Winkle economics, because Obama seems to have slept through that 25 year economic boom, and to be totally unaware of everything that happened then, in his own country.

The myth of Keynesian economics is based on a failure to take into account basic double entry bookkeeping. If the government spends more, where does the money for that increased spending come from? Either from increased borrowing, or increased taxes, which both take an equal amount of resources and spending out of the private economy as they finance in increased government spending. So not only can there not be a net increase in aggregate, or total, demand from these policies, the spending is in truth a net drag on growth, as the private economy spends money more productively and efficiently than the government. That is why this Keynesian nostrum never worked in the 1930s, as the recession of 1929 extended into the decade long Great Depression, and it hasn't worked anywhere else since.

But most fundamentally, economic growth is not driven by increasing demand, which is insatiable, but by increased production or output (supply), which is driven by incentives for productive activity. In other words, just as an individual cannot spend himself rich, neither can a nation. Prosperity is determined by production, just as an individual increases his or her income by becoming more productive.

Demand can never be inadequate in a market economy. If the demand for any product or service is not strong enough, the price of the good or service will fall, until demand equals supply. The people can never spend more than they produce, and so increase "aggregate demand." And they will never spend less than they produce, leaving demand inadequate, for they will either consume or save every dime that they earn or produce. The consumption goes into consumer spending, and the savings goes into capital spending (which is actually what makes us richer and more prosperous over the long run, as discussed further below).

Fruits and Pozdena recount the consequently all too predictable, dismal results, from Obama's Rip Van Winkle, 2009 "stimulus."

"The president's economists predicted that by the fourth quarter of 2010 the stimulus would have led to employment of 137.5 million. Instead, actual employment was 7.3 million lower than the administration's projections, and unemployment rates reached 10 percent. They projected that 2012 unemployment would be only 5.75 percent. Instead, unemployment is hovering around 8 percent, with much of that 'improvement' coming from individuals leaving the labor force unable to find employment."

The only reason that Keynesian economics has survived for so long in western thinking is not because it works, or even makes any sense, but because it justifies what liberal politicians already want to do – spend with reckless abandon, run bigger and bigger deficits so they don't have to explicitly pay for it with higher taxes today, and run up the national debt, which will be someone else's problem later. The truth is, as Fruits and Pozdena explain, "A large and long-standing body of literature finds that increased or higher government spending tends to reduce economic growth rather than increase it."

They cite Baumol, W. J. (1967), "Macroeconomics of unbalanced growth: The anatomy of urban crisis," *American Economic Review*, 57(3): 415–426 as showing 45 years ago that shifting resources from high productivity growth sectors to low productivity growth sectors, will cause the growth rate of overall production to fall. Economic growth in a



increases the productivity of labor, and labor increases the productivity of capital, which increases the production, and hence growth, of the entire economy.

This is why higher tax rates on investment (which in populist parlance is naturally held by "the rich," who have the funds to make such investments) are so particularly harmful. This is further confirmed by the work of Romer and Romer, which found a strong negative effect of higher tax rates because "investment falls sharply in response to tax increases. It is very likely that this strong retreat of investment is part of the reason the declines in output are so large and persistent."

That does not mean that "the rich," or capital investors, should not pay their "fair share" of taxes. But as explained in this column already ad nauseum, "the rich" already pay far more than their fair share under current tax law, which leaves President Obama's repeated calls ad nauseum for further tax increases on "the rich" to pay their fair share explicable only on Marxist grounds ("the rich" being unjustifiable per se, regardless of effects on economic growth, and ultimately working people and the poor).

Copious data and research from the increasingly divergent policies at the state level further explode the myth that higher tax rates are not harmful to the economy. As Fruits and Pozdena explain, "The evidence that lowering marginal tax rates grows the economy is voluminous and, because individual states vary so much in the level and type of taxes levied against the backdrop of federal policy, it is relatively easy to demonstrate a causal relationship between lower marginal tax rates and greater employment overall and migration to those states with preferable, low income tax rates." Besides *Tax Myths Debunked*, that data and research are thoroughly provided in the annual volumes of *Rich States, Poor States* also published by ALEC.

The response from "progressives" too often just involves Alinsky style ad hominem attacks, which seems to reflect inadequate public schooling, failing to teach Aristotelian logic, which instructs that ad hominem arguments are logical fallacies.

This data and research are already increasingly affecting tax policy among the states. Nine states prosper perfectly well with no state income tax at all, including Texas, Florida and Tennessee. That policy is starting to spread across the South, from Louisiana to Virginia, and up the Plains states. In contrast, the "progressive" states, from California to Illinois to New York, along with Oregon, Hawaii, and some others, persist in raising state tax rates to record levels.

Political activist organizations posing as media institutions can effectively shield the populations of the "progressive" states from knowledge of the above discussed data, research and analysis. But they can't shield them from the real world effects of "progressive" tax and economic policies. These redistributionist policies are only redistributing economic and political power among the states, as the American population is migrating from the increasingly stagnant "progressive" states to the increasingly booming growth oriented states.

Political power follows that migration, as the states with growing populations receive more Congressional representatives and electoral votes from the economically stagnant, "progressive" states. Arizona now has as many electoral votes, and Congressional representatives, as Massachusetts, with South Carolina not far behind. Florida now matches formerly dominant New York as well. Georgia now has as many as Michigan. Texas as many as Illinois and Ohio combined. For the first time since the 1849 Gold Rush, California received no additional electoral votes in the 2010 Census.

On our current course, these  the South will rise again."

Strategic Plan Objective I: Item 1 - Membership

The Membership Report will be distributed at the May 3, 2013 ALEC Board Meeting

ALEC

American
Legislative
Exchange
Council

LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

2013 Spring Task Force Summit POLICY REPORT

Table of Contents:

Policy Department Overview

Policy Briefs, January – April 2013

Testimonies, Briefings and other Activities, January – April 2013

Task Force Updates and Objectives

Civil Justice Task Force Task Force Director: Amy Kjose

ALEC's Civil Justice Task Force has started off 2013 with a variety of model bill introductions across the country. Over 50 bills based on Civil Justice Task Force model legislation have already been introduced around the states, a number of which have been enacted into law. The role of legal reform as a way to foster a fair environment for product development and job creation is still very widely appreciated. The Task Force has been constructive by providing research, letters and policy briefs to members doing the good work in the states. In particular, ALEC's Trespasser Responsibility Act (which protects landowners from having to pay for injuries to trespassers on their land) has received phenomenal support, having been enacted in over 10 states in the last 2.5 years by nearly unanimous support. This is a great example of the power of common-sense ALEC reform that legislators of all political stripes can support.

The Task Force is planning to release a new version of its Tort Reform Boot Camp Guide for State Legislators, which will be getting a new title and facelift, will be updated to address a number of new and trending lawsuit reforms, and will include additional data and infographics to further illuminate the important lawsuit reform work being done country-wide. We expect to release the new publication in conjunction with the Annual Meeting this summer and do a positive media roll out. Lawsuit reform is an issue that appeals to most ALEC members, public and private, and most of the electorate according to recent polling data.

The Task Force is also hoping to host a Lawsuit Reform Academy in the fall to bring legislators together to provide them with training on how to improve their legal climates to encourage business investment.

Task Force membership has remained constant in 2013. The Task Force has not lost a single member and is promisingly courting a number of new prospects. Our devoted membership shows our effectiveness and our attention to developing carefully crafted, fair and defensible legislation.

Commerce, Insurance, and Economic Development Task Force Task Force Director: Cara Sullivan

New Task Force Chair

The Task Force is pleased to welcome Representative Dawn Pettengill of Iowa as the new public sector Task Force co-chair.

Policy Education

The Task Force continues to engage and educate members on policy solutions to enhance competition, limit government interference in business, and promote employment and innovation. To those ends, Task Force Director Cara Sullivan testified on Pennsylvania's regulatory review process before the House Committee on State Government in March. Policy Briefs on several topics were sent to members in Indiana, Texas, and Pennsylvania. In addition, the March/April edition of "Inside ALEC" featured articles on government streamlining commissions, transportation financing, technological solutions to prevent fraud, waste, and abuse in government spending, and worker freedom in Michigan.

The Task Force continues to update its model policies through the sunset review process. There are 28 bills to be considered in 2013.

Publication



The Task Force secured a grant to produce a State Factor on the importance of procurement reform. The goal of this publication is to educate legislators on the merits and potential cost savings of open and competitive bidding practices.

Membership

The Task Force is pleased to welcome two new members since the last report given at the 2012 States and Nation Policy Summit. The Task Force plans to expand its reach in 2013 by delving deeper in the financial services and transportation industries. Legislative membership remains steady.

Communications and Technology Task Force
Task Force Director: John Stephenson

About the ALEC Communications and Technology Task Force

The Communications and Technology Task Force believes that constant, dynamic innovation in communications and technology presents numerous complexities that defy traditional public policy prescriptions. To help policymakers understand the changes underway in the 21st century economy, the Task Force brings together state legislators, private industry, and policy experts to develop public policies that will promote economic growth, freedom of technology, and innovation in the states.

Areas of focus for the Task Force include: 1) broadband deployment and adoption; 2) protecting consumer choice in privacy; 3) promoting new forms of e-commerce; speeding recovery to natural disasters; and 3) growing the high-tech sector of the economy.

Additionally, the Task Force has established five subcommittees to thoroughly investigate topics of interest to the states. These subcommittees are: Broadband; E-Commerce; Information Technology; Innovation; and Consumer Protection, Critical Infrastructure, and Security Technologies.

What We've Accomplished

Through research and analysis, the Task Force has helped members accomplish the following:

- Twenty-six states have enacted laws based on our model Voice over Internet Protocol policy to promote the deployment of advanced communications technologies including Arkansas, Kansas, and Wyoming in 2013
- Nineteen states have heeded our advice to protect taxpayers from waste, fraud, and abuse by adopting ALEC policies to require fair competition, transparency, and voter approval for government-owned broadband systems
- In 2013, the Task Force published a report entitled, "Abuse and Misuse of Personal Information: Trends and Issues in Privacy," which examined concerns about online privacy and the use of biometric information that was well-received by members and scholars
- The Task Force published an well-received op-ed in the Wall Street Journal detailing state cybersecurity efforts in Michigan and Virginia to protect constituent information and critical infrastructure from hackers

The Year Ahead

In the months ahead, the Task Force will host presentations and briefings on timely topics such as privacy and Unmanned Aerial Vehicles, mobile health, and online education, among others. The Task Force is also currently at work on an effort to research and promote investment in broadband, including mobile broadband to benefit consumers.

Education Task Force
Task Force Director: Lindsay Russell

About the ALEC Education Task Force

The mission of ALEC's Education Task Force is to promote excellence in the nation's educational system, to advance reforms through parental choice, to support efficiency, accountability, and transparency in all educational institutions, and to ensure America's youth are given the opportunity to succeed.

Areas of focus for the Task Force include: 1) School Choice; 2) K-12 education and reform; 3) Teacher certification and quality; and 4) Higher education.

Additionally, the Task Force has established two subcommittees to thoroughly investigate topics of interest to the states. These subcommittees are: K-12 Education Reform Subcommittee and the Digital Learning Subcommittee.

Lastly, the Education Task Force will be creating a new subcommittee focusing on Science, Technology, Engineering, and Mathematics (STEM) education.

What We've Accomplished

In March, ALEC released its 18th annual *Report Card on American Education*. The *Report*

Card details individual state grades in the following policy areas:

- | | |
|--|--|
| 1. <i>State Academic Standards</i> | 4. <i>Teacher Quality</i> |
| 2. <i>Private School Choice Programs</i> | 5. <i>Online Learning</i> |
| 3. <i>Charter Schools</i> | 6. <i>Home School Regulation Burdens</i> |

Authors Dr. Matthew Ladner and Dave Myslinski analyze student scores, looking at performance and improvement over recent years. When combined, these policy measures build the state's overall policy grade. Furthermore, the *Report Card* highlights education policies states have enacted and provides a roadmap to best practices, allowing legislators to learn from each other's education reforms.

When School Choice Wins, Charter Schools Win

School choice legislation is a natural avenue to the creation and advocacy of charter schools. Most often when school choice legislation is passed it opens up the option to create and choose charter schools. The stronger the charter school legislation the more appealing it is to the parent or guardian exercising their right to choose. However, all charter school bills are not created equal. Many existing charter school laws create just as much regulation and bureaucracy as their public counterparts and essentially remove the numerous benefits of charter schools as an education option. The ALEC Education Task Force has a library of over 25 school choice model bills all of which encourage school choice with the most amount of flexibility and autonomy.

Indiana:

In March the Indiana State Supreme Court rules that the state's two-year-old school voucher program allowing low- and middle-income families to use public funds to attend private schools was constitutional. In a 5-to-0 decision, the court said that the voucher program did not violate the state's prohibition against using state funds to benefit religious institutions because the primary beneficiaries of the vouchers were the families who used them. Currently, 9,000 families have taken vouchers.

Parent Trigger:

Currently, 25 states have considered parent trigger legislation and seven of them have enacted some version of the law. All seven states incorporate aspects from ALEC's Parent Trigger model legislation. The seven states are: California, Connecticut, Indiana, Louisiana, Mississippi, Ohio (pilot program in the Columbus School District) and Texas

The Year Ahead

In the months ahead, education reform in the United States will start to radically evolve and take shape. The Education Task Force (ETF) is creating a new identity and a fresh sense of purpose to ensure we are effectively and efficiently addressing change in education. The ETF recognizes that our partners and members are tasked with the difficult job of creating legislation and policy that responds to the evolving policy climate but also caters to their unique populations. We are here to provide the support and knowledge behind the reform and be the best possible resource available.

Energy, Environment and Agriculture Task Force
Task Force Director: Todd Wynn

Legislation Highlights across the States

After the Electricity Freedom Act (an act that would repeal a state's renewable energy mandate) became ALEC model policy, approximately 15 states across the country introduced legislation to reform, freeze, or repeal their state's renewable mandate. This legislative year has seen the most action on renewable mandates to date.

ALEC's Resolution in Support of the Keystone XL Pipeline or similarly worded resolutions have been introduced in at least seven states this year which has helped highlight state support for the project.
Publications

In December 2012, the Task Force released a report exploring the strategic and economic importance of mineral resource development to the United States. The report details rare earth and uranium mining reserves and production, reviews permitting and regulatory hurdles, estimates the economic benefit of developing reserves, and highlights the safety and environmental track record of mining.
In the first week of May 2013, the Task Force will be releasing a comprehensive report analyzing the implications of state renewable energy mandates. This report will provide state legislators with an educational resource on the myths and misconceptions of mandating renewable energy, the unintended economic consequences of such mandates, and provide tools for state legislators to push back against government intervention into electricity markets.

Lastly, the Task Force will be releasing the third in a series of publications focused on the impact of Environmental Protection Agency regulations on the energy industry. Research and writing will be finished by the beginning of May 2013 and the report will be published in June 2013.

New Task Force Co-Chairs

The Task Force welcomes two new Task Force co-chairs. Representative Thomas Lockhart from Wyoming and Paul Loeffelman from American Electric Power will be leading the Task Force for the next two years.

Health and Human Services Task Force
Task Force Director: Sean Riley

New Task Force Public-Sector Chair

Georgia State Senator Judson Hill will replace Wisconsin State Senator Leah Vukmir as the HHS Task Force public-sector chair. Senator Hill previously served on the Task Force's executive committee and joins private-sector chair Marianne Eterno of Guarantee Trust Life Insurance Company. Senator Hill currently serves as Chairman of the Senate Finance Committee in Georgia, Secretary of the Insurance and Labor Committee, and as an Ex-Officio member of the Health and Humans Services Committee, among others.

The Task Force continues to serve as a resource for states facing implementation of the two primary components of the federal Patient Protection and Affordable Care Act (PPACA): health exchanges and Medicaid expansion. ALEC's model Resolution Against PPACA Health Insurance Exchanges continues to resonate with policymakers. Just 17 states plan to operate an exchange for plan year 2014, placing the federal government in a position it had not anticipated. On Medicaid expansion, because ALEC has not adopted policy supporting or opposing the provisions, the Task Force has not proactively engaged on the issue. However, the Task Force continues to respond to research requests and inquiries from members regarding available resources.

Membership and Coalition Building

Outreach and coalition building will continue to be a focus for the Task Force. Task Force staff has attended numerous events and strategy sessions with limited government, free-market groups, and HHS Task Force Director Sean Riley accepted invitations to moderate several health policy panels with national speakers. In January, the Task Force welcomed an additional member of the provider community, further diversifying its membership.

Plans and Publications

The Task Force is currently working towards two publications to be released this year, including a guide to prescription drug policy, and a more general guide highlighting free-market health reforms in the wake of the federal health law. The Task Force also plans to submit grant requests supporting research and outreach as the federal law continues to be implemented. Issues that will continue to face the states throughout implementation include rising premiums, provider shortages, and the economic impact of implementation. The Task Force looks to be there at each step, engaging with critical analysis and providing alternatives.

International Relations Task Force Task Force Director: Karla Jones

Respect for ALEC's international work continues to grow due to the seriousness of our policy and our success in advancing it. Our articles have been published with attribution by international trade related NGOs and we are being quoted in the domestic and international media and producing more articles for ALEC outlets. The Wall Street Journal op-ed on cybersecurity penned by the CAT and IR Task Force Directors and placed by our new, exceedingly capable Public Affairs team demonstrates to our prospects that we are able to give issues national attention. The feedback from these articles has been positive, and IR blog posts are popular on the American Legislator with a high number of "Likes" and views. National associations have cited our resolutions positively on a variety of trade issues. We have been told by those involved in the negotiation process for the Trans-Pacific Partnership (TPP) that our work on ensuring that TPP remain comprehensive gave negotiators the support they needed to remain steadfast on that commitment. We have had similar success with our efforts on ensuring a high quality intellectual property provision in TPP with op-eds authored by several of our members across the nation.

This positive policy attention coupled with a sharp decrease in media attacks against ALEC has enhanced our ability to attract private sector support. Private sector prospects and members have begun to understand the tremendous influence that our legislator members have on national and international policy in spite of having no official jurisdiction on this policy. ALEC's media challenges have abated considerably, and prospects that had previously dropped off the radar are slowly coming back to us soliciting proposals. Technology companies, manufacturing companies, and several energy companies have approached us to provide proposals on ways we might engage on their issues. These entities approached in early 2012 about

interest when the attacks on



46 / 61



ALEC gained traction. Americans for Tax Reform (ATR) has joined the IR Task Force, and other private sector prospects have indicated plans to include IR membership in their next budget. We also continue to attract issue-related grants which contribute enormously to our policy depth and to our financial well-being.

In October 2011, we conducted our first international trip since 2008 taking a delegation of four public sector members to Manchester, UK to attend the Conservative Party Conference there. Last October we conducted an Oil Sands Academy in Alberta, Canada to explore the Keystone XL pipeline issue and Canada's oil sands as an inexpensive and secure energy source that will result in American jobs. Nine legislators from seven states participated, and the sponsors have already expressed an interest in sponsoring a similar academy in late August 2013. The budget and proposal are currently being reviewed. We have been approached by a member to discuss the possibility of an academy trip to Sweden.

We have three robust subcommittees – National Security, Intellectual Property (IP) and Federalism. The National Security Subcommittee has already attracted the attention of AIAA, an aerospace trade association that has combined forces with us on issues of mutual concern, gave ALEC a complimentary booth at one of their conferences earlier in the year and is encouraging its members to join the task force. The Federalism Subcommittee is a response to a rapidly increasing interest in federalism issues among IRTF and other members and the need to have a centralized place for federalism policy and expertise to reside. ALEC is recovering from last year's setbacks due in no small measure to having an excellent public affairs team in place allowing us not only to deflect attacks but to capitalize on our successes. We expect the IP Subcommittee to hold its first meeting at the Annual Meeting in Chicago.

Justice Performance Project
Project Director: Cara Sullivan

Project Chairs

The Justice Performance Project will meet as a voting entity for the first time at the 2013 Spring Task Force Summit and will be led by co-chairs, Senator Chris Shank of Maryland and Mrs. Stacie Rummenap.

Policy Education

The Justice Performance Project continues to provide educational resources on three areas of criminal justice policy: corrections and reentry, pretrial release, and overcriminalization.

The Project has leveraged support for its policies and built coalitions with groups across the political spectrum. In September, led by Exchange Council Resident Fellow, Michael Hough, the Justice Performance Project cohosted a roundtable discussion with the American Civil Liberties Union (ACLU). The roundtable was well attended by groups of various ideologies and our message was very well received.

In March, the Project hosted a breakfast briefing for state legislators on the importance of criminal justice reform in Oregon. The group was led by Oregon state chair, Representative Gene Whisnant, and joined by former Representative Jerry Madden and Exchange Council staff.

Policy Briefs on various aspects of criminal justice reform were sent to Exchange Council members in Oregon, West Virginia, Hawaii, New Jersey, Kansas, and South Dakota. In addition, our member communications have included various educational resources, most recently an academic study discussing the role of commercial bail in the pretrial release system.

Forthcoming Publications <http://www.alectaskforce.org> <http://www.prwatch.org>

The Project has secured a grant to publish a State Factor on Overcriminalization (to be published shortly) and supplement the education by hosting five state-specific educational briefings on the issue.

Membership

The Justice Performance Project has several pending grant proposals and is working to bring on new members from the corrections and reentry field. Legislative membership is growing as more members learn about the Project.

Tax and Fiscal Policy Task Force Task Force Director: Jonathan Williams

The Tax and Fiscal Policy Task Force, in cooperation with ALEC's Center for State Fiscal Reform, continues to advance pro-growth tax policy, pension reform, fiscal responsibility, and priority-based budgeting throughout the states by engaging in the following:

New Tax and Fiscal Policy Task Force Chairs

Following the highly successful Task Force chairmanships of Indiana Senator Jim Buck and Bob Williams from State Budget Solutions, the Task Force is pleased to welcome the new public and private sector chairs. New Hampshire Representative Ken Weyler will serve as the public sector chair. A retired American Airlines pilot, Weyler brings more than 15 years of experience serving on the New Hampshire House Finance Committee and ALEC's Tax and Fiscal Policy Task Force. Ms. Amanda Klump, Senior Manager of Government Affairs Outreach Programs for Altria Client Services Inc. will serve as the private sector chair after years of serving on the Executive Committee for the Task Force. Members of the Tax and Fiscal Policy Task Force are sure to benefit from Rep. Weyler's and Ms. Klump's experience and their commitment to the Council's limited government principles.

Leading the Way on Pro-Growth Policies: Rich States, Poor States

Co-authored by renowned economist Dr. Art Laffer, Stephen Moore from The Wall Street Journal, and Jonathan Williams, Director of ALEC's Center for State Fiscal Reform, *Rich States, Poor States* highlights which policies help states increase economic growth. We are excited to announce that Wyoming Governor Matt Mead and Texas Governor Rick Perry will write introductory remarks for this year's edition.

The sixth edition of *Rich States, Poor States* will be released this spring. Readers will find interesting trends from the last session in the states on tax, pension, and budget reform. This year's edition also features a special case study on California's fiscal woes. *Rich States, Poor States* clearly shows that the key to economic growth is in free-market, pro-growth tax and fiscal policy.

We are planning to release *Rich States, Poor States* in Utah with Utah Governor Gary Herbert, Senate President Wayne Niederhauser, and Speaker Rebecca Lockhart. Last year, ALEC's Center for State Fiscal Reform did 68 *Rich States, Poor States* events across 32 states to educate legislators, governors, taxpayers, policy experts, and business leaders about economic competitiveness. *Rich States, Poor States* has also received media mentions across 36 states, in addition to coverage in national publications such as The Wall Street Journal, Forbes, USA Today, The Examiner, US News and World Report, Detroit News, and The New York Post. We aim to increase our outreach efforts with the 2013 edition of *Rich States, Poor States*.

Setting the Record Straight on Taxes: Tax Myths Debunked

As state legislators discuss fundamental tax reform this session, misconceptions about good tax policy abound. To set the record straight on responsible tax policy, ALEC's Center for State Fiscal Reform released *Tax Myths Debunked*. Co-authored by economists Dr. Randall Pozdena, former vice president of research at the Federal Reserve Bank of San Francisco, and Dr. Eric Fruits, *Tax Myths Debunked* challenges common misconceptions about tax and fiscal policy. As state legislators continue to discuss tax policy aimed at improving their state's competitiveness, *Tax Myths Debunked* provides tax reformers with a rigorous picture of the tax policy consensus that exists among economists.

Legislative Briefings

Since the States and Nation Policy Summit in December, Jonathan Williams and staff from the Center for State Fiscal Reform has organized Rich States, Poor States events in California, Iowa, Washington, Florida, Texas, Alaska, Montana, Nevada, Michigan, Colorado, Indiana, and Oklahoma. The Task Force partners with ALEC members, the business community, grassroots groups, and State Policy Network affiliates to educate on pro-growth policies.



LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

2013 Spring Task Force Summit POLICY REPORT

Table of Contents:

Policy Department Overview

Policy Briefs, January – April 2013

Testimonies, Briefings and other Activities, January – April 2013



50 / 61



Task Force Updates and Objectives

Civil Justice Task Force Task Force Director: Amy Kjose

ALEC's Civil Justice Task Force has started off 2013 with a variety of model bill introductions across the country. Over 50 bills based on Civil Justice Task Force model legislation have already been introduced around the states, a number of which have been enacted into law. The role of legal reform as a way to foster a fair environment for product development and job creation is still very widely appreciated. The Task Force has been constructive by providing research, letters and policy briefs to members doing the good work in the states. In particular, ALEC's Trespasser Responsibility Act (which protects landowners from having to pay for injuries to trespassers on their land) has received phenomenal support, having been enacted in over 10 states in the last 2.5 years by nearly unanimous support. This is a great example of the power of common-sense ALEC reform that legislators of all political stripes can support.

The Task Force is planning to release a new version of its Tort Reform Boot Camp Guide for State Legislators, which will be getting a new title and facelift, will be updated to address a number of new and trending lawsuit reforms, and will include additional data and infographics to further illuminate the important lawsuit reform work being done country-wide. We expect to release the new publication in conjunction with the Annual Meeting this summer and do a positive media roll out. Lawsuit reform is an issue that appeals to most ALEC members, public and private, and most of the electorate according to recent polling data.

The Task Force is also hoping to host a Lawsuit Reform Academy in the fall to bring legislators together to provide them with training on how to improve their legal climates to encourage business investment.

Task Force membership has remained constant in 2013. The Task Force has not lost a single member and is promisingly courting a number of new prospects. Our devoted membership shows our effectiveness and our attention to developing carefully crafted, fair and defensible legislation.

Commerce, Insurance, and Economic Development Task Force Task Force Director: Cara Sullivan

New Task Force Chair

The Task Force is pleased to welcome Representative Dawn Pettengill of Iowa as the new public sector Task Force co-chair.

Policy Education

The Task Force continues to engage and educate members on policy solutions to enhance competition, limit government interference in business, and promote employment and innovation. To those ends, Task Force Director Cara Sullivan testified on Pennsylvania's regulatory review process before the House Committee on State Government in March. Policy Briefs on several topics were sent to members in Indiana, Texas, and Pennsylvania. In addition, the March/April edition of "Inside ALEC" featured articles on government streamlining commissions, transportation financing, technological solutions to prevent fraud, waste, and abuse in government spending, and worker freedom in Michigan.

The Task Force continues to update its model policies through the sunset review process. There are 28 bills to be considered in 2013.

Publication

The Task Force secured a grant to produce a State Factor on the importance of procurement reform. The goal of this publication is to educate legislators on the merits and potential cost savings of open and competitive bidding practices.

Membership

The Task Force is pleased to welcome two new members since the last report given at the 2012 States and Nation Policy Summit. The Task Force plans to expand its reach in 2013 by delving deeper in the financial services and transportation industries. Legislative membership remains steady.

Communications and Technology Task Force
Task Force Director: John Stephenson

About the ALEC Communications and Technology Task Force

The Communications and Technology Task Force believes that constant, dynamic innovation in communications and technology presents numerous complexities that defy traditional public policy prescriptions. To help policymakers understand the changes underway in the 21st century economy, the Task Force brings together state legislators, private industry, and policy experts to develop public policies that will promote economic growth, freedom of technology, and innovation in the states.

Areas of focus for the Task Force include: 1) broadband deployment and adoption; 2) protecting consumer choice in privacy; 3) promoting new forms of e-commerce; speeding recovery to natural disasters; and 3) growing the high-tech sector of the economy.

Additionally, the Task Force has established five subcommittees to thoroughly investigate topics of interest to the states. These subcommittees are: Broadband; E-Commerce; Information Technology; Innovation; and Consumer Protection, Critical Infrastructure, and Security Technologies.

What We've Accomplished

Through research and analysis, the Task Force has helped members accomplish the following:

- Twenty-six states have enacted laws based on our model Voice over Internet Protocol policy to promote the deployment of advanced communications technologies including Arkansas, Kansas, and Wyoming in 2013
- Nineteen states have heeded our advice to protect taxpayers from waste, fraud, and abuse by adopting ALEC policies to require fair competition, transparency, and voter approval for government-owned broadband systems
- In 2013, the Task Force published a report entitled, "Abuse and Misuse of Personal Information: Trends and Issues in Privacy," which examined concerns about online privacy and the use of biometric information that was well-received by members and scholars
- The Task Force published an well-received op-ed in the Wall Street Journal detailing state cybersecurity efforts in Michigan and Virginia to protect constituent information and critical infrastructure from hackers

The Year Ahead

In the months ahead, the Task Force will host presentations and briefings on timely topics such as privacy and Unmanned Aerial Vehicles, mobile health, and online education, among others. The Task Force is also currently at work on an effort to research and promote investment in broadband, including mobile broadband to benefit consumers.

Education Task Force
Task Force Director: Lindsay Russell

About the ALEC Education Task Force

The mission of ALEC's Education Task Force is to promote excellence in the nation's educational system, to advance reforms through parental choice, to support efficiency, accountability, and transparency in all educational institutions, and to ensure America's youth are given the opportunity to succeed.

Areas of focus for the Task Force include: 1) School Choice; 2) K-12 education and reform; 3) Teacher certification and quality; and 4) Higher education.

Additionally, the Task Force has established two subcommittees to thoroughly investigate topics of interest to the states. These subcommittees are: K-12 Education Reform Subcommittee and the Digital Learning Subcommittee.

Lastly, the Education Task Force will be creating a new subcommittee focusing on Science, Technology, Engineering, and Mathematics (STEM) education.

What We've Accomplished

In March, ALEC released its 18th annual *Report Card on American Education*. The *Report*

Card details individual state grades in the following policy areas:

1. *State Academic Standards*
2. *Private School Choice Programs*
3. *Charter Schools*
4. *Teacher Quality*
5. *Online Learning*
6. *Home School Regulation Burdens*

Authors Dr. Matthew Ladner and Dave Myslinski analyze student scores, looking at performance and improvement over recent years. When combined, these policy measures build the state's overall policy grade. Furthermore, the *Report Card* highlights education policies states have enacted and provides a roadmap to best practices, allowing legislators to learn from each other's education reforms.

When School Choice Wins, Charter Schools Win

School choice legislation is a natural avenue to the creation and advocacy of charter schools. Most often when school choice legislation is passed it opens up the option to create and choose charter schools. The stronger the charter school legislation the more appealing it is to the parent or guardian exercising their right to choose. However, all charter school bills are not created equal. Many existing charter school laws create just as much regulation and bureaucracy as their public counterparts and essentially remove the numerous benefits of charter schools as an education option. The ALEC Education Task Force has a library of over 25 school choice model bills all of which encourage school choice with the most amount of flexibility and autonomy.

Indiana:

In March the Indiana State Supreme Court rules that the state's two-year-old school voucher program allowing low- and middle-income families to use public funds to attend private schools was constitutional. In a 5-to-0 decision, the court said that the voucher program did not violate the state's prohibition against using state funds to benefit religious institutions because the primary beneficiaries of the vouchers were the families who used them. Currently, 9,000 families have taken vouchers.

Parent Trigger:

Currently, 25 states have considered parent trigger legislation and seven of them have enacted some version of the law. All seven states incorporate aspects from ALEC's Parent Trigger model legislation. The seven states are: California, Connecticut, Indiana, Louisiana, Mississippi, Ohio (pilot program in the Columbus School District) and Texas

The Year Ahead

In the months ahead, education reform in the United States will start to radically evolve and take shape. The Education Task Force (ETF) is creating a new identity and a fresh sense of purpose to ensure we are effectively and efficiently addressing change in education. The ETF recognizes that our partners and members are tasked with the difficult job of creating legislation and policy that responds to the evolving policy climate but also caters to their unique populations. We are here to provide the support and knowledge behind the reform and be the best possible resource available.

Energy, Environment and Agriculture Task Force
Task Force Director: Todd Wynn

Legislation Highlights across the States

After the Electricity Freedom Act (an act that would repeal a state's renewable energy mandate) became ALEC model policy, approximately 15 states across the country introduced legislation to reform, freeze, or repeal their state's renewable mandate. This legislative year has seen the most action on renewable mandates to date.

ALEC's Resolution in Support of the Keystone XL Pipeline or similarly worded resolutions have been introduced in at least seven states this year which has helped highlight state support for the project.

Publications

In December 2012, the Task Force released a report exploring the strategic and economic importance of mineral resource development to the United States. The report details rare earth and uranium mining reserves and production, reviews permitting and regulatory hurdles, estimates the economic benefit of developing reserves, and highlights the safety and environmental track record of mining.

In the first week of May 2013, the Task Force will be releasing a comprehensive report analyzing the implications of state renewable energy mandates. This report will provide state legislators with an educational resource on the myths and misconceptions of mandating renewable energy, the unintended economic consequences of such mandates, and provide tools for state legislators to push back against government intervention into electricity markets.

Lastly, the Task Force will be releasing the third in a series of publications focused on the impact of Environmental Protection Agency regulations on the energy industry. Research and writing will be finished by the beginning of May 2013 and the report will be published in June 2013.

New Task Force Co-Chairs

The Task Force welcomes two new Task Force co-chairs. Representative Thomas Lockhart from Wyoming and Paul Loeffelman from American Electric Power will be leading the Task Force for the next two years.

Health and Human Services Task Force
Task Force Director: Sean Riley

New Task Force Public-Sector Chair

Georgia State Senator Judson Hill will replace Wisconsin State Senator Leah Vukmir as the HHS Task Force public-sector chair. Senator Hill previously served on the Task Force's executive committee and joins private-sector chair Marianne Eterno of Guarantee Trust Life Insurance Company. Senator Hill currently serves as Chairman of the Senate Finance Committee in Georgia, Secretary of the Insurance and Labor Committee, and as an Ex-Officio member of the Health and Human Services Committee, among others.

A Resource on Exchanges and Medicaid Expansion

The Task Force continues to serve as a resource for states facing implementation of the two primary components of the federal Patient Protection and Affordable Care Act (PPACA): health exchanges and Medicaid expansion. ALEC's model Resolution Against PPACA Health Insurance Exchanges continues to resonate with policymakers. Just 17 states plan to operate an exchange for plan year 2014, placing the federal government in a position it had not anticipated. On Medicaid expansion, because ALEC has not adopted policy supporting or opposing the provisions, the Task Force has not proactively engaged on the issue. However, the Task Force continues to respond to research requests and inquiries from members regarding available resources.

Membership and Coalition Building

Outreach and coalition building will continue to be a focus for the Task Force. Task Force staff has attended numerous events and strategy sessions with limited government, free-market groups, and HHS Task Force Director Sean Riley accepted invitations to moderate several health policy panels with national speakers. In January, the Task Force welcomed an additional member of the provider community, further diversifying its membership.

Plans and Publications

The Task Force is currently working towards two publications to be released this year, including a guide to prescription drug policy, and a more general guide highlighting free-market health reforms in the wake of the federal health law. The Task Force also plans to submit grant requests supporting research and outreach as the federal law continues to be implemented. Issues that will continue to face the states throughout implementation include rising premiums, provider shortages, and the economic impact of implementation. The Task Force looks to be there at each step, engaging with critical analysis and providing alternatives.

International Relations Task Force Task Force Director: Karla Jones

Respect for ALEC's international work continues to grow due to the seriousness of our policy and our success in advancing it. Our articles have been published with attribution by international trade related NGOs and we are being quoted in the domestic and international media and producing more articles for ALEC outlets. The Wall Street Journal op-ed on cybersecurity penned by the CAT and IR Task Force Directors and placed by our new, exceedingly capable Public Affairs team demonstrates to our prospects that we are able to give issues national attention. The feedback from these articles has been positive, and IR blog posts are popular on the American Legislator with a high number of "Likes" and views. National associations have cited our resolutions positively on a variety of trade issues. We have been told by those involved in the negotiation process for the Trans-Pacific Partnership (TPP) that our work on ensuring that TPP remain comprehensive gave negotiators the support they needed to remain steadfast on that commitment. We have had similar success with our efforts on ensuring a high quality intellectual property provision in TPP with op-eds authored by several of our members across the nation.

This positive policy attention coupled with a sharp decrease in media attacks against ALEC has enhanced our ability to attract private sector support. Private sector prospects and members have begun to understand the tremendous influence that our legislator members have on national and international policy in spite of having no official jurisdiction on this policy. ALEC's media challenges have abated considerably, and prospects that had previously dropped off the radar are slowly coming back to us soliciting proposals. Technology companies, manufacturing companies, and several energy companies have approached us to provide proposals on ways we might engage on their issues. These entities approached in early 2012 about Task Force membership, but suddenly lost interest when the attacks on

ALEC gained traction. Americans for Tax Reform (ATR) has joined the IR Task Force, and other private sector prospects have indicated plans to include IR membership in their next budget. We also continue to attract issue-related grants which contribute enormously to our policy depth and to our financial well-being.

In October 2011, we conducted our first international trip since 2008 taking a delegation of four public sector members to Manchester, UK to attend the Conservative Party Conference there. Last October we conducted an Oil Sands Academy in Alberta, Canada to explore the Keystone XL pipeline issue and Canada's oil sands as an inexpensive and secure energy source that will result in American jobs. Nine legislators from seven states participated, and the sponsors have already expressed an interest in sponsoring a similar academy in late August 2013. The budget and proposal are currently being reviewed. We have been approached by a member to discuss the possibility of an academy trip to Sweden.

We have three robust subcommittees – National Security, Intellectual Property (IP) and Federalism. The National Security Subcommittee has already attracted the attention of AIAA, an aerospace trade association that has combined forces with us on issues of mutual concern, gave ALEC a complimentary booth at one of their conferences earlier in the year and is encouraging its members to join the task force. The Federalism Subcommittee is a response to a rapidly increasing interest in federalism issues among IRTF and other members and the need to have a centralized place for federalism policy and expertise to reside. ALEC is recovering from last year's setbacks due in no small measure to having an excellent public affairs team in place allowing us not only to deflect attacks but to capitalize on our successes. We expect the IP Subcommittee to hold its first meeting at the Annual Meeting in Chicago.

Justice Performance Project
Project Director: Cara Sullivan

Project Chairs

The Justice Performance Project will meet as a voting entity for the first time at the 2013 Spring Task Force Summit and will be led by co-chairs, Senator Chris Shank of Maryland and Mrs. Stacie Rumenap.

Policy Education

The Justice Performance Project continues to provide educational resources on three areas of criminal justice policy: corrections and reentry, pretrial release, and overcriminalization.

The Project has leveraged support for its policies and built coalitions with groups across the political spectrum. In September, led by Exchange Council Resident Fellow, Michael Hough, the Justice Performance Project cohosted a roundtable discussion with the American Civil Liberties Union (ACLU). The roundtable was well attended by groups of various ideologies and our message was very well received.

In March, the Project hosted a breakfast briefing for state legislators on the importance of criminal justice reform in Oregon. The group was led by Oregon state chair, Representative Gene Whisnant, and joined by former Representative Jerry Madden and Exchange Council staff.

Policy Briefs on various aspects of criminal justice reform were sent to Exchange Council members in Oregon, West Virginia, Hawaii, New Jersey, Kansas, and South Dakota. In addition, our member communications have included various educational resources, most recently an academic study discussing the role of commercial bail in the pretrial release system.

Forthcoming Publications

The Project has secured a grant to publish a State Factor on Overcriminalization (to be published shortly) and supplement the education by hosting five state-specific educational briefings on the issue.

Membership

The Justice Performance Project has several pending grant proposals and is working to bring on new members from the corrections and reentry field. Legislative membership is growing as more members learn about the Project.

Tax and Fiscal Policy Task Force Task Force Director: Jonathan Williams

The Tax and Fiscal Policy Task Force, in cooperation with ALEC's Center for State Fiscal Reform, continues to advance pro-growth tax policy, pension reform, fiscal responsibility, and priority-based budgeting throughout the states by engaging in the following:

New Tax and Fiscal Policy Task Force Chairs

Following the highly successful Task Force chairmanships of Indiana Senator Jim Buck and Bob Williams from State Budget Solutions, the Task Force is pleased to welcome the new public and private sector chairs. New Hampshire Representative Ken Weyler will serve as the public sector chair. A retired American Airlines pilot, Weyler brings more than 15 years of experience serving on the New Hampshire House Finance Committee and ALEC's Tax and Fiscal Policy Task Force. Ms. Amanda Klump, Senior Manager of Government Affairs Outreach Programs for Altria Client Services Inc. will serve as the private sector chair after years of serving on the Executive Committee for the Task Force. Members of the Tax and Fiscal Policy Task Force are sure to benefit from Rep. Weyler's and Ms. Klump's experience and their commitment to the Council's limited government principles.

Leading the Way on Pro-Growth Policies: Rich States, Poor States

Co-authored by renowned economist Dr. Art Laffer, Stephen Moore from The Wall Street Journal, and Jonathan Williams, Director of ALEC's Center for State Fiscal Reform, *Rich States, Poor States* highlights which policies help states increase economic growth. We are excited to announce that Wyoming Governor Matt Mead and Texas Governor Rick Perry will write introductory remarks for this year's edition.

The sixth edition of *Rich States, Poor States* will be released this spring. Readers will find interesting trends from the last session in the states on tax, pension, and budget reform. This year's edition also features a special case study on California's fiscal woes. *Rich States, Poor States* clearly shows that the key to economic growth is in free-market, pro-growth tax and fiscal policy.

We are planning to release *Rich States, Poor States* in Utah with Utah Governor Gary Herbert, Senate President Wayne Niederhauser, and Speaker Rebecca Lockhart. Last year, ALEC's Center for State Fiscal Reform did 68 *Rich States, Poor States* events across 32 states to educate legislators, governors, taxpayers, policy experts, and business leaders about economic competitiveness. *Rich States, Poor States* has also received media mentions across 36 states, in addition to coverage in national publications such as The Wall Street Journal, Forbes, USA Today, The Examiner, US News and World Report, Detroit News, and The New York Post. We aim to increase our outreach efforts with the 2013 edition of *Rich States, Poor States*.

Setting the Record Straight on Taxes: Tax Myths Debunked

As state legislators discuss fundamental tax reform this session, misconceptions about good tax policy abound. To set the record straight on responsible tax policy, ALEC's Center for State Fiscal Reform released *Tax Myths Debunked*. Co-authored by economists Dr. Randall Pozdena, former vice president of research at the Federal Reserve Bank of San Francisco, and Dr. Eric Fruits, *Tax Myths Debunked* challenges common misconceptions about tax and fiscal policy. As state legislators continue to discuss tax policy aimed at improving their state's competitiveness, *Tax Myths Debunked* provides tax reformers with a rigorous picture of the tax policy consensus that exists among economists.

Legislative Briefings

Since the States and Nation Policy Summit in December, Jonathan Williams and staff from the Center for State Fiscal Reform has organized Rich States, Poor States events in California, Iowa, Washington, Florida, Texas, Alaska, Montana, Nevada, Michigan, Colorado, Indiana, and Oklahoma. The Task Force partners with ALEC members, the business community, grassroots groups, and State Policy Network affiliates to educate on pro-growth policies.



Date	City	Event	Issue	Staff	Task Force
1/3/13 - 1/5/13	Washington, DC	Cato's 2013 State Health Policy Summit	Health Reform	Sean Riley/Ed Walton	Health and Human Services
1/16/13	Pierre, SD	Remarks to SD ALEC Members	Health Reform	Sean Riley	Health and Human Services
1/21/2013	Des Moines, IA	Rich States, Poor States Legislative Briefing	Rich States, Poor States	Jonathan Williams/ Andrew Bender	Tax
1/24/2013	Phoenix, AZ	Education Report Card Tour		Lindsay Russell	Education
1/24/2013	Raleigh, NC	Rich States, Poor States Briefing with Center Right Group	Rich States, Poor States	Ben Wilterdink	Tax
1/25/2013	Olympia, WA	Tax Academy with the Washington NFIB Chapter	Rich States, Poor States	Jonathan Williams/ Kati Siconolfi	Tax
1/26/2013	Indianapolis, IN	Education Report Card Tour		Lindsay Russell	Education
1/28/2013	Marco Island, FL	Rich States, Poor States Presentation to the Council on State Chambers Annual Meeting	Rich States, Poor States	Jonathan Williams	Tax
1/29/2013	Tallahassee, FL	Education Report Card Tour		Lindsay Russell	Education
1/21/2013	Las Vegas, NV	National Coal Transportation Association Working Group Conference	EPA Regulation of Coal	Todd Wynn	Energy, Environment, and Agriculture
1/27/2013	Juneau, AK	Rich States, Poor States Legislative Briefing	Rich States, Poor States	Jonathan Williams	Tax
1/28/2013	Olympia, WA	Rich States, Poor States Dinner	Rich States, Poor States	Jonathan Williams	Tax
1/4/2013	Washington, DC	Tax Myths Debunked Conference Call	Tax Myths Debunked	Jonathan Williams	Tax
1/6/2013	Helena, MT	Rich States, Poor States Legislative Briefing	Rich States, Poor States	Jonathan Williams	Tax
1/9/2013	Fort Lauderdale, FL	Rich States, Poor States Presentation with the Foundation on Economic Education	Rich States, Poor States	Jonathan Williams	Tax
1/12/2013	Salem, OR	Issue Briefing on Justice Reinvestment	Justice Reinvestment	Cara Sullivan	Justice Performance Project
1/13/2013	Las Vegas, NV	Rich States, Poor States Lunch Presentation with the Nevada Policy Research Institute	Rich States, Poor States	Jonathan Williams/ Ben Wilterdink	Tax

Testimonies, Briefings and other Activities: January - April 2013

Date	City	Event	Issue	Staff	Task Force
1/14/2013	Carson City, NV	Rich States, Poor States Reception	Rich States, Poor States	Jonathan Williams/Ben Wilterdink	Tax
1/14/2013	Clear Water Beach, FL	American Coal Council Annual Meeting	State energy policy trends	Todd Wynn	Energy, Environment, and Agriculture
1/15/2013	Carson City, NV	Rich States, Poor States Breakfast Presentation with the	Rich States, Poor States	Jonathan Williams/Ben Wilterdink	Tax
1/26/13	Washington, DC	State Policy Working Group/Regulatory Reference Group Panel	Health Reform	Sean Riley	Health and Human Services
1/19/13	Harrisburg, PA	Testimony before the PA House Committee on State Government	Regulatory Review	Cara Sullivan	Commerce, Insurance, and Economic Development
3/27/13	Washington, DC	Tax Myths Debunked Conference Call with the Franklin Center	Tax Myths Debunked	Jonathan Williams	Tax

[REDACTED]

From: Ashley Varner [avarner@alec.org]
Sent: Thursday, April 25, 2013 4:13 PM
To: [REDACTED]@yahoo.com
Subject: ALEC legislator profile request
Attachments: ALEC Legislator Profile.docx

Flag Status: Flagged

Dear Senator Vukmir,

My name is Ashley Varner and I'm the Director of Strategic Communications for the American Legislative Exchange Council.

You may have seen in our leadership update email that we want to begin highlighting our public sector members who make a positive difference in state governments around the country. These will be short profiles about you; your work and your experience as a member of the American Legislative Exchange Council.

We will then share these profiles in our social media campaigns, which you can then share on your Facebook and Twitter to your friends, family and constituents.

Would you be so kind as to consider answering the five brief questions in the attached Word document and sending it back to me so we may prepare a highlight of you?

Please don't hesitate to contact me if I can ever be of assistance. I look forward to meeting you in Oklahoma City!

Sincerely,

Ashley Varner

Ashley N. Varner
Director, Strategic Communications
American Legislative Exchange Council
avarner@alec.org
C: 202-997-4857



Public Sector Member Profile Highlight:

The American Legislative Exchange Council wants to celebrate our members who make a positive difference in state governments across the country. We will post lawmaker highlights in social media outlets, which you can share with friends, colleagues and constituents.

Please help us highlight you by answering the questions below and returning to Ashley Varner, Strategic Communications Director at avarner@alec.org. **Please also include a high-res photo of yourself (not necessarily a legislative portrait).**

1. Please describe one of your primary legislative or policy goals or projects:

2. Why did you join the American Legislative Exchange Council?

3. What benefits do you receive from your participation in the American Legislative Exchange Council?

4. Please share one specific memory about an American Legislative Exchange Council event:

5. What role do you see the American Legislative Exchange Council playing in the next 5-10 years?

For a digital version of this form, please contact Ashley Varner at avarner@alec.org.
Thank you!

From: Christie Herrera [christie@floridafga.org]
Sent: Friday, April 19, 2013 5:35 PM
To: sue.allen@house.mo.gov; david@oksenate.gov; Nancy Barto; Leah Vukmir
Cc: sean.grove@house.mo.gov; dave@ocpathink.org; Jonathan Small; Christina Corier; Jonathan Ingram; Kathleen O'Hearn
Subject: IMPORTANT: Talking Points: ALEC Resolution Opposing PPACA Medicaid Expansion
Attachments: Talking Points - ALEC Resolution Opposing PPACA Medicaid Expansion.docx; ALEC Medicaid Resolution.docx

Importance: High

Flag Status: Flagged

Representative Allen, Senator David, Senator Barto, and Senator Vukmir:

Thank you for agreeing to sponsor the *Resolution Opposing PPACA Medicaid Expansion* at ALEC's 2013 Spring Task Force Summit. I have attached the resolution to this e-mail.

As a reminder, the HHS Task Force Meeting will take place on Friday, May 3, from 2:00-5:00 p.m. I believe that the resolution will be the second of three model bills slated for consideration. There also may be a discussion of Medicaid expansion, generally, at the Task Force Luncheon that immediately precedes the meeting.

Each of you will need to introduce the bill. As such, I have written opening remarks that are also attached to this e-mail. ALEC had a (ridiculous) concern that the task force debate would be "one-sided," so I have focused each of your remarks on addressing at least one pro-expansion talking point. Once the three of you are done with your opening remarks, then you will stand for questions. After questions, the public sector will vote on the resolution, then the private sector will vote on the resolution. The resolution will need to pass both the public and private sectors before going to the ALEC Board for final approval.

Please remember to print both of these documents, and take them with you to Oklahoma City (or, in Senator David's case, to the Renaissance Downtown ☺). Should you have any questions, please feel free to call me (202-725-7127) or e-mail me (christie@floridafga.org) at any time. I will arrive in OKC on Thursday morning.

Looking forward to seeing you very soon!

Best Regards,
Christie

* * * * *

Christie Herrera
Vice President of Policy
Foundation for Government Accountability
(202) 725-7127
christie@floridafga.org

Discover how to bring pro-patient, pro-taxpayer Medicaid reform to your state at MedicaidCure.org!

Talking Points: ALEC Resolution Opposing PPACA Medicaid Expansion

Sponsors

Missouri Representative Sue Allen

Oklahoma Senator Kim David

Arizona Senator Nancy Barto

Wisconsin Senator Leah Vukmir (note: Leah will not be in attendance at the task force meeting)

Suggested Introductory Remarks

Missouri Representative Sue Allen

- I am Representative Sue Allen, and I am cosponsoring the model language before you today—the *Resolution Opposing PPACA Medicaid Expansion*. My fellow cosponsors are Oklahoma Senator Kim David, Arizona Senator Nancy Barto, and Wisconsin Senator Leah Vukmir, who had to fly back to Wisconsin and could not be here this afternoon.
- This resolution urges states to reject the Medicaid expansion that is permitted, but not required, in the federal *Patient Protection and Affordable Care Act*, and it encourages states to instead strengthen the existing Medicaid safety net and ensure that all citizens have access to high-quality, affordable private health coverage.
- Some of you may be asking, “Why is this resolution necessary for ALEC to consider?” The answer is that just 22 states have governors and legislatures in agreement to expand Medicaid. This means that, today, more than half of the states have rejected the PPACA Medicaid expansion or are formally undecided.
- Just as we’re doing in Missouri, states will continue to grapple with these Medicaid expansion questions. My cosponsors and I hope that this resolution can serve as a template for other lawmakers who choose to oppose Medicaid expansion with a formal resolution. In the 2013 session, 14 states filed formal resolutions either supporting or opposing aspects of the Medicaid expansion.¹
- In closing, let me tell you about why I care about this issue. In my state, I serve as Chairman of the House Health Appropriations Subcommittee. And I can tell you that, as our Medicaid budget grows, it becomes harder to fund other critical health programs. As the resolution says, in Missouri and nationwide, Medicaid has now eclipsed K-12 education as the largest single share of state spending, and the PPACA Medicaid expansion will only make our budget problems worse. I am also a licensed physical therapist, and as a healthcare provider I worry about the negative effect that Medicaid expansion has on our already-strained provider community.
- With that, I’d like to turn it over to Oklahoma Senator Kim David for her comments.

¹ State resolutions supporting Medicaid expansion (9): Alaska HCR 8; Alabama HJR 176; Georgia HR 280; Hawaii HCR 147; Louisiana HCR 4; Michigan HR 17; Montana LC 779; New Jersey ACR 170; Pennsylvania HR 115. State resolutions opposing Medicaid expansion (5): Arkansas SR 12; Kansas HCR 5011; Missouri HCR 5011; Montana SJ 18; Utah HCR 10.

Oklahoma Senator Kim David

- Thank you, Representative Allen. I am Oklahoma Senator Kim David, and I am also cosponsoring the resolution before you today. I would like to share with you some of the reasons I support this resolution.
- I share all of the same budget concerns that Representative Allen just discussed. In my state, I serve as Chairman of the Senate Health Appropriations Subcommittee. Since the year 2000, Oklahoma's Medicaid costs have nearly doubled, and enrollment in our Medicaid program has nearly tripled. Oklahoma's taxpayers are having trouble sustaining the current program—let alone adding more than 200,000 Oklahomans to our Medicaid rolls.
- I also worry about the effect that the Medicaid expansion has on our provider community. The Oklahoma State Medical Association worries that the Medicaid expansion would crater any ability to care for patients, poor or otherwise, in an unsustainable way. And here in Oklahoma, our physician-to-patient ratio ranks near the bottom compared with other states.
- I've spoken to many constituents about whether our state should expand Medicaid. Some of them worry that, if we don't expand Medicaid, then we'll be sending all of our tax dollars to other states that will expand Medicaid. I don't believe that's the case.
- If only two states expand Medicaid, those two states do not get to spend the tax dollars from the other 48 states. The fewer states that expand Medicaid, the less the federal government spends. As the resolution points out, the CBO estimates that federal funding for Medicaid represents 1 in 4 federal deficit dollars this year, and will grow to 1 in 2 federal deficit dollars by 2015.
- Others have said that our hospitals will suffer if we don't expand Medicaid. The argument is that hospitals need Medicaid expansion dollars to make up for scheduled DSH cuts in the federal health law. No one wants to see our hospitals close their doors. That's why I was heartened to see that, in his most recent budget, President Obama delayed the hospital DSH cuts for one year.
- I would also add that these DSH cuts will happen at the sole discretion of HHS Secretary Kathleen Sebelius, who has already issued more than 1,000 PPACA waivers to businesses and other entities. We urge her to issue those same waivers to our hospitals by delaying or eliminating the DSH cuts altogether. I think I speak for many of my legislative colleagues when I say that, in the states, we want to help our healthcare providers—but we shouldn't have to expand Medicaid to do it.
- I'd now like to turn things over to Arizona Senator Nancy Barto before we open it up for questions.

Arizona Senator Nancy Barto

- Thank you, Senator David. Before we have questions, I wanted to add a few final points on why I support this resolution. In Arizona, I serve as Chairman of the Senate Health Committee. And I can tell you that we've already experimented with Medicaid expansion, to disastrous results.
- In the year 2000, Arizona expanded Medicaid to everyone below 100% of the federal poverty level. Advocates promised that it would reduce the number of uninsured; reduce uncompensated care and its "hidden tax" on private insurance, and save Arizona taxpayers \$30 million a year. These are the same promises that we're hearing in our state capitols right now.
- None of these promises came true. In fact, the opposite happened. Enrollment of parents was more than triple what we predicted, while enrollment of childless adults was more than double. As a result, costs skyrocketed. By 2008, we spent \$8.4 billion on Medicaid expansion—more than four times what we had anticipated. And the uninsured rate has actually increased in Arizona, with more people on Medicaid and less people with private insurance.
- I want to make it clear that this resolution opposes PPACA Medicaid expansion, but it does not oppose other ways that we can help the poor gain access to high-quality, private health coverage. Medicaid is a broken system for both patients and taxpayers. And the PPACA Medicaid expansion doesn't give states any flexibility except to expand that broken system.
- If states expand Medicaid, they must adhere to all of the requirements contained within PPACA and other federal laws. Medicaid coverage must be extended up to 138% of the federal poverty level. The benefits and cost-sharing must look exactly like Old Medicaid. And states cannot impose TANF work requirements to childless adults in the expansion population.
- Legislators can and should explore ways to offer limited, targeted premium assistance to our most vulnerable citizens. This healthcare commitment from taxpayers should be matched with a commitment from beneficiaries to pay premiums, copays, and have a job (or look for work). None of this is possible within the PPACA Medicaid expansion.
- Thank you for your time. At this time, Representative Allen, Senator David, and I would be happy to take your questions.

Resolution Opposing PPACA Medicaid Expansion

SUMMARY

This resolution urges states to reject the Medicaid expansion that is permitted, but not required, in the federal *Patient Protection and Affordable Care Act*, and instead strengthen the existing Medicaid safety net and ensure that all citizens have access to high-quality, affordable private health coverage.

WHEREAS, Only twenty-one states have governors and legislatures in agreement to optionally expand Medicaid up to all persons earning up to 138% of the federal poverty level beginning January 1, 2014, as outlined in the *Patient Protection and Affordable Care Act* (PPACA); and

WHEREAS, The PPACA Medicaid expansion is largely funded with federal tax dollars, estimated by the Kaiser Commission on Medicaid and the Uninsured to total \$654 billion over the next ten years; and

WHEREAS, The Congressional Budget Office estimates that federal funding for Medicaid represents $\frac{1}{4}$ of the federal budget deficit this year, and will grow to $\frac{1}{2}$ of the federal budget deficit by 2015; and

WHEREAS, The federal debt currently totals \$16 trillion, and is rising by more than \$1 trillion per year; and

WHEREAS, The PPACA Medicaid expansion will place enormous pressure on state budgets, and according to the National Association of State Budget Officers, Medicaid has eclipsed K-12 education as the largest single share of state spending; and

WHEREAS, Adding new enrollees to the Medicaid program will crowd out other state funding priorities like building schools, hiring teachers, fixing roads, supporting law enforcement, and relieving struggling businesses and families of high tax burdens; and

WHEREAS, Despite federal funding promises to cover at least 90% of Medicaid expansion costs in future years, President Obama's FY 2012 and FY 2013 federal budgets proposed a "blended rate" that would dramatically increase states' share of Medicaid expansion costs over time; and

WHEREAS, House Budget Chairman Paul Ryan's FY 2014 budget eliminates most spending outlined within PPACA, including the enhanced federal match to states that expand Medicaid under PPACA; and

WHEREAS, Experiences from states that have already expanded Medicaid, such as Maine and Arizona, demonstrate that projected per-person costs and participation rates for the Medicaid expansion population are often dramatically underestimated, forcing policymakers to make up for these unexpected cost increases by capping Medicaid enrollment, eliminating Medicaid services, or reducing Medicaid provider rates; and

WHEREAS, the PPACA Medicaid expansion does little to address the chronic access and health outcomes associated with Medicaid, with *Health Affairs* reporting that 1/3 of doctors refuse to accept to new Medicaid patients, and studies published in numerous peer-reviewed journals, including *Pediatrics*, the *Journal of the American Medical Association*, the *Annals of Emergency Medicine*, the *Annals of Surgery*, and others suggesting that Medicaid patients have worse access and health outcomes than the privately-insured, and in some cases, fare worse than the uninsured; and

WHEREAS, Experiences from other states illustrate that expanding coverage will increase demand for medical services without substantially increasing supply, which in turn will exacerbate provider shortages, lengthen wait times, and increase use of emergency rooms for preventable conditions; and

WHEREAS, Provider shortages will disproportionately affect seniors, the group most likely to have one or more chronic conditions in need of more frequent care and the group the Centers for Medicare and Medicaid Services' actuaries predict will "almost certainly face increasingly severe problems with access to care" as a result of PPACA.

THEREFORE BE IT RESOLVED THAT {insert state legislative body} rejects the PPACA Medicaid expansion in order to protect patients and taxpayers, and instead supports patient-centered reforms to strengthen the existing Medicaid safety net and to increase access to affordable, high-quality private health insurance.

[REDACTED]

From: Lisa Bowen [lbowen@alec.org]
Sent: Thursday, April 18, 2013 8:13 PM
To: Leah Vukmir
Subject: Re: Finance Committee Meeting

Flag Status: Flagged

Leah-

Bill is not available at that time. Would it be okay if I did both of your calls separately? Will you be joining us in Oklahoma? We can all three get together at that time if you prefer?

I look forward to hearing from you.

Lisa

Sent from my iPhone

On Apr 17, 2013, at 2:23 PM, "Leah Vukmir" <[REDACTED]@yahoo.com> wrote:

Wednesday the 24th works best for me after 10am CST

Sent from my iPhone

On Apr 17, 2013, at 4:51 AM, Lisa Bowen <lbowen@alec.org> wrote:

Senator Vukmir-

Thank you so much for responding. Will you be available one day next week? What day works best for you?

Talk to you soon!

Lisa

Sent from my iPhone

On Apr 17, 2013, at 1:27 AM, "Leah Vukmir" <[REDACTED]@yahoo.com> wrote:

I am not available sorry - will be teaching all day so I can't even step out.

From: Lisa Bowen <lbowen@alec.org>
To: "[REDACTED]@yahoo.com" <[REDACTED]@yahoo.com>; "wcarmichael@asc-usi.com" <wcarmichael@asc-usi.com>
Sent: Tuesday, April 16, 2013 9:02 PM
Subject: Finance Committee Meeting

Dear Finance Committee Chairman and Chairwoman-

I hope this email finds you both well. Representative Piscopo would like to host a Finance committee Meeting on Friday April 19th at 10am EDT. Please let me know if you are not available at this time and we can reschedule accordingly.

I look forward to hearing from you.

Talk to you soon!

Lisa

Lisa Bowen

Senior Director of Finance and Administration
American Legislative Exchange Council
1101 Vermont Ave, NW 11th Flr
Washington, DC 20005

P: (202) 742-8522

F: (202) 331-1349

Email: lbowen@alec.org

[REDACTED]

From: Leah Vukmir [REDACTED]@yahoo.com]
Sent: Wednesday, April 17, 2013 1:24 PM
To: Lisa Bowen
Subject: Re: Finance Committee Meeting

Flag Status: Flagged

Wednesday the 24th works best for me after 10am CST

Sent from my iPhone

On Apr 17, 2013, at 4:51 AM, Lisa Bowen <lbowen@alec.org> wrote:

Senator Vukmir-

Thank you so much for responding. Will you be available one day next week? What day works best for you?

Talk to you soon!

Lisa

Sent from my iPhone

On Apr 17, 2013, at 1:27 AM, "Leah Vukmir" <[REDACTED]@yahoo.com> wrote:

I am not available sorry - will be teaching all day so I can't even step out.

From: Lisa Bowen <lbowen@alec.org>
To: [REDACTED]@yahoo.com" <[REDACTED]@yahoo.com>; "wcarmichael@asc-usi.com" <wcarmichael@asc-usi.com>
Sent: Tuesday, April 16, 2013 9:02 PM
Subject: Finance Committee Meeting

Dear Finance Committee Chairman and Chairwoman-

I hope this email finds you both well. Representative Piscopo would like to host a Finance committee Meeting on Friday April 19th at 10am EDT. Please let me know if you are not available at this time and we can reschedule accordingly.

I look forward to hearing from you.

Talk to you soon!

Lisa

Lisa Bowen
Senior Director of Finance and Administration
American Legislative Exchange Council
1101 Vermont Ave, NW 11th Flr

Washington, DC 20005

P: (202) 742-8522

F: (202) 331-1349

Email: lbowen@alec.org

[REDACTED]

From: Carmichael, William [wcarmichael@ASC-USI.com]
Sent: Wednesday, April 17, 2013 5:37 AM
To: Lisa Bowen
Cc: [REDACTED]@yahoo.com
Subject: Re: Finance Committee Meeting

Flag Status: Flagged

I can make that time work.

Bill

Bill Carmichael
317-860-1890 (work)
317- [REDACTED] (cell)

On Apr 16, 2013, at 10:05 PM, "Lisa Bowen" <lbowen@alec.org> wrote:

Dear Finance Committee Chairman and Chairwoman-

I hope this email finds you both well. Representative Piscopo would like to host a Finance committee Meeting on Friday April 19th at 10am EDT. Please let me know if you are not available at this time and we can reschedule accordingly.

I look forward to hearing from you.

Talk to you soon!

Lisa

Lisa Bowen
Senior Director of Finance and Administration
American Legislative Exchange Council
1101 Vermont Ave, NW 11th Flr
Washington, DC 20005

P: (202) 742-8522
F: (202) 331-1349
Email: lbowen@alec.org

From: Lisa Bowen [lbowen@alec.org]
Sent: Wednesday, April 17, 2013 4:52 AM
To: Leah Vukmir
Subject: Re: Finance Committee Meeting

Flag Status: Flagged

Senator Vukmir-

Thank you so much for responding. Will you be available one day next week? What day works best for you?

Talk to you soon!

Lisa

Sent from my iPhone

On Apr 17, 2013, at 1:27 AM, "Leah Vukmir" <[REDACTED]@yahoo.com> wrote:

I am not available sorry - will be teaching all day so I can't even step out.

From: Lisa Bowen <lbowen@alec.org>
To: [REDACTED]@yahoo.com" <[REDACTED]@yahoo.com>; "wcarmichael@asc-usi.com" <wcarmichael@asc-usi.com>
Sent: Tuesday, April 16, 2013 9:02 PM
Subject: Finance Committee Meeting

Dear Finance Committee Chairman and Chairwoman-

I hope this email finds you both well. Representative Piscopo would like to host a Finance committee Meeting on Friday April 19th at 10am EDT. Please let me know if you are not available at this time and we can reschedule accordingly.

I look forward to hearing from you.

Talk to you soon!

Lisa

Lisa Bowen
Senior Director of Finance and Administration
American Legislative Exchange Council
1101 Vermont Ave, NW 11th Flr
Washington, DC 20005

P: (202) 742-8522
F: (202) 331-1349
Email: lbowen@alec.org

[REDACTED]

From: Leah Vukmir [REDACTED]@yahoo.com]
Sent: Wednesday, April 17, 2013 12:27 AM
To: Lisa Bowen
Subject: Re: Finance Committee Meeting

Flag Status: Flagged

I am not available sorry - will be teaching all day so I can't even step out.

From: Lisa Bowen <lbowen@alec.org>
To: [REDACTED]@yahoo.com" <[REDACTED]@yahoo.com>; "wcarmichael@asc-usi.com" <wcarmichael@asc-usi.com>
Sent: Tuesday, April 16, 2013 9:02 PM
Subject: Finance Committee Meeting

Dear Finance Committee Chairman and Chairwoman-

I hope this email finds you both well. Representative Piscopo would like to host a Finance committee Meeting on Friday April 19th at 10am EDT. Please let me know if you are not available at this time and we can reschedule accordingly.

I look forward to hearing from you.

Talk to you soon!

Lisa

Lisa Bowen
Senior Director of Finance and Administration
American Legislative Exchange Council
1101 Vermont Ave, NW 11th Flr
Washington, DC 20005

P: (202) 742-8522
F: (202) 331-1349
Email: lbowen@alec.org

[REDACTED]

From: Lisa Bowen [lbowen@alec.org]
Sent: Tuesday, April 16, 2013 9:02 PM
To: [REDACTED]@yahoo.com; wcarmichael@asc-usi.com
Subject: Finance Committee Meeting

Flag Status: Flagged

Dear Finance Committee Chairman and Chairwoman-

I hope this email finds you both well. Representative Piscopo would like to host a Finance committee Meeting on Friday April 19th at 10am EDT. Please let me know if you are not available at this time and we can reschedule accordingly.

I look forward to hearing from you.

Talk to you soon!

Lisa

Lisa Bowen
Senior Director of Finance and Administration
American Legislative Exchange Council
1101 Vermont Ave, NW 11th Flr
Washington, DC 20005

P: (202) 742-8522
F: (202) 331-1349
Email: lbowen@alec.org

From: Briana Mulder [bmulder@alec.org]
Sent: Monday, April 15, 2013 4:21 PM
To: Briana Mulder
Subject: ALEC State Chairs conference call - April 19

Flag Status: Flagged

Dear ALEC State Chairs,

The monthly State Chairs Call is scheduled for Friday, April 19th at 12:00 p.m. EST. Please email me at bmulder@alec.org or call me at 202-742-8507 to RSVP for the call. You will receive an email containing the call in information following your RSVP. Items we plan to cover during the call are listed below.

- Spring Task Force Summit update
- Membership Events
- Annual Meeting Award Nominations
- Task Force Operating Procedures update

Please do not hesitate to contact me if you have any questions. I hope to speak with you all soon!

Best,
Briana

Briana Mulder
Policy and Intern Manager
American Legislative Exchange Council
202.742.8507

[REDACTED]

From: Briana Mulder [bmulder@alec.org]
Sent: Wednesday, April 10, 2013 4:44 PM
To: Leah Vukmir
Subject: RE: Board registration

Flag Status: Flagged

You are the best – thank you!

From: Leah Vukmir [mailto:[REDACTED]@yahoo.com]
Sent: Wednesday, April 10, 2013 5:44 PM
To: Briana Mulder
Subject: Board registration

Briana - here you go! Thanks so much! Leah

[REDACTED]

From: Leah Vukmir [REDACTED@yahoo.com]
Sent: Wednesday, April 10, 2013 4:44 PM
To: Briana Mulder
Subject: Board registration
Attachments: Scan0017.pdf

Flag Status: Flagged

Categories: Court Appearance

Briana - here you go! Thanks so much! Leah

2013 ALEC SPRING TASK FORCE SUMMIT

May 2-3, 2013

Renaissance Hotel and Cox Convention Center
10 North Broadway Avenue • Oklahoma City, OK 73102



American Legislative Exchange Council

LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

ALEC BOARD REGISTRATION / HOUSING FORM

Please return by to:
Briana Mulder by email at bmulder@alec.org
or by fax at (202) 466-3801.

Personal Information

Name: Senator Leah Vukmir Wisconsin

Email (where confirmations should be sent) [redacted]@yahoo.com

Will you be registering a Spouse/Guest? [] Yes * No Rate: \$50

If yes, Name:

Assistant Name:

Assistant Email:

1. 2013 Spring Task Force Summit Attendance

Please check the appropriate box below.

[*] I plan to attend the 2013 Spring Task Force Summit in Oklahoma City, OK

[] I am unable to attend the 2013 Spring Task Force Summit in Oklahoma City, OK

2. Registration

(Confirmation will be sent via Email)

Please check the appropriate box below.

ALEC Public Sector Board Members

[*] Please process my complimentary registration.

ALEC Private Enterprise Board Members

[] Please process my complimentary registration.

3. Hotel Information

(Confirmation will be sent via Email)

Rooms have been reserved for all Board Members at the Renaissance Hotel

Arrival Date: 5/2/13

Departure Date: 5/3/13

ALEC Public Sector Board Members

[*] Please process my complimentary hotel reservation.

ALEC Private Enterprise Board Members

[] Please process my hotel reservation at the following rate: (see below)

Room Options

Single (1 person - 1 bed) \$149

[*] Club King \$169

[] King Suite \$189

[] Double Suite \$189

4. Payment Information

Please provide credit card information to process registration for hotel accommodations, spouses and/or children.

Credit Card Type: [] VISA [] AMEX [] MASTERCARD

Card Number:

Expires: /

Security Code:

Card Holder's Name:

Please indicate your availability for the following events:

5. ALEC Board Reception & Dinner		BUSES DEPART HOTEL AT 5:30 PM
8:00 PM – 8:00 PM Thursday, May 2, 2013		Governor's Mansion, Oklahoma City
Please check the appropriate box below.		
<input checked="" type="checkbox"/> I plan to attend the ALEC Board Reception & Dinner	<input type="checkbox"/> I am unable to attend the ALEC Board Reception & Dinner	

6. Friday Plenary Breakfast – Guest Speaker Governor Mary Fallin (OK)		
8:00 AM – 9:15 AM, Friday, May 3, 2013		Cox Convention Center (adjoined to hotel)
Please check the appropriate box below.		
<input checked="" type="checkbox"/> I plan to attend the Thursday ^{FRIDAY} breakfast	<input type="checkbox"/> I am unable to attend the Thursday breakfast	

7. ALEC Board Meeting		
9:30 AM – 12:30 PM, Friday, May 3, 2013		Chase Building (next door to the hotel)
Please check the appropriate box below.		
<input checked="" type="checkbox"/> I plan to attend the ALEC Board Meeting	<input type="checkbox"/> I am unable to attend the ALEC Board Meeting	

8. Task Force Luncheons		
12:30 PM – 1:30 PM, Friday, May 3, 2013		Cox Convention Center (adjoined to hotel)
Please check the appropriate box below.		
<input type="checkbox"/> I plan to attend a Task Force luncheon	<input checked="" type="checkbox"/> I am unable to attend a Task Force luncheon	

9. Task Force Meetings		
2:00 PM – 5:00 PM, Friday, May 3, 2013		Cox Convention Center (adjoined to hotel)
Please check the appropriate box below.		
<input type="checkbox"/> I plan to attend a Task Force Meeting	<input checked="" type="checkbox"/> I am unable to attend a Task Force Meeting	

10. Oklahoma Reception		
6:00 PM – 8:00 PM, Friday, May 3, 2013		Petroleum Club
Please check the appropriate box below.		
<input type="checkbox"/> I plan to attend the Oklahoma Reception	<input checked="" type="checkbox"/> I am unable to attend the Oklahoma Reception	

Please return completed form by fax to Briana Mulder at (202) 466-3801

Thank you! We look forward to seeing you in Oklahoma City!

From: Travelocity Customer Support [travelocity@travelocity.com]
Sent: Wednesday, March 27, 2013 11:32 AM
To: [REDACTED]@YAHOO.COM
Subject: Travelocity Confirmation

Flag Status: Flagged



Travel Confirmation

Thank you for booking your travel with Travelocity.

Your Travelocity Trip ID is: [REDACTED]

You can view your Trip Details by logging onto Travelocity.com

If any issues arise with your reservation before or during your trip, please contact us immediately.



Customer Support

In the US	1.888.872.8356	24 hours/7 days a week
Outside the US	1.210.521.5671	24 hours/7 days a week
En Español	1.866.828.3933	7am - 10pm CST

[How to change my trip](#)
[How to cancel my trip](#)
[Email Travelocity](#)

Flights

1 Round-Trip Ticket

All flight times are local to each city.

Thu, May 2, 2013

[Online check-in code: FBJBKF](#)

Depart: 09:35 am
Arrive: 10:30 am

Madison, WI (MSN)
Chicago, IL (ORD)

AA American Airlines, Flight 4088
Economy Class
Operated by
AMERICAN EAGLE AIRLINES

1 Stop - change planes in Chicago, (ORD)
Connection Time: 1 hr 30 mins

Travel time: \${airSegment.totalTravelTime}
Seat request: 7C

Depart: 12:00 pm
Arrive: 02:00 pm

Chicago, IL (ORD)
Oklahoma City, OK (OKC)

AA American Airlines, Flight 4251
Economy Class
Operated by
AMERICAN EAGLE AIRLINES

Total Travel Time: 4 hrs 25 mins
Seat request: 7A

Fri, May 3, 2013

[Online check-in code: FBJBKF](#)

Depart: 02:30 pm
Arrive: 04:35 pm

Oklahoma City, OK (OKC)
Chicago, IL (ORD)

AA American Airlines, Flight 4148
Economy Class
Operated by
AMERICAN EAGLE AIRLINES

1 Stop - change planes in Chicago, (ORD)
Connection Time: 1 hr 30 mins

Travel time: \${airSegment.totalTravelTime}
Seat request: 7A

Depart: 06:05 pm
Arrive: 07:00 pm

Chicago, IL (ORD)
Madison, WI (MSN)

AA American Airlines, Flight 4245
Economy Class
Operated by
AMERICAN EAGLE AIRLINES

Total Travel Time: 4 hrs 30 mins
Seat request: 9A

Baggage fees: In most cases, the applicable baggage fees and allowances for the entire trip will be those of the first carrier listed on your itinerary, American Airlines. However, in a limited number of multiple carrier itineraries for international travel, the first carrier may apply the fees and allowances of another carrier listed on your itinerary. For more information, including detailed baggage allowances and fees by carrier, [please click here](#). If you need additional information regarding baggage allowance and fees, please contact the first carrier listed on your itinerary.

Passengers

E-ticket Numbers

Frequent Flier Information

Add your number at the airport.

[Flight policies](#)

Pricing

1 Adult:	\$414.00
<u>Taxes + Airline & Agency Fees:</u>	\$43.60
Total:	\$457.60

Additional baggage fees may apply

We charged a total of \$457.60 to your MasterCard® 

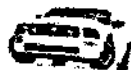
Complete Your Travel Plans for Oklahoma City



Add a Hotel

2-Stars: Baymont Inn & Suites Oklahoma City Airport from **\$80** / night
2-Stars: Baymont Inn and Suites Oklahoma City from **\$47** / night
3-Stars: BEST WESTERN PLUS Saddleback Inn and Conference Center from **\$76** / night

[More hotel deals](#)



Add a Car

Economy Car from **\$36** /day
Intermediate Car from **\$91** /day
Compact Car from **\$44** /day

[More car deals](#)



Add an Activity

Plan now and play later! Choose from oodles of activities to make your trip more fun.

[More things to do](#)

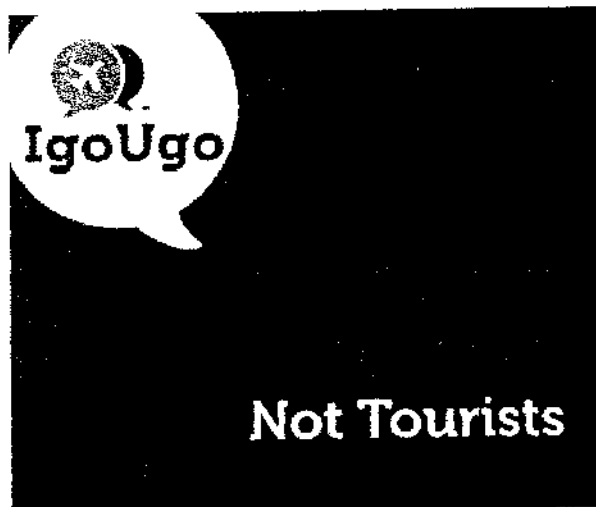
The Travelocity Guarantee

We look out for you all trip long, and even before you go.

The Travelocity Guarantee is our commitment to you that we are here for you.

We stand behind everything we sell, everything about your booking will be right, or we'll work with our partners to make it right, right away.

[Learn more](#)



Additional Information

Online Support

- ▶ [What if my flight schedule changes?](#)
- ▶ [What if I experience a problem during my trip?](#)
- ▶ [How can I change or cancel my trip?](#)
- ▶ [View all Travel Alerts](#)
- ▶ [View Frequently Asked Questions](#)

Travel Checklist

- **Printed Itinerary** - Please print this information and take it with you on your trip.
- **Photo ID** - Every air passenger must have a valid government-issued photo ID (e.g. driver's license or passport). The name on the photo ID must match the passenger name in the reservation. Once the ticket has been issued the name on the ticket cannot be changed.
- **TSA Secure Flight Information** - Any information you provided has been added to your reservation.
- **Flight information** - Check for [flight and gate updates](#) prior to your departure. Some airlines allow you to pre-print your boarding pass with an [online check-in](#) feature.
- **Schedule changes** - The airline may change your flight itinerary at any time. If we are notified of an itinerary change, we will contact you by email and/or phone. If the airline has not provided you with an acceptable alternative itinerary, our agents will try to re-accommodate you according to the airline's policy and availability.
- **Security Procedures** - Check the TSA Web site (www.tsa.gov) for the most up-to-date information about security procedures. If you are departing from a non-U.S. airport, be sure to check that airport's security policies and pack accordingly.
- **Baggage guidelines** - Check with your airline for rules and prices for carry-on and checked baggage. Please review the carry-on baggage guidelines from the [Transportation Security Administration](#).

Policies

- Tickets cannot be refunded or transferred unless otherwise noted. Name changes are not permitted.
- [Valid, government-issued ID](#) is mandatory for you to get through security and board your flight.
- Initial prices subject to change before final payment. Post-purchase increases of government-imposed taxes or fees may apply.
- Prices do not include any applicable [baggage fees](#).
- International flights may be treated with insecticides. [Details](#).
- Other rules and restrictions may apply to this fare. Read [fare rules](#).
- Please review important [terms & conditions of travel](#) which may limit your legal rights.

General Policies

Ticket is **non-refundable**.

If Travel Protection has been purchased it is **non-refundable**.

Please **review your itinerary immediately**. If any issues arise before or during your trip you must call us right away. Why? We work with our suppliers to resolve your concerns, so the only opportunity we have to help you is before your trip ends. If you wait until you return, it's too late.

There are times when we are unable to confirm a reservation. In the rare event that this occurs, we will attempt to reach you by phone and email so that we can re-accommodate you. You must call us back within 48 hours or we may not be able to honor your original booking price.

Travelocity fees and airline charges will be shown as separate items on your credit card statement. Airline charges may also be listed separately for each passenger.

The total price for your booking may increase after your purchase due to an increase of a government-imposed tax or fee

Change Policies

Some tickets do not allow any changes. Ticket changes also have airline penalties and/or increased fares. If your ticket is changeable, any changes must be made prior to departure. Airlines will charge a fee to use your ticket as credit for a new ticket purchase. This fee varies by airline, market, and specific fare rules, and may be \$150 or more for domestic tickets and \$200 or more for international tickets. If you fail to show up for any segment of your flight itinerary, the airline will automatically cancel the remainder of your flights and they will lose all monetary value. You will not be entitled to a refund for any unused portions of your flight travel.

Cancellation Policies

If you cancel you will not receive a refund. You must cancel your reservation prior to departure to retain any ticket value. Depending on the airline and fare rules, the residual value that is remaining may be eligible to be applied to future travel, providing the cancellation, rebooking, and re-ticketing of your reservation is at least one day prior to your originally scheduled date of departure. Airlines usually deduct \$150 or more for domestic tickets and \$200 or more for international tickets before determining if there is any value that can be applied toward future travel.

Domestic Flight Notice

Air transportation to be provided between points in the U.S. (including its overseas territories and possessions) is subject to the individual contract terms (including rules, regulations, tariffs and conditions) of the transporting air carriers, which are herein incorporated by reference and made part of the contract of carriage.

Where this coupon is issued for transportation or services other than air travel, specific terms and conditions may apply. These terms and conditions may be included in the ticket set or may be obtained from the issuing company or agent.

Please make sure you have reviewed the important legal notice entitled "Conditions of Contract", "Notice of Incorporated Terms", "Notice of Baggage Liability Limitations", and "Notice of Overtopping" in Terms & Conditions of Travel or the specific terms and conditions relating to non-air transportation or services.

The Terms & Conditions of Travel will also be available at the airport prior to your flight departure.

International Flight (Warsaw Convention) Notice

If the passenger's journey involves an ultimate destination or stop in a country other than the country of departure, the Warsaw Convention may be applicable and the Convention governs and in most cases limits the liability of carriers for death or personal injury and for the loss of or damage to baggage.

See also the notices entitled "Advice to International Passengers on Limitation of Liability" and "notice of Baggage Liability Limitations" Terms & Conditions of Travel.

From: Bill Meierling [wmeierling@alec.org]
Sent: Thursday, March 21, 2013 11:09 AM
To: [REDACTED]@yahoo.com
Subject: ALEC Weekly Update

Flag Status: Flagged



LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

March 21, 2013

Council Makes Splash With Full Catalog of Model Policies Online

Last Friday, the Exchange Council announced it posted all model policies at www.alec.org in order to promote a more educated discussion and open exchange of ideas across America.

A number of groups rushed to declare victory over the Council's action, not realizing the true victory belonged to the Exchange Council.

Posting the full catalog of model policy has already had a positive impact on the conversation. Groups critical of the Exchange Council can no longer falsely attribute policies to the Council, nor can they use outdated information against the Council.

Huffington Post:

"The coalition's actions played a role in ALEC's decision, (Exchange Council Spokesperson Bill) Meierling said, but not in the way the coalition describes. He said the move to post the policies will allow the public to know which are actual, current ALEC policies versus (those that are no longer Council policies). Under ALEC rules, policies expire after five years, he said.

"In a way, it follows it because many of these satellite organizations have attributed bills and policies to this organization that are not our policies," Meierling said. "This is a great way to show what our policies are. If it is not on our website, it is not our policy."

Salon:

CORRECTION: An early version of this post incorrectly stated that the model bills listed included legislation pertaining to Stand Your Ground laws. According to an ALEC representative, Stand Your Ground policy sunsetted for the organization last year and "is no longer endorsed by the organization."

State Chairs: The DEADLINE HAS PASSED to Submit Your State Membership Lists and Task Force Assignments!

We are a mere six weeks from the Exchange Council's Spring Task Force Summit, yet we still have undetermined public sector member Task Force assignments.

STATE CHAIRS - If you have not submitted your state assignments, PLEASE send them to Briana Mulder at bmulder@alec.org as soon as possible!

Guest Editorial: Strong Democracy Grows From The Exchange Of Ideas

On March 20, the *Des Moines Register* printed a guest editorial by The Honorable Greg Forristall, IA (HD-22) in response to two recent pieces the *Register* published that criticized the Exchange Council. Representative Forristall is the Public Chair of the Council's Task Force on Education.

"Council task forces serve as testing grounds to judge whether resolutions can achieve consensus and enough support to survive the legislative process in a state capitol. As a member of the Council, I benefit from the education I receive from my counterparts in

Spring Task Force Summit

Registration is open for the Spring Task Force Summit on May 2 and 3 in Oklahoma City.

Visit www.alec.org to register and receive Early Bird rates.

Don't miss this great opportunity to participate in Task Forces meetings and network with legislators, business leaders and state policy experts.

If you have questions, please reach out to Sarah McManamon at smcmanamon@alec.org

We Want to Hear From You!

We want to hear from you. A membership organization especially one as large and diverse as ours is only successful when the membership is deeply engaged.

Tell us what you need; tell us how we can help you.

Follow us on Facebook and Twitter for new

other legislatures, as well as from testimony by experts in their various fields. This education helps me make more informed legislative decisions and become a better advocate for my constituents.

...
"I find it ironic that in a Register article about the American Legislative Exchange Council on March 12, the person who charged the Council of not being 'home-grown' in Iowa is the executive director of what the Register characterizes as a 'liberal advocacy group' from Wisconsin.

"But even if the naysayers in Iowa come from Wisconsin, no one has a monopoly on good ideas. What I want, and what all Iowans want is a better, stronger Iowa with government that is responsive to people's needs. I want people to contribute to our Democracy by bringing ideas, not attacks and insults."

[Read Rep. Forristall's full editorial here.](#)

A Closer Look at 'Laboratories of Democracy'

In his most recent piece for *National Review*, Reihan Salam examines the idea of "laboratories of democracy," including their connection to the principle of federalism and why the concept is flawed.

The concept of "laboratories of democracy" is driven by the notion that state and local governments should test new regulations so that their potentially negative effects will not impact or inflict harm on the country as a whole. Within this framework, also referred to as "polyphonic federalism," federal and state governments are encouraged to try new policies that if deemed successful, the federal government would mimic.

Salam highlights a rather obvious complication to this cooperative structure, in that every state is unique, and what works for one state may not be scalable at the federal level. He credits organizations like the American Legislative Exchange Council for driving a "dual federalism" framework that encourages open discussions and the sharing of ideas among the states in order to identify best practices:

Instead of scaling up state-level innovations by having them go national via Congress, we might instead work to facilitate the diffusion of successful state policy initiatives, i.e., we might encourage Texas to learn from Arkansas or New Jersey to learn from Massachusetts. (The convergence of local public school districts around the standard U.S. summer vacation is an intriguing example of how diffusion has worked in practice.) This is one of the goals of organizations like the American Legislative Exchange Council (ALEC), which has been widely condemned in left-of-center circles.

[Read the full article here.](#)

Taxes: Soaking the Rich Hurts Rich and Poor Alike

Bob Adelman, commentator for *The New American*, takes a historical approach to the tax reform debate by examining a book by Benjamin Anderson that tells the story of how a wealthy entrepreneur reacted to the imposition of higher income-tax rates in 1935 at the bottom of the Great Depression. Anderson's *Economics and the Public Welfare*, a highly regarded study of the Great Depression, was based on his personal experience as an economist for the Chase Manhattan Bank and the editor of the *Chase Economic Bulletin*. Adelman recounts various examples, which complement Anderson's book, to discount the notion that increasing taxes on the wealthy will benefit the rest of the nation. He concludes his argument by referencing findings from the American Legislative Exchange Council's annual *Rich States, Poor States* report:

The profound unfairness of raising taxes on the rich has little to do with how the rich will live. They will live well, regardless, through careful tax planning or simply living off interest on money that could otherwise be invested in the economy...

After reviewing the economic performance of all 50 states, (Rich States, Poor States) authors Arthur Laffer (developer of the 'Laffer Curve'), Stephen Moore (economist with the Wall Street Journal), and Jonathan Williams (Director of the American Legislative Exchange Council Tax Force on Tax and Fiscal Policy) concluded that 'the results speak for themselves. The no personal income tax [PIT] states outperform their high tax counterparts across the board in gross state product growth, population growth, job growth, and, perhaps shockingly, even tax receipt growth.'

[Read the full article here.](#)

You May Have Noticed We are Limiting the Use of the Acronym, "ALEC"...

Over the last year, the word "ALEC" has been used to conjure up images of a distant,

policy ideas and
concise analysis of
current events.



mysterious, Washington alphabet organization of unknown intentions. This misrepresentation could not be further from the truth, but that ship has sailed.

The organization has refocused on the words "Exchange" and "Council" to emphasize our goal of a broad exchange of ideas to make government work better and more efficiently.

Please join us in referring to "the Exchange Council" or "the Council" and leave "ALEC" to groups with nothing better to do than write press releases about our website.

This Week's Hot Reads

With more than 55,000 media outlets in the U.S, it's tough to stay up on all the news. Here's a list of the week's hot stories:

1. **COMPETITIVENESS IN THE UNITED STATES:** Luckily, dysfunction in Washington is only one side of America's story ([The Economist](#))
2. **FURY IN CYPRUS AS BANKS CLOSE THEIR DOORS:** Banks closed until Thursday as officials continue to renegotiate terms of a controversial bailout ([The Guardian](#))
3. **MAJOR CHANGES FOR GREENHOUSE GAS STANDARDS?** ([Politico](#))

The American Legislator Blog This Week...



In case you missed it this week on our [American Legislator](#) blog, the Exchange Council's Andrew Bender reports on pension liabilities and civil fraud allegations in Illinois.

This week, the Securities and Exchange Commission announced it had settled a charge against the State of Illinois for civil securities fraud. Illinois knew it would not be able to meet its pension benefit obligations, but still kept that information from bond investors. The news is disappointing, but not surprising given the crisis in public pension systems throughout the nation.

This is not the first time the SEC has accused a state of civil fraud. In 2010, New Jersey was similarly accused for operating a fake account it claimed would cover its liabilities. Many states are committing mistakes the law can't stop: assuming that employees will retire in their 70's and 80's; live only a few years; or that the funds will unerringly earn more than 8% annual compounding growth in the stock market decade after decade.

The New York Times points out that everyone loses when pension funds fail. Taxpayers suddenly find themselves on the hook for significant spending increases they never anticipated. Bond investors lose their investment when the government declares a financial emergency, effectively municipal bankruptcy. And of course, retirees lose their benefits.

[Read the full blog post here.](#)

This message was sent to [REDACTED]@yahoo.com from:

ALEC | 1101 Vermont Avenue NW 11th Floor | Washington, DC 20005

[Unsubscribe](#)

Email Marketing by
iContact
by athena



From: Christie Herrera [christie@floridafga.org]
Sent: Tuesday, March 19, 2013 4:10 PM
To: Leah Vukmir
Subject: ALEC "No Medicaid Expansion" Resolution ... Will You Sponsor at STFS?
Attachments: ALEC Medicaid Resolution.docx

Importance: High

Flag Status: Flagged

Let me know ASAP. Attached is a draft ... may be tweaked a bit, based on SPN member suggestions, but it's pretty close to its final form.

Thanks for considering!

* * * * *

Christie Herrera
Vice President of Policy
Foundation for Government Accountability
(202) 725-7127
christie@floridafga.org

Discover how to bring pro-patient, pro-taxpayer Medicaid reform to your state at MedicaidCure.org!

Resolution Opposing PPACA Medicaid Expansion

SUMMARY

This resolution urges states to reject the Medicaid expansion that is permitted, but not required, in the federal *Patient Protection and Affordable Care Act*, and instead strengthen the existing Medicaid safety net and ensure that all citizens have access to high-quality, affordable private health coverage.

WHEREAS, Only twenty-one states have governors and legislatures in agreement to optionally expand Medicaid up to all persons earning up to 138% of the federal poverty level beginning January 1, 2014, as outlined in the *Patient Protection and Affordable Care Act* (PPACA); and

WHEREAS, The PPACA Medicaid expansion is largely funded with federal tax dollars, estimated by the Kaiser Commission on Medicaid and the Uninsured to total \$654 billion over the next ten years; and

WHEREAS, The Congressional Budget Office estimates that federal funding for Medicaid represents $\frac{1}{4}$ of the federal budget deficit this year, and will grow to $\frac{1}{2}$ of the federal budget deficit by 2015; and

WHEREAS, The federal debt currently totals \$16 trillion, and is rising by more than \$1 trillion per year; and

WHEREAS, The PPACA Medicaid expansion will place enormous pressure on state budgets, and according to the National Association of State Budget Officers, Medicaid has eclipsed K-12 education as the largest single share of state spending; and

WHEREAS, Adding new enrollees to the Medicaid program will crowd out other state funding priorities like building schools, hiring teachers, fixing roads, and supporting law enforcement; and

WHEREAS, Despite federal funding promises to cover at least 90% of Medicaid expansion costs in future years, President Obama's FY 2012 and FY 2013 federal budgets proposed a "blended rate" that would dramatically increase states' share of Medicaid expansion costs over time; and

WHEREAS, House Budget Chairman Paul Ryan's FY 2014 budget eliminates most spending outlined within PPACA, including the enhanced federal match to states that expand Medicaid under PPACA; and

WHEREAS, Experiences from states that have already expanded Medicaid, such as Maine and Arizona, demonstrate that projected per-person costs and participation rates for the Medicaid expansion population are often dramatically underestimated, forcing policymakers to make up for these unexpected cost increases by capping Medicaid enrollment or eliminating Medicaid services or reducing Medicaid provider rates; and

WHEREAS, the PPACA Medicaid expansion does little to address the chronic access and health outcomes associated with Medicaid, with *Health Affairs* reporting that 1/3 of doctors refuse to accept to new Medicaid patients, and studies published in numerous peer-reviewed journals, including *Pediatrics*, the *Journal of the American Medical Association*, the *Annals of Emergency Medicine*, the *Annals of Surgery*, and others suggesting that Medicaid patients have worse access and health outcomes than the privately-insured, and in some cases, fare worse than the uninsured; and

WHEREAS, Experiences from other states illustrate that expanding coverage will increase demand for medical services without substantially increasing supply, which in turn will exacerbate provider shortages, lengthen wait times, and increase use of emergency rooms for preventable conditions; and

WHEREAS, Provider shortages will disproportionately affect seniors, the group most likely to have one or more chronic conditions in need of more frequent care and the group the Centers for Medicare and Medicaid Services' actuaries predict will "almost certainly face increasingly severe problems with access to care" as a result of PPACA.

THEREFORE BE IT RESOLVED THAT {Insert state legislative body} rejects the PPACA Medicaid expansion in order to protect patients and taxpayers, and instead supports patient-centered reforms to strengthen the existing Medicaid safety net and to increase access to affordable, high-quality private health insurance.

From: Holly Carter <holly@statebudgetsolutions.org>
Sent: Monday, March 18, 2013 11:10 AM
To: michael@ocpathink.org; Kathleen O'Hearn; Bob Williams; Ken Ivory
Subject: Save the Date: Oklahoma City Reception May 2

Save the Date!

Join us for a reception and conversation about
federalism, competition, and local decision making

5 pm until 6:30 pm on May 2, 2013

Nonna's Restaurant
1 Mickey Mantle Drive
Oklahoma City (Bricktown)*

Hosted by The Federalism in Action Project, The Liberty Foundation, The Oklahoma Council of Public Affairs, and The State Policy Network

Please RSVP here on or before April 29

Questions? Please email Holly Carter, holly@statebudgetsolutions.org

*A short walk from the Renaissance Hotel

Holly Carter
holly@statebudgetsolutions.org
[\(813\) 787-0143](tel:8137870143)

[REDACTED]

From: Briana Mulder [bmulder@alec.org]
Sent: Monday, March 18, 2013 3:00 PM
To: Briana Mulder
Subject: ALEC State Chairs
Attachments: Legislator of the Year - nomination.docx; Task Force Appointment Form 2013-2014.doc

Flag Status: Flagged

ALEC State Chairs,

Friday, March 15th was the deadline to submit nominations for the Legislator of the Year Award. The nomination form is attached for your convenience.

Also, if you have not already done so it is critical that you submit your task force appointments. The 2013 Spring Task Force is right around the corner. In order for members of your delegation to register and receive reimbursement they must be appointed to a task force. The appointment form is attached. Please submit your appointments to Briana Mulder at bmulder@alec.org as soon as possible.

Michael Bowman



Legislator of the Year Award (5 to 10 Recipients)

The nominees must be state legislators who are ALEC members in good standing and have distinguished themselves by taking a leadership role in advancing, introducing and/or enacting policies based on the fundamental Jeffersonian principles of free markets, limited government, federalism and individual liberty. Nominees must be fully supportive of all of ALEC's core principles. (Please note: ALEC Board Members and past recipients are not eligible for this award.)

Nominee: _____

Justification: _____

See attached document: _____

Nominee: _____

Justification: _____

See attached document: _____

Nominee: _____

Justification: _____

See attached document: _____



State Chair Task Force Nomination Form

For Term: January 1, 2013- December 31, 2014

State: _____

State Chair Name: _____

State Chair Signature: _____

Directions: In the left column, list the name of the nominated Task Force Member or Task Force Alternate, and in the right column, list any related committee(s) that the Legislator serves on in the State Legislature.

Civil Justice Task Force

Major issue areas include: tort reform, transparency in lawsuits, government contracts with private attorneys, right to appeal, and state consumer protection statute reform.

Primary Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Alternate Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Commerce, Insurance, and Economic Development Task Force

Major issue areas include: insurance, transportation, financial services, labor and business regulation, competitiveness, innovation, employment and economic prosperity.

Primary Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Alternate Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Communications and Technology Task Force

Major issue areas include: Network Neutrality Regulation, Internet and e-commerce taxation, online privacy, cybersecurity, state telecom deregulation, government-owned and funded broadband networks, and online child safety.

Primary Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Alternate Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Education Task Force

Major issue areas include: alternate teacher certification, charter schools, virtual schools, private school choice, class size, higher education, open enrollment, special education, and transparency.

Primary Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Alternate Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Energy, Environment, and Agriculture Task Force

Major issue areas include: energy, climate change, agriculture, environmental health, federal lands, endangered species, food safety, electricity, property rights, air and water quality, and biotechnology.

Primary Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Alternate Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Health and Human Services Task Force

Major issue areas include: Freedom of Choice in Health Care Act, and other free-market, pro-patient health care reforms at the state level.

Primary Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Alternate Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

International Relations Task Force and Federal Relations Working Group

International Relations issue areas include: intellectual property, international organizations, international good governance, free trade agreements, foreign emissions, and international flat-tax movements; **Federal Relations issue areas include:** federalism, block granting, mandate relief, and constitutional issues.

Primary Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

- There are no alternate members for this Task Force

Justice Performance Project

Major issue areas include: criminal justice (including courts and sentencing, prison overcrowding); corrections and reentry (parole, recidivism rates, instituting evidence-based practices, and justice reinvestment).

Primary Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Alternate Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Tax and Fiscal Policy Task Force

Major issue areas include: pro-growth tax policies, budget reform policies, tax and expenditure limitations, supermajority requirements for tax increases, dynamic revenue forecasting, fiscal federalism and public employee pension reform.

Primary Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Alternate Nominations	Related Committee(s) in State Legislature
1.	
2.	
3.	

Please email, fax, or mail this form or requests to:

Briana Mulder, Policy and Intern Manager
American Legislative Exchange Council
1101 Vermont Ave., NW, 11th Floor
Washington, D.C. 20005
Fax: 202.466.3801
bmulder@alec.org

From: Sean Riley [sriley@alec.org]
Sent: Tuesday, March 12, 2013 1:53 PM
To: [REDACTED]@yahoo.com
Subject: [ALEC HHS] Upcoming Deadlines and Important Dates

Flag Status: Flagged



Dear HHS Task Force Members:

Below you'll find an updated list of upcoming deadlines and important dates for the Task Force and ALEC. All model legislation to be considered at the Spring Task Force Summit must be submitted by next Tuesday, March 19th. Also, as a reminder, legislative members of the Task Force are eligible for travel and expense reimbursement for the upcoming meeting. If you have any questions about ALEC's reimbursement policy, please contact me.

ALEC Model Legislation (Friday, March 15th)

On March 15th, all model legislation will be available on [ALEC's website](#) in order to expand the potential audience, opportunity for education, and exchange of ideas and discussion.

45 Day Deadline (Tuesday, March 19th)

Any model bill for consideration at the Spring Task Force Summit, to be held May 2-3 in Oklahoma City, must be submitted by this date to sriley@alec.org. If you are interested in submitting model legislation, or have questions about the process, please contact me immediately.

35 Day Mailing (Friday, March 29th)

On this date, Task Force members will receive a meeting packet with all relevant materials, as well as a tentative agenda for the meeting.

Hotel Reservation Deadline (Monday, April 1st)

The host hotel for the upcoming meeting is the [Renaissance Oklahoma City Convention Center Hotel](#). Hotel reservations can be made at the group rate [here](#), under Hotel Information. After Monday, April 1, reservation requests will be accepted on a space available basis at the group rate.

Early Bird Registration Deadline (Thursday, April 18th)

You can now [register online](#) for the event. If you have questions about registration, contact Ngan Nguyen at nnguyen@alec.org, or 202-742-8538.

*****ALEC's Spring Task Force Summit 2013 (Thursday, May 2nd and Friday, May 3rd)*****

Join us for ALEC's Spring Task Force Summit 2013. The agenda begins with a Hospitality Suite on Thursday evening. Friday morning's Plenary Breakfast will feature a special guest speaker, followed by workshops and the HHS Task Force Luncheon. The HHS Task Force Meeting will take place following lunch, with an offsite reception held in the evening.

Please contact me as soon as possible if you are interested in speaking or sponsoring model legislation. We will do our best to fit everyone on the agenda; however, if we can't accommodate you at this meeting, we'd be more than happy to accommodate you at ALEC's 40th Annual Meeting.

As always, please contact me if you have questions. I look forward to seeing you all in [Oklahoma City](#)!

Sean Riley
Director, Health and Human Services Task Force
American Legislative Exchange Council
1101 Vermont Avenue, N.W., 11th Floor
Washington, D.C. 20005
Direct: 202-742-8541 | Fax: 202-466-3801

This message was sent to [REDACTED]@yahoo.com from:

ALEC | 1101 Vermont Avenue NW 11th Floor | Washington, DC 20005

[Unsubscribe](#)

Email Marketing by
iContact
My iContact

Lennington, Daniel P.

From: Sean Riley [sriley@alec.org]
Sent: Tuesday, March 12, 2013 1:29 PM
To: [REDACTED]@yahoo.com
Subject: RE: Meetings and conf calls
Attachments: Board RSVP for STFS.DOC

Importance: High
Flag Status: Flagged

Leah,

Below are the three items we discussed last week: the board schedule for OKC, your availability for a call with the HHS and Tax Task Forces to discuss Medicaid expansion, and the call with Mercatus surrounding the anniversary of the ACA.

- 1) Board events in OKC (see attached "Board RSVP for STFS")
 - a. ALEC Board Reception & Dinner, Thursday, May 2 (5:30 PM – 8:00 PM)
 - b. ALEC Board Meeting, Friday, May 3 (9:30 AM – 12:30 PM)
 - c. **Note that the board meeting is on the Friday. I can take care of this form for you once you know your plans.**
- 2) Call w/ HHS and Tax TF
 - a. You mentioned that the 18th or 19th might work for you, and maybe the following week? Were there any other dates/times that might work? **Once you let me know I'll get the others on board and send out an invite to the Task Forces.**
- 3) Call with Mercatus
 - a. The call will be Tuesday, March 26th, from 12:00—1:30pm ET. Mike Leland with Mercatus is coordinating the call and his cell # is 215-[REDACTED]. **I am happy to chat with him on your behalf, or you can reach out to him, let me know.** A description is after the jump.

Sean Riley
Director, Health and Human Services Task Force
American Legislative Exchange Council
1101 Vermont Avenue, N.W., 11th Floor
Washington, D.C. 20005
Direct: 202-742-8541 | Fax: 202-466-3801

--
Dear Friends-

Please save the date for a special combined meeting of the State Policy Working Group and the Regulatory Reference Group. This event will be held at the Cato Institute (1000 Massachusetts Avenue NW, Washington, DC) on Tuesday, March 26th from 12:00-1:30pm, and will feature panel discussions on the implementation of the Affordable Care Act in the states.

March 23rd will mark the third anniversary of the passage of the Affordable Care Act and the meeting will focus on the intersection of new costs and new regulations that the law is driving. We plan to look in detail at why the ACA is a bad deal for the states and a worse deal for

consumers based on the unreliability of Federal funding, as well as the cost-drivers and perverse incentives embedded in the law and implementing regulations.

This will be an extended meeting in order to accommodate our lineup of all-star presentations, and to facilitate discussion of these important issues. The official agenda will be distributed next week, but please feel free to send any suggestions our way. If you have a study you would like the group to receive, please feel free to include it in an email to Mike Leland. As we recognize time will constrain our ability to hear everyone, a collection of current Medicaid and ACA related research will be distributed along with the meeting notes to ensure we make full use of available resources.

To RSVP for this special meeting, please visit the [State Policy Working Group Website](#) and note whether you will call in or attend in person. Please RSVP by March 22nd so we can ensure an accurate count for lunch.

Meeting location:

Cato Institute
1000 Massachusetts Avenue NW
Washington, DC

The office is located 4 blocks from the Metro Center stop on the Red line or 3 blocks from the Mount Vernon Square stop on the Yellow line. Metered Street and Garage Parking is available on and around Massachusetts Avenue between 11th and 13th Streets and New York Avenue.

Conference Line

Toll-Free Access Number:

661-673-8600

Participant Code:

[REDACTED]

*Please call in 5 minutes prior to 12:00 so as not to disrupt the call. If you are not speaking please mute your device or press *6 (Star 6) to mute your line as a courtesy to the other meeting attendees. Please also note as this is a special session the call will be recorded.

We hope to see many of you in person and hear from our friends in the states via phone.
Best Regards,

Mike, Kathleen and Patrick

Mike Leland
Associate Director of State Outreach
Mercatus Center | George Mason University
3351 N. Fairfax Drive, 4th Floor
Arlington, VA 22201
Direct: 703-993-8426
Cell: 215-██████████

2013 ALEC SPRING TASK FORCE SUMMIT

May 2-3, 2013

Renaissance Hotel and Cox Convention Center
10 North Broadway Avenue • Oklahoma City, OK 73102



American
Legislative
Exchange
Council

LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

ALEC BOARD REGISTRATION / HOUSING FORM

Please return by to:

Briana Mulder by email at bmulder@alec.org

or by fax at (202) 466-3801.

Personal Information

Name:

Email (where confirmations should be sent):

Will you be registering a Spouse/Guest? Yes No Rate: \$50

If yes, Name:

Assistant Name:

Assistant Email:

1. 2013 Spring Task Force Summit Attendance

Please check the appropriate box below.

I plan to attend the 2013 Spring Task Force Summit in Oklahoma City, OK

I am unable to attend the 2013 Spring Task Force Summit in Oklahoma City, OK

2. Registration

(Confirmation will be sent via Email)

Please check the appropriate box below.

ALEC Public Sector Board Members

Please process my complimentary registration.

ALEC Private Enterprise Board Members

Please process my complimentary registration.

3. Hotel Information

(Confirmation will be sent via Email)

Rooms have been reserved for all Board Members at the Renaissance Hotel

Arrival Date: _____ Departure Date: _____

ALEC Public Sector Board Members

Please process my complimentary hotel reservation.

ALEC Private Enterprise Board Members

Please process my hotel reservation at the following rate:
(see below)

Room Options

- Single (1 person - 1 bed) \$149
- Club King \$169
- King Suite \$189
- Double Suite \$189

4. Payment Information

Please provide credit card information to process registration for hotel accommodations, spouses and/or children.

Credit Card Type: VISA AMEX MASTERCARD

Card Number:

Expires: /

Security Code:

Card Holder's Name:

Please indicate your availability for the following events:

5. ALEC Board Reception & Dinner		BUSSES DEPART HOTEL AT 5:30 PM
6:00 PM – 8:00 PM Thursday, May 2, 2013		Governor's Mansion, Oklahoma City
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend the ALEC Board Reception & Dinner	<input type="checkbox"/> I am unable to attend the ALEC Board Reception & Dinner	

6. Thursday Plenary Breakfast – Guest Speaker Governor Mary Fallin (OK)		
8:00 AM – 9:15 AM, Friday, May 3, 2013		Cox Convention Center (adjoined to hotel)
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend the Thursday breakfast	<input type="checkbox"/> I am unable to attend the Thursday breakfast	

7. ALEC Board Meeting		
9:30 AM – 12:30 PM, Friday, May 3, 2013		Chase Building (next door to the hotel)
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend the ALEC Board Meeting	<input type="checkbox"/> I am unable to attend the ALEC Board Meeting	

8. Task Force Luncheons		
12:30 PM – 1:30 PM, Friday, May 3, 2013		Cox Convention Center (adjoined to hotel)
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend a Task Force luncheon	<input type="checkbox"/> I am unable to attend a Task Force luncheon	

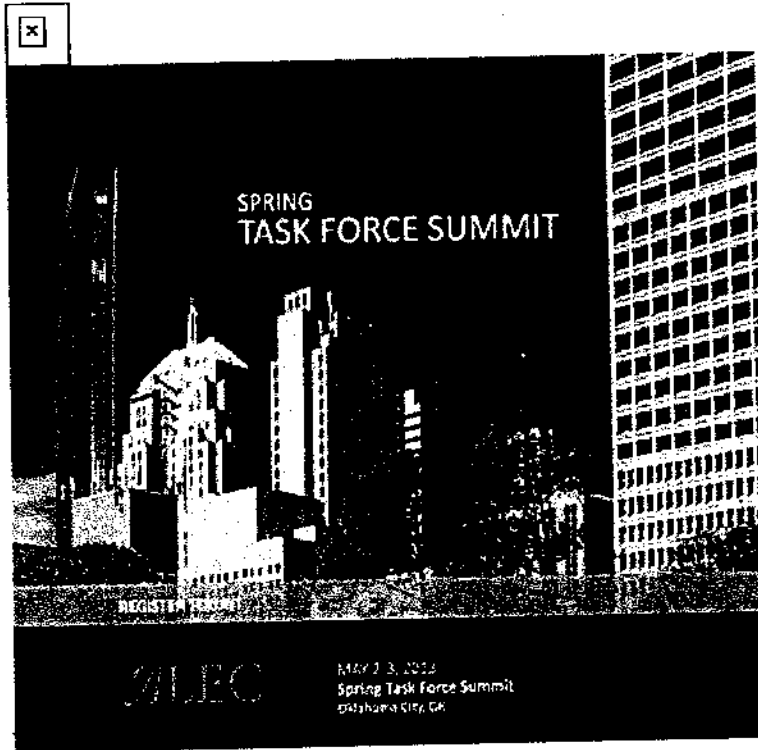
9. Task Force Meetings		
2:00 PM – 5:00 PM, Friday, May 3, 2013		Cox Convention Center (adjoined to hotel)
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend a Task Force Meeting	<input type="checkbox"/> I am unable to attend a Task Force Meeting	

10. Oklahoma Reception		
6:00 PM – 8:00 PM, Friday, May 3, 2013		Petroleum Club
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend the Oklahoma Reception	<input type="checkbox"/> I am unable to attend the Oklahoma Reception	

Please return completed form by fax to Briana Mulder at (202) 466-3801

Thank you! We look forward to seeing you in Oklahoma City!

From: Sarah McManamon [SMcManamon@alec.org]
Sent: Monday, March 11, 2013 2:37 PM
To: [redacted]@yahoo.com
Subject: Hurry! Space is going fast. Join ALEC in Oklahoma City for our Spring Task Force Summit
Flag Status: Flagged



ALEC American
Legislative
Exchange
Council
LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

REGISTER TODAY

Reserve your seat today to hear Oklahoma's own Governor Mary Fallin address our Spring Task Force Summit at the first ever Summit Breakfast!

March 11, 2013
The American Legislative Exchange Council hopes to see you in Oklahoma City for our 2013 SPRING TASK FORCE SUMMIT. Register today as space is limited!

Join hundreds of legislative and business leaders from across the nation in Oklahoma City on May 2 & 3. Public and Private sector Task Force members will meet to discuss critical issues facing the states and the nation and attendees will have the opportunity to network with like-minded lawmakers and business leaders. Don't wait until our early bird rates end.

[ABOUT US](#) | [CONTACT US](#)
American Legislative Exchange Council - 1101 Vermont Ave NW - Washington DC - 20005

This message was sent to [redacted]@yahoo.com from:
ALEC | 1101 Vermont Avenue NW 11th Floor | Washington, DC 20005

Email Marketing by
iContact
try it free

[Unsubscribe](#) | [Forward To a Friend](#)

From: Bill Meierling [wmeierling@alec.org]
Sent: Thursday, March 07, 2013 2:30 PM
To: [redacted]@yahoo.com
Subject: ALEC Weekly Update

Flag Status: Flagged



LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

March 7, 2013

Exchanging Ideas: Unleashed to the World

March 15 begins an exciting new chapter for the Council, as all model policies will be made available on the Internet for review and download by members, media and the general public.

The Council looks forward to increasing public access to and broadening discussion about the free-market economic principles Council members seek to enact across America.

Please spread the word regarding online access to all model policies, so others may learn about the mission and activities of the Council:

- A non-partisan organization comprised of members who espouse all political beliefs and come together to share ideas with one another and become better advocates for their constituents, and
- Eight task forces working with public- and private-sector members to develop pro-growth, state-level economic policies based on research and proven business models.

Democracy is a participatory process where ideas are shared. The Council fosters opportunities for the free exchange of ideas so the best can be advanced and potentially enacted into law.

Mark your calendar for the March 15 launch of all model policies at www.alec.org.

Tax Season is Upon Us...

The "Inside ALEC" March/April Tax and Commerce Public Policy edition will hit a mailbox near you in late March, just in time to prompt you to finish your taxes.

Featured articles include: "Best Practices for Protecting Taxpayers," "A Plea for Fiscal Preparedness" and "Defusing the Pension Bomb," with a special international section, "Smart Aid to Africa: An Innovative Approach."

The April 15 tax deadline will be here before you know it; thankfully, the Tax and Commerce Public Policy edition of "Inside ALEC" will serve as an extra reminder.

West Virginia Votes to Limit Landowner Liability

Just this week, West Virginia became yet another state to pass a bill that further protects property owners from trespasser liability. The bill, which passed unanimously, is in response to the recently released "Restatement of Torts, Third," a highly regarded and influential publication of the American Law Institute.

The publication addresses landowner liability issues by dissolving the legal distinctions between trespassers and regular invitees. Under common law, trespassers cannot sue property owners unless they willfully inflict harm or injure the trespasser. Since the

Spring Task Force Summit

Registration is open for the Spring Task Force Summit on May 2 and 3 in Oklahoma City.

Visit www.alec.org to register and receive Early Bird rates.

Don't miss this great opportunity to participate in Task Forces meetings and network with legislators, business leaders and state policy experts.

If you have questions, please reach out to Sarah McManamon at smcmanamon@alec.org.

We Want to Hear From You!

We want to hear from you. A membership organization especially one as large and diverse as ours is only successful when the membership is deeply engaged.

Tell us what you need; tell us how we can help you.

Follow us on Facebook and Twitter for new

Restatement of Torts was published, 11 states have responded by passing statutes codifying their existing common law.

According to the [A2](#), "many of those states worked off of model legislation proposed by the American Legislative Exchange Council. The language in the West Virginia bill is strikingly similar, almost identical in places, to a piece of model legislation written by ALEC."

[Read the full article here](#)



Ohio Utilities Halt Solar Energy Project

The Public Utilities Commission of Ohio has rejected a proposal from American Electric Power to construct what would have been the largest solar panel in the Mid-West. State officials, who did not favor the mandatory charges to be imposed on ratepayers as a means to finance the plan, deemed the project, known as "Turning Point Solar," unnecessary.

As reported by [Electric Light & Power](#), Ohio is one of 29 states with renewable power mandates. Ohio law requires renewable power to comprise 12.5 percent of the state's electricity mix by 2025, with a 0.14 carve-out for solar power by 2014 and a 0.5 percent solar carve-out by 2024.

American Legislative Exchange Council's Todd Wynn, Director of the Task Force on Energy, Environment and Agriculture, weighed in on how many states are considering repealing or amending renewable power mandates in light of higher-than-promised costs:

'Since most state renewable energy mandates have been on the books for at least a few years now, state legislators around the country are starting to examine the effectiveness of these programs,' said Wynn.

'What most have found is that the higher costs associated with less-reliable, politically preferred sources of electricity are being thrust upon ratepayers and taxpayers regardless of their level of income or circumstances. That Ohio now struggles to meet the solar-specific mandate is further evidence that these mandates were poorly thought out from the beginning,' Wynn explained.

[Read the full article here.](#)

What's on The American Legislator Blog This Week?



In case you missed it this week on our [American Legislator](#) blog, the Council's Andrew Bender and Will Freeland tap into research from [Tax Myths Debunked](#) to discredit the notion that lower tax rates are detrimental to the economy.

Co-authors of the Council study, Dr. Randall Pozdena and Dr. Eric Fruits, argue that the fundamental goal of tax policy should not be to collect as much revenue from citizens as possible but instead, to provide for efficient government while fostering economic growth and putting more dollars in the hands of citizens. The authors write:

Advocates of high tax rates cannot have it both ways. If they levy high tax rates and are successful in gaining higher revenues, then they are condemning the economy to be smaller...In other words, shifting resources to the government sector does not dynamically improve the income performance of the economy; it degrades it.

The post concludes that lower tax rates are better for the economy because citizens have the best incentives and resources to work hard, produce, innovate, and grow wealth.

[Read the full blog post here.](#)

[Unsubscribe](#)

From: Sean Riley [sriley@alec.org]
Sent: Tuesday, March 05, 2013 1:42 PM
To: [REDACTED]@yahoo.com
Subject: [ALEC HHS] Important Dates - Spring Task Force Summit

Flag Status: Flagged



Dear HHS Task Force Members:

I hope this email finds you well. Please review the following list of important upcoming dates.

45 Day Deadline (Monday, March 19th)

Any model bill for consideration at the Spring Task Force Summit, to be held May 2-3 in Oklahoma City, must be submitted by this date to sriley@alec.org. If you are interested in submitting model legislation, or have questions about the process, please contact me immediately.

35 Day Mailing (Thursday, March 29th)

On this date, Task Force members will receive a meeting packet with all relevant materials, as well as a tentative agenda for the meeting.

Hotel Reservation Deadline (Monday, April 1)

The host hotel for the upcoming meeting is the Renaissance Oklahoma City Convention Center Hotel. Hotel reservations can be made at the group rate here, under Hotel information. After Monday, April 1, reservation requests will be accepted on a space available basis at the group rate.

Early Bird Registration Deadline (Thursday, April 18th)

You can now register online for the event. If you have questions about registration, contact Ngan Nguyen at nguyen@alec.org, or 202-742-8538.

****ALEC's Spring Task Force Summit 2013 (Thursday, May 2nd and Friday, May 3rd)****

Join us for ALEC's Spring Task Force Summit 2013. The agenda begins with a Hospitality Suite on Thursday evening. Friday morning's Plenary Breakfast will feature a special guest speaker, followed by workshops and the HHS Task Force Luncheon. The HHS Task Force Meeting will take place following lunch, with an offsite reception held in the evening.

Please contact me as soon as possible if you are interested in speaking or sponsoring model legislation. We will do our best to fit everyone on the agenda; however, if we can't accommodate you at this meeting, we'd be more than happy to accommodate you at ALEC's 40th Annual Meeting.

As always, please contact me if you have questions. I look forward to seeing you all in Oklahoma City!

Sean Riley
Director, Health and Human Services Task Force
American Legislative Exchange Council
1101 Vermont Avenue, N.W., 11th Floor
Washington, D.C. 20005
Direct: 202-742-8541 | Fax: 202-466-3801

This message was sent to [REDACTED]@yahoo.com from:

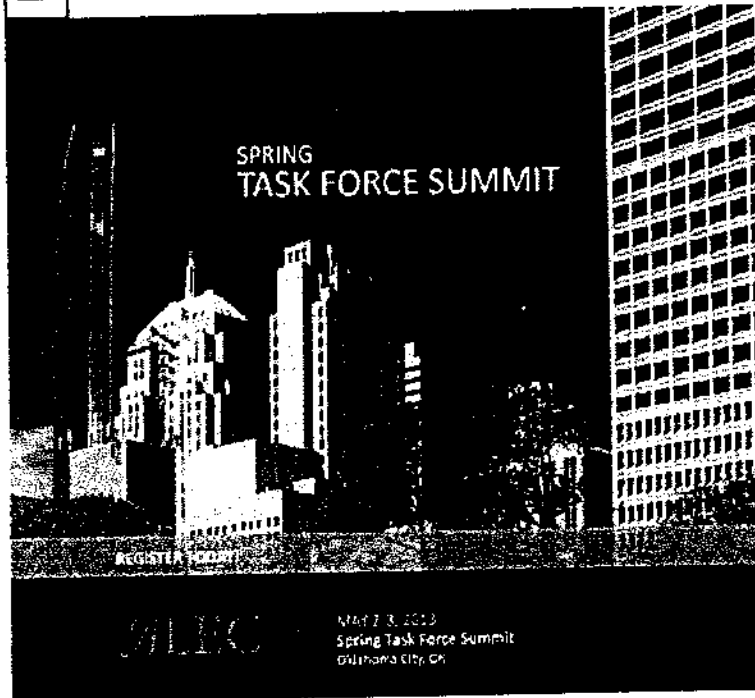
ALEC | 1101 Vermont Avenue NW 11th Floor | Washington, DC 20005

[Unsubscribe](#)

Email Marketing by
iContact
NY NY

From: Sarah McManamon [SMcManamon@alec.org]
Sent: Sunday, March 03, 2013 4:07 AM
To: [REDACTED]@yahoo.com
Subject: ALEC Spring Task Force Summit Registration

Flag Status: Flagged



ALEC American
Legislative
Exchange
Council
LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

REGISTER TODAY

ALEC is thrilled to announce that Oklahoma's own Governor Mary Fallin will be speaking at our 2013 Spring Task Force Summit. Reserve your seat today as space is limited.

March 3, 2013
The American Legislative Exchange Council is excited to invite you to our 2013 SPRING TASK FORCE SUMMIT. Registration is now available!

Join hundreds of legislative and business leaders from across the nation in Oklahoma City on May 2 & 3. Public and Private sector Task Force members will meet to discuss critical issues facing the states and the nation and attendees will have the opportunity to network with like-minded lawmakers and business leaders. Don't wait until our early bird rates end.

[ABOUT US](#) | [CONTACT US](#)
American Legislative Exchange Council - 1101 Vermont Ave NW - Washington DC - 20005

This message was sent to [REDACTED]@yahoo.com from:
ALEC | 1101 Vermont Avenue NW 11th Floor | Washington, DC 20005

Email Marketing by
iContact
try it free

[Unsubscribe](#) | [Forward To a Friend](#)

From: Briana Mulder [bmulder@alec.org]
Sent: Thursday, February 28, 2013 9:35 AM
To: Briana Mulder
Subject: ALEC Spring Task Force Summit - Board Registration Form
Attachments: Board RSVP for STFS.doc

Flag Status: Flagged

Dear ALEC Board Members,

ALEC's 2013 Spring Task Force Summit will be held May 2-3 in Oklahoma City. The Board Dinner will be held Thursday, May 2 at 6:00 p.m.

The Spring Task Force Summit Board registration form is attached. Please complete the form and return to me by email or fax at your earliest convenience. I will process your registration and hotel reservation. Please call or email me if you have any questions. I hope to see you all in Oklahoma!

Best,
Briana

Briana Mulder
Policy and Intern Manager
American Legislative Exchange Council
202.742.8507

2013 ALEC SPRING TASK FORCE SUMMIT

May 2-3, 2013

Renaissance Hotel and Cox Convention Center
10 North Broadway Avenue • Oklahoma City, OK 73102



American
Legislative
Exchange
Council

LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

ALEC BOARD REGISTRATION / HOUSING FORM

Please return by to:

Briana Mulder by email at bmulder@alec.org

or by fax at (202) 466-3801.

Personal Information

Name: _____

Email (where confirmations should be sent): _____

Will you be registering a Spouse/Guest? Yes No Rate: \$50

If yes, Name: _____

Assistant Name: _____

Assistant Email: _____

1. 2013 Spring Task Force Summit Attendance

Please check the appropriate box below.

I plan to attend the 2013 Spring Task Force Summit in Oklahoma City, OK

I am unable to attend the 2013 Spring Task Force Summit in Oklahoma City, OK

2. Registration

(Confirmation will be sent via Email)

Please check the appropriate box below.

ALEC Public Sector Board Members

Please process my complimentary registration.

ALEC Private Enterprise Board Members

Please process my complimentary registration.

3. Hotel Information

(Confirmation will be sent via Email)

Rooms have been reserved for all Board Members at the Renaissance Hotel

Arrival Date: _____ Departure Date: _____

ALEC Public Sector Board Members

Please process my complimentary hotel reservation.

ALEC Private Enterprise Board Members

Please process my hotel reservation at the following rate:
(see below)

Room Options

- Single (1 person - 1 bed) \$149
- Club King \$169
- King Suite \$189
- Double Suite \$189

4. Payment Information

Please provide credit card information to process registration for hotel accommodations, spouses and/or children.

Credit Card Type: VISA AMEX MASTERCARD

Card Number: _____

Expires: / Security Code: _____

Card Holder's Name: _____

Please indicate your availability for the following events:

5. ALEC Board Reception & Dinner		BUSSES DEPART HOTEL AT 5:30 PM
6:00 PM – 8:00 PM Thursday, May 2, 2013		Governor's Mansion, Oklahoma City
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend the ALEC Board Reception & Dinner	<input type="checkbox"/> I am unable to attend the ALEC Board Reception & Dinner	

6. Thursday Plenary Breakfast – Guest Speaker Governor Mary Fallin (OK)		
8:00 AM – 9:15 AM, Friday, May 3, 2013		Cox Convention Center (adjoined to hotel)
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend the Thursday breakfast	<input type="checkbox"/> I am unable to attend the Thursday breakfast	

7. ALEC Board Meeting		
9:30 AM – 12:30 PM, Friday, May 3, 2013		Chase Building (next door to the hotel)
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend the ALEC Board Meeting	<input type="checkbox"/> I am unable to attend the ALEC Board Meeting	

8. Task Force Luncheons		
12:30 PM – 1:30 PM, Friday, May 3, 2013		Cox Convention Center (adjoined to hotel)
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend a Task Force luncheon	<input type="checkbox"/> I am unable to attend a Task Force luncheon	

9. Task Force Meetings		
2:00 PM – 5:00 PM, Friday, May 3, 2013		Cox Convention Center (adjoined to hotel)
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend a Task Force Meeting	<input type="checkbox"/> I am unable to attend a Task Force Meeting	

10. Oklahoma Reception		
6:00 PM – 8:00 PM, Friday, May 3, 2013		Petroleum Club
<i>Please check the appropriate box below.</i>		
<input type="checkbox"/> I plan to attend the Oklahoma Reception	<input type="checkbox"/> I am unable to attend the Oklahoma Reception	

Please return completed form by fax to Briana Mulder at (202) 466-3801

Thank you! We look forward to seeing you in Oklahoma City!

From: Sean Riley [sriley@alec.org]
Sent: Wednesday, February 27, 2013 2:32 PM
To: [REDACTED]@yahoo.com
Subject: [ALEC HHS] Spring Task Force Summit Important Dates
Flag Status: Flagged



Dear HHS Task Force Members:

I hope this email finds you well. Please review the following list of important upcoming dates.

45 Day Deadline (Monday, March 18th)

Any model bill for consideration at the Spring Task Force Summit, to be held May 2-3 in Oklahoma City, must be submitted by this date to sriley@alec.org. If you are interested in submitting model legislation, or have questions about the process, please contact me immediately.

35 Day Mailing (Thursday, March 28th)

On this date, Task Force members will receive a meeting packet with all relevant materials, as well as a tentative agenda for the meeting.

Hotel Reservation Deadline (Monday, April 1)

The host hotel for the upcoming meeting is the [Renaissance Oklahoma City Convention Center Hotel](#). Hotel reservations can be made at the group rate [here](#), under Hotel Information. After Monday, April 1, reservation requests will be accepted on a space available basis at the group rate.

Early Bird Registration Deadline (Thursday, April 18th)

You can now [register online](#) for the event. If you have questions about registration, contact Ngan Nguyen at nnguyen@alec.org, or 202-742-8538.

****ALEC's Spring Task Force Summit 2013 (Friday, May 3rd)****

Join us for ALEC's Spring Task Force Summit 2013. The agenda begins with a plenary breakfast, followed by workshops and the HHS Task Force Luncheon. The HHS Task Force Meeting will take place following lunch, with an offsite reception held in the evening.

Please contact me as soon as possible if you are interested in speaking or sponsoring model legislation. We will do our best to fit everyone on the agenda; however, if we can't accommodate you at this meeting, we'd be more than happy to accommodate you at ALEC's 40th Annual Meeting.

As always, please contact me if you have questions. I look forward to seeing you all in [Oklahoma City!](#)

Sean Riley
Director, Health and Human Services Task Force
American Legislative Exchange Council
1101 Vermont Avenue, N.W., 11th Floor
Washington, D.C. 20005
Direct: 202-742-8541 | Fax: 202-466-3801

This message was sent to [REDACTED]@yahoo.com from:

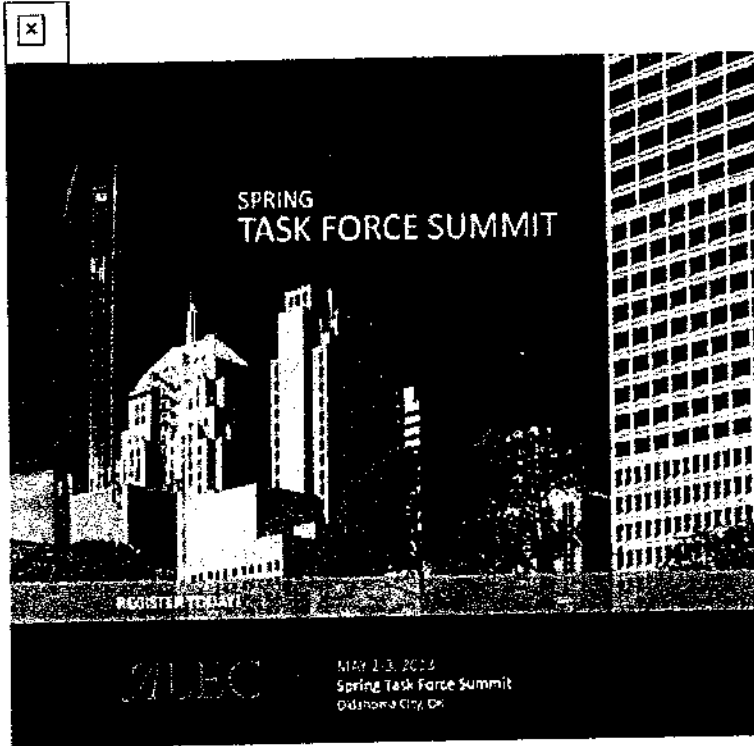
ALEC | 1101 Vermont Avenue NW 11th Floor | Washington, DC 20005

[Unsubscribe](#)

Email Marketing by
iContact
try it free

From: Sarah McManamon [SMcManamon@alec.org]
Sent: Friday, February 22, 2013 9:48 AM
To: [redacted]@yahoo.com
Subject: Register TODAY for ALEC's Spring Task Force Summit

Flag Status: Flagged



ALEC American
Legislative
Exchange
Council
LIMITED GOVERNMENT • FREE MARKETS • FEDERALISM

REGISTER TODAY

Hurry!
Don't wait until the
Early Bird Rates end.

February 22, 2013

The ALEC Office of Events is excited to announce that our SPRING TASK FORCE SUMMIT Registration is now available!

Don't wait! Join hundreds of legislative and business leaders from across the nation in

Oklahoma City on May 2 & 3.

Public and Private sector Task Force members will meet to discuss critical issues facing the states and the nation and attendees will have the opportunity to network with like-minded lawmakers and business leaders.

[ABOUT US](#) | [CONTACT US](#)

American Legislative Exchange Council - 1101 Vermont Ave NW - Washington DC - 20005

This message was sent to [redacted]@yahoo.com from:

ALEC | 1101 Vermont Avenue NW 11th Floor | Washington, DC 20005

[Unsubscribe](#) | [Forward To a Friend](#)

Email Marketing by
iContact
try it free

[REDACTED]

From: Fuller, Lucas [Lucas.Fuller@legis.wisconsin.gov]
Sent: Tuesday, April 30, 2013 3:20 PM
To: [REDACTED]@yahoo.com
Subject: FW: Latest Exec Ltr draft
Attachments: ALEC Exec Cmte Ltr.docx

Flag Status: Flagged

From: Cady, Dean
Sent: Tuesday, April 30, 2013 3:20 PM
To: Vukmir, Leah
Cc: Fuller, Lucas
Subject: Latest Exec Ltr draft

DATE: April 30th, 2013
TO: Honorable John Piscopo, National Chairman
American Legislative Exchange Council
FROM: Leah Vukmir
Wisconsin State Senator
RE: Executive Committee Service

ALEC Executive Committee Members, I want to take a moment to express my sincere gratitude for this opportunity to serve on the Executive Committee as Treasurer. As each of you are aware I have been honored to be a part of a public – private partnership of this nature; beginning back in 2003 after I was first elected to serve in the Wisconsin State Assembly. A collaborative effort as unique as the one ALEC offers has definitely helped me in my capacity as a Wisconsin elected official. In addition to the exchange of ideas and the collective goal of advancing free-market principles, I have not shied away from my role with ALEC. I have defended ALEC'S core function legislatively and I will continue to do so.

However, the above being said, I must inform every member of the Executive Committee that while I intend to continue my participation with ALEC, including my new position as Treasurer, I also have to be mindful of balancing my role in ALEC with the letter & spirit of Wisconsin Law & Rules that cover elected officials. To that end, in order to faithfully follow Wisconsin Law, in particular, *Code of Ethics for Public Officials and Employees*, Wis. Stat. Chapter 19, Subchapter III, I must refrain from any activity that involves fundraising or any type of activity where the appearance might suggest otherwise.

I look forward to continuing my participation with ALEC and continuing to advance conservative principals of federalism and limited, more efficient government.

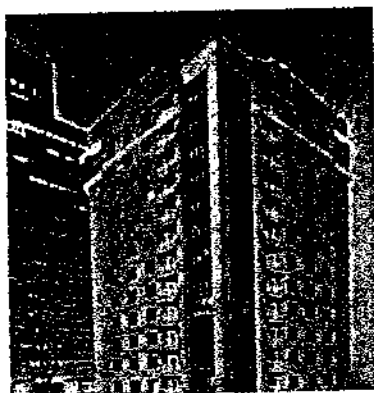
Thank you very much for your attention regarding this matter.

From: 'Renaissance Hotels Reservation' [reservations.reply@renaissancehotels.com]
Sent: Saturday, April 27, 2013 2:59 AM
To: [REDACTED]@YAHOO.COM
Subject: Reminder: Your stay at Renaissance Oklahoma City Convention Center Hotel begins Thursday, May 2, 2013

Flag Status: Flagged



Renaissance Oklahoma City Convention Center Hotel 10 North Broadway Avenue,
Oklahoma City, Oklahoma 73102 USA Phone: 1-405-228-8000 Fax: 1-405-228-2575



Reservation for LEAH VUKMIR

- **Confirmation Number:** [REDACTED]
- **Check-in:** Thursday, May 2, 2013 (04:00 PM)
- **Check-out:** Friday, May 3, 2013 (11:00 AM)

[REDACTED]
Reservation



[View hotel website](#)



[Maps & Transportation](#)

Dear LEAH VUKMIR,

Your trip is right around the corner. We've got everything covered on our side and are all set for your arrival. Are you excited? We are. We can't wait to see you and show you around.

Renaissance Oklahoma City Convention Center Hotel

Virtual Concierge

To make arrangements before you arrive, please use our Virtual Concierge - an online service that lets you enhance your stay with a request for food, amenities or services, extra towels for the bath, a late arrival and more.

Make your requests now

- Book with Hertz: Save up to 35% and Earn 500 Rewards Points
- Book Cars, Tours & More - get great rates on local tours and attractions

About Your Destination

Weather

View a 10-day forecast

Download the Marriott Mobile App
Find everything you need to make your stay go smoothly with local restaurant recommendations, itinerary planning, local maps, weather and travel information.

Navigator by Renaissance Discover hidden gems only a local would know with Renaissance's the local navigator recommendations, personally curated weekly by our hotel's Navigator.
Go Now



Reservation Details

- Confirmation Number: [REDACTED]
- Your hotel: Renaissance Oklahoma City Convention Center Hotel
- Check-in: Thursday, May 2, 2013 (04:00 PM)
- Check-out: Friday, May 3, 2013 (11:00 AM)
- Room type: Club level, Guest room, 1 King or 2 Double
- Number of rooms: 1
- Guests per room: 1
- Guest name: LEAH VUKMIR
- Reservation confirmed: Monday, April 8, 2013 (17:41:00 GMT)
- Guarantee method: Other Guarantee

Special request(s):

- 1 King Bed Req Not Gtd, Request Noted
- Sign room and tax only

Summary of Room Charges	Cost per night per room (USD)
Thursday, May 2, 2013 - Friday, May 3, 2013 (1 night)	149.00
ALEC STAFF	20.67
Estimated government taxes and fees	189.67
Total for stay (for all rooms)	
Off-site parking, fee: 10 USD daily Valet parking, fee: 25 USD daily Changes in taxes or fees implemented after booking will affect the total room price.	

You may modify or cancel your reservation online (see details below), or call 1-800-HOTELS1 (468-3571) in the US and Canada. Elsewhere, call our worldwide telephone numbers.

Contact us if you have questions about your reservation.

Marriott Rewards

- Not a member? Earn points for stays at participating hotels. [Join today](#)

Travel Alerts

- **Download the Marriott Mobile App.** The Perfect Travel Companion™
- **Please Note:** All Renaissance hotels in the USA and Canada, are committed to a smoke-free policy. [Learn more](#)
- **The Responsible Tourist and Traveler**
A practical guide to help you make your trip an enriching experience

Look No Further

You've received the best possible rate - **guaranteed**.

Privacy, Authenticity and Opting Out

Your privacy is important to us. **Please visit our Privacy Statement for full details.**

This email confirmation is an auto-generated message. Replies to automated messages are not monitored. Our Internet Customer Care team is available to assist you 24 hours per day, 7 days per week. **Contact Internet Customer Care.**

Promotional email unsubscribe

If you provided us with your email address for the first time, we will send you a follow-up email to welcome you. We will also send you periodic emails with information about your account balance, member status, special offers and promotions. An opt-out link will be included in each of these emails so that you can change your mind at any time.
If you would prefer to opt out of such emails from Marriott International, Marriott Rewards or The Ritz-Carlton Rewards, **you may do so here**. In addition, you may unsubscribe from The Ritz-Carlton email community **here**

Please note: Should you unsubscribe from promotional email, we will continue to send messages for transactions such as reservation confirmation, point redemption, etc.

Confirmation Authenticity

We're sending you this confirmation notice electronically for your convenience. Marriott keeps an official record of all electronic reservations. We honor our official record only and will disregard any alterations to this confirmation that may have been made after we sent it to you.

If you have received this email in error, **please let us know**.

Terms of Use: Internet Privacy Statement

©1996-2013 Marriott International, Inc. All rights reserved. Marriott proprietary information.