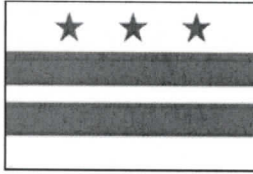


GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS
CORPORATIONS DIVISION



C E R T I F I C A T E

THIS IS TO CERTIFY that the attached is a true and correct copy of the documents for this entity as shown by the records of this office.

ALEC NOW

IN TESTIMONY WHEREOF I have hereunto set my hand and caused the seal of this office to be affixed as of 1/29/2013 11:11 AM



Business and Professional Licensing Administration

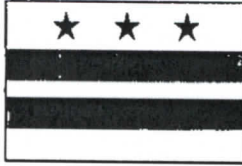
A handwritten signature in cursive script, reading 'Patricia E. Grays', positioned above a horizontal line.

PATRICIA E. GRAYS
Superintendent of Corporations
Corporations Division

Vincent C. Gray
Mayor

Tracking #: R3c6roYr

GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS
CORPORATIONS DIVISION



C E R T I F I C A T E

THIS IS TO CERTIFY that all applicable provisions of the District of Columbia Business Organizations Code have been complied with and accordingly, this **CERTIFICATE OF INCORPORATION** is hereby issued to:

ALEC NOW

Effective Date: 7/18/2012

IN WITNESS WHEREOF I have hereunto set my hand and caused the seal of this office to be affixed as of 7/18/2012 1:54 PM



Business and Professional Licensing Administration

PATRICIA E. GRAYS
Superintendent of Corporations
Corporations Division

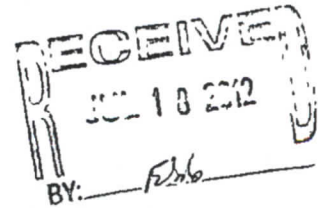
Vincent C. Gray
Mayor

Tracking #: VcwRIrqw

ARTICLES OF INCORPORATION

OF

ALEC NOW



**TO: The Department of Consumer and Regulatory Affairs
Washington, D.C.**

We, the undersigned natural persons of the age of 21 years or more, acting as incorporators of a corporation do hereby adopt the following Articles of Incorporation for such corporation pursuant to the District of Columbia Nonprofit Corporation Act of 2010.

FIRST: The name of the corporation is: ALEC NOW

SECOND: The period of duration is perpetual. The Corporation is incorporated as a nonprofit Corporation under D.C. Code, Title 29, Chapter 4.

THIRD: This Corporation is organized, and shall be administered and operated, exclusively to receive, administer, and expend funds for the following charitable, educational and social welfare purposes, within the meaning of Section 501(c)(4) of the Internal Revenue Code of 1986, as amended:

1. To distribute the results of nonpartisan research and analysis to the public and government policymakers;
2. To prepare educational materials and conduct educational activities in support of the general purposes of the corporation;
3. To assist other charitable, educational and social welfare organizations in the conduct of similar activities;
4. To engage in other charitable, educational and social welfare activities as determined by the Board of Directors;
5. To engage in any and all lawful activities incidental to the foregoing purposes except as restricted herein.

In order to accomplish the foregoing purposes, and for no other purpose or purposes, this Corporation shall have the powers granted by nonprofit corporations by the District of Columbia Nonprofit Corporation Act of 2010, and may do all other acts necessary or expedient for the administration of the affairs and attainment of the purposes of this Corporation; provided, however, that this Corporation shall not, except to an insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the primary purposes of this Corporation.

FOURTH: The corporation shall have members as set forth in the bylaws.

FIFTH: No part of the net income of the corporation shall inure to the benefit of or be distributable to its directors, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services actually rendered and to make payments and distributions in furtherance of the purposes and objects set forth in Article THIRD hereof.

SIXTH: The affairs of the corporation shall be carried on through its Board of Directors; the manner of their election of appointment, other than the initial Board of Directors provided for herein, shall be as provided in the Bylaws. In furtherance and not in limitation of the powers conferred by statute, the corporation is expressly authorized to carry on its business and to hold annual or special meetings of its Board of Directors either within or out of any of the states, territories or possessions of the United States, or the District of Columbia.

SEVENTH: The private property of the incorporators, directors and officers shall not be subject to the payment of corporate debts to any extent whatever.

EIGHTH: Notwithstanding any other provision of these Articles, the corporation shall not conduct or carry on any activities not permitted to be conducted or carried on by an organization exempt under Section 501(c)(4) of the Internal Revenue Code of 1986, or corresponding provisions of any subsequent federal tax laws.

NINTH: Upon the dissolution of the corporation or the winding up of its affairs, the assets of the corporation shall be distributed exclusively for charitable, religious, scientific, testing for public safety, literary or educational purposes to organizations which are then exempt from federal income tax under Section 501(c)(3) or Section 501(c)(4) of the Internal Revenue Code of 1986, or corresponding provisions of any subsequent federal tax laws.

TENTH: The address, including the street and number of its initial registered office is 1747 Pennsylvania Ave., NW, Suite 1000, Washington, DC 20006 located in the City of Washington in the District of Columbia and the name and address of its initial registered agent is Alan P. Dye, a District of Columbia resident, located at 1747 Pennsylvania Ave., NW, Suite 1000, Washington, DC 20006.

ELEVENTH: The corporation reserves the right to amend, change or repeal any provision contained in these Articles of Incorporation or to merge or consolidate this corporation with any other nonprofit corporation in the manner now or hereafter prescribed by statute, provided, however, that any such action shall be undertaken exclusively to carry out the objects and purposes for which the corporation is formed, and all rights herein conferred or granted shall be subject to this reservation.

TWELFTH: The number of directors constituting the initial Board of Directors is three (3), but the number of directors may be increased or decreased in the manner set forth in the bylaws, provided that the number shall not be less than three (3). The names and addresses, including street and number, of the persons who are to serve as the initial directors are:

NAME

ADDRESS

Dave Frizzell

1101 Vermont Ave, NW 11th Flr
Washington, DC 20005

Linda Upmeyer

1101 Vermont Ave, NW 11th Flr
Washington, DC 20005

Harold Brubaker

1101 Vermont Ave, NW 11th Flr
Washington, DC 20005

THIRTEENTH: The name and address, including street and number, of the incorporator is:

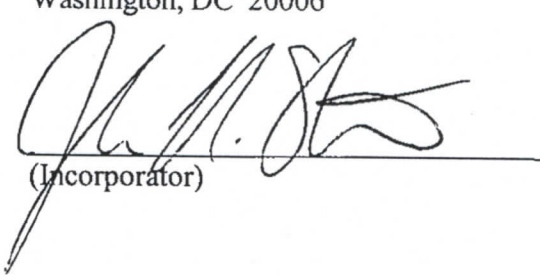
NAME

ADDRESS

John R. Strout

1747 Pennsylvania Ave, NW
Suite 1000
Washington, DC 20006

Dated: 7/18/12


(Incorporator)