



**CHARLES G. KOCH**  
CHAIRMAN AND  
CHIEF EXECUTIVE OFFICER

September 24, 2010

"If not us, who? If not now, when?"

That question was posed by a member of our network of business and philanthropic leaders, who are dedicated to defending our free society. We cannot rely on politicians to do so, so it is up to us to combat what is now the greatest assault on American freedom and prosperity in our lifetimes.

Twice a year our network meets to review strategies for combating the multitude of public policies that threaten to destroy America as we know it. These meetings have been critical in improving and expanding our efforts.

Our next meeting will be held January 30-31, 2011, at the Rancho Las Palmas Resort in Rancho Mirage, California. You would be a valuable addition to our gathering, and we hope you can join us.

In Palm Springs, we will assemble an exceptional group of leaders along with a strong line-up of speakers. Together, we will develop strategies to counter the most severe threats facing our free society and outline a vision of how we can foster a renewal of American free enterprise and prosperity.

At our most recent meeting in Aspen, our group heard plans to activate citizens against the threat of government over-spending and to change the balance of power in Congress this November. In response, participants committed to an unprecedented level of support. The important work being done with these initiatives continues. However, even if these efforts succeed, other serious threats demand action.

Everyone benefits from the prosperity that emerges from free societies. But that prosperity is under attack by the current Administration and many of our elected officials. Their policies threaten to erode our economic freedom and transfer vast sums of power to the state. We must stop – and reverse – this internal assault on our founding principles.

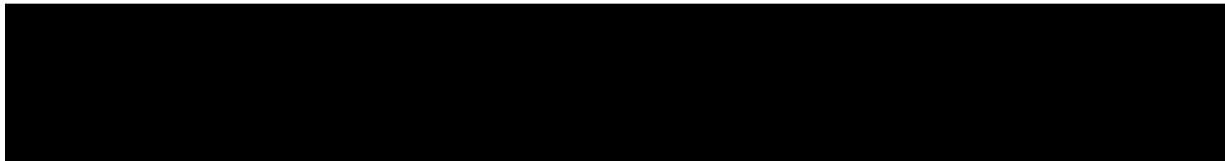
316.828.5201 Tel

P.O. Box 2256  
Wichita, Kansas 67201

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Fighting back with incremental changes will only lead to a slower rate of decline. We must dedicate ourselves to making major advances in the direction of economic freedom. Our goal for these meetings must be to advance ideas that strengthen that freedom, beat back the unrelenting attacks and hold elected leaders accountable.

To give you a better idea of the nature of this event, I have enclosed the program from our Aspen meeting. While we will have great speakers and a beautiful setting, our ultimate goal is not "fun in the sun." This is a gathering of *doers* who are willing to engage in the hard work necessary to advance our shared principles. Success in this endeavor will require all the help we can muster.

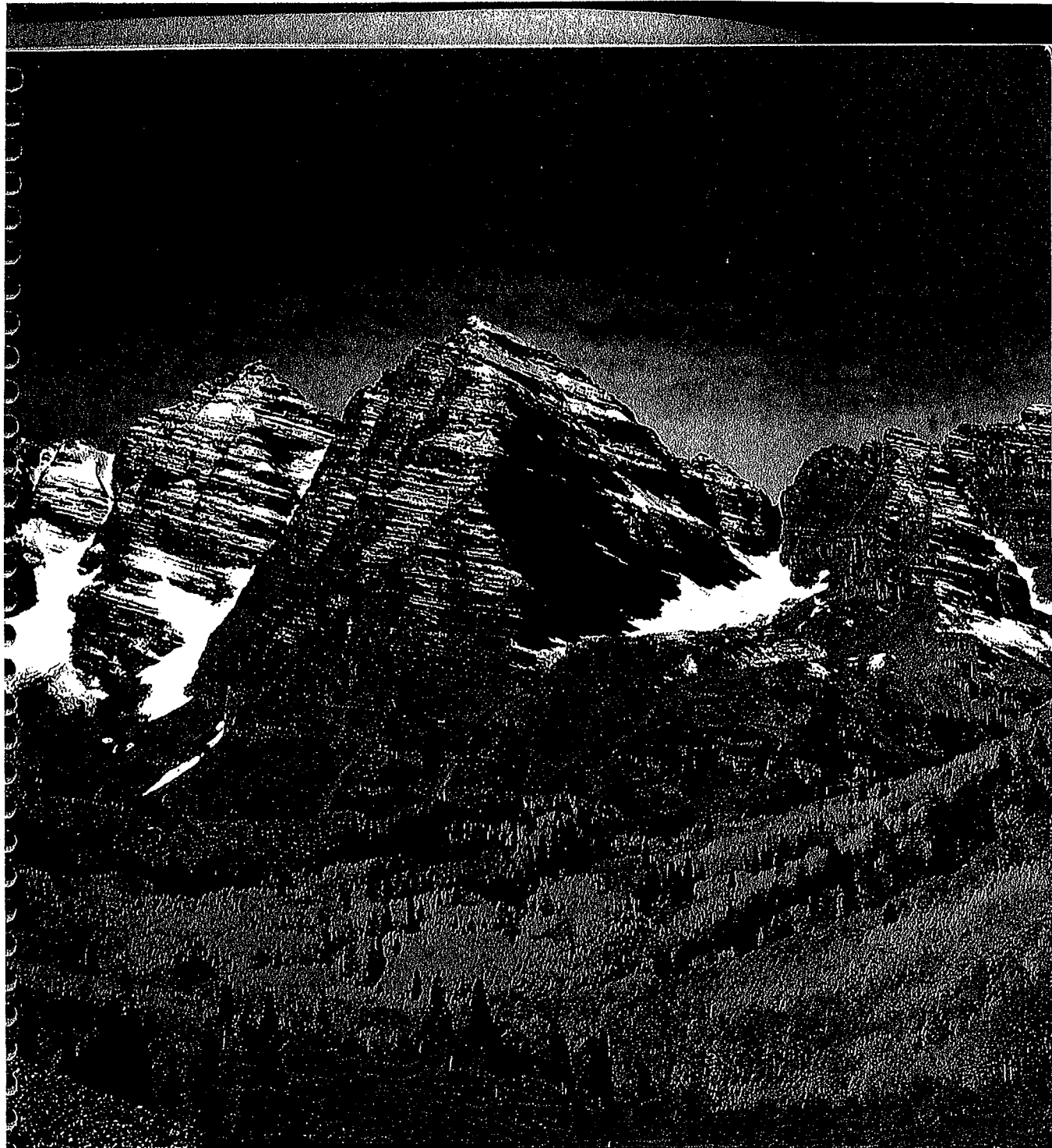


Your active participation would increase our probability of success during this pivotal time in our nation's history. We hope to see you in Palm Springs, January 30-31.

Sincerely,



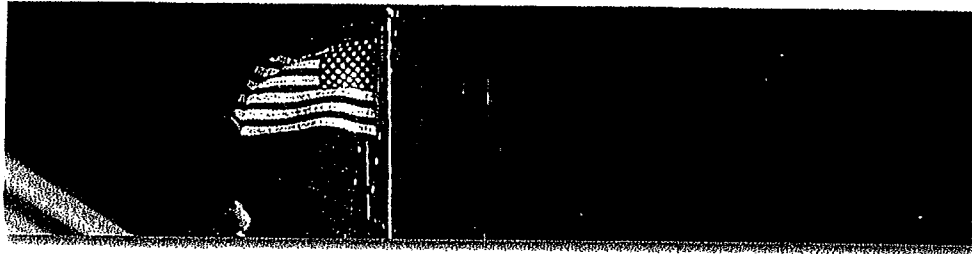
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UNDERSTANDING AND ADDRESSING THREATS  
TO AMERICAN FREE ENTERPRISE AND PROSPERITY

ASPEN

ST. REGIS RESORT  
JUNE 27 & 28, 2010



## GOALS & MISSIONS

At our seminars, we work to understand and address the threats to American free enterprise and prosperity. These meetings provide an opportunity to discuss these threats and the appropriate strategies to counter them. To that end, we focus on four main objectives:

- Attracting principled leaders and investors who will effectively defend our free society
- Sharing best practices and opportunities to defend our free enterprise system from destructive public policies
- Fashioning the message and building the education channels to reestablish widespread belief in the benefits of the principles of a free and prosperous society
- Building principled, effective institutions that identify, educate and mobilize citizens in pursuit of a free and prosperous society

Our seminars bring together business and philanthropic leaders who possess the vision and knowledge to develop innovative strategies to achieve results. The combination of knowledgeable speakers and motivated participants produces a dynamic environment that inspires creative approaches to advancing a free society.

## CONFIDENTIALITY AND SECURITY

In order to understand issues and develop strategies more effectively, the proceedings of this meeting are confidential. The meetings are closed to the public, including media. Please be mindful of the security and confidentiality of your meeting notes and materials, and do not post updates or information about the meeting on blogs, social media such as Facebook and Twitter, or in traditional media articles. These meetings are invitation-only and nametags should be worn for all meeting functions.



## AGENDA

Saturday, June 26

12:00 – 6:00 pm  
ST. REGIS LOBBY

### Seminar Registration

You may pick up your seminar materials, including your nametag and an updated copy of this booklet. For security purposes, please remember to wear your nametag to all seminar functions.

4:30 – 6:00 pm  
MILL STREET COURTYARD

### Welcome Reception for Locals and Early Arrivals at the St. Regis

Enjoy a cocktail and some conversation with your fellow participants at this informal kick-off to our time together.

6:15 – 8:30 pm  
VARIOUS LOCATIONS

### Small Group Dinners

Enjoy the company of other participants at one of these small dinners centered on areas of focus for our meeting. Policy experts and seminar speakers relevant to each dinner topic will make brief remarks to help facilitate a broader discussion. If you have not indicated your interest in participating, please contact us. Groups will gather after the reception and walk to the dinner locations. Topics include:

- November 2010: What's at stake? What is the range of possible outcomes? Will this be a watershed election year?
- The Bankrupting of America: Are Americans waking up to the negative consequences of government growth and spending? What messages cut through the clutter? Will this issue be of concern to voters this fall?





## AGENDA

- **Energy and Climate:** What drives the regulatory assault on energy? What are the economic and political consequences of this? How discredited is the climate change argument? What effect does this have on the electorate, especially in key states?
- **Higher Education:** At a time when we face so many immediate threats, how do we also maintain focus on longer-term investments in higher education? What leveraged opportunities exist on campuses now that make a real difference in advancing liberty?
- **Issue Micro-Targeting:** What gaps do we face in thoroughly understanding the electorate? What has been learned from research so far? How can we take advantage of this advanced technology?

Sunday, June 27

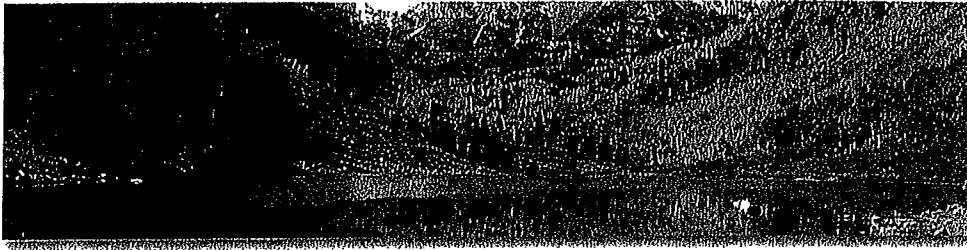
9:00 am – 4:00 pm  
CAPITOL ROOM,  
LOWER LEVEL

**Seminar Registration and Hospitality Center**  
If you did not pick up meeting materials on Saturday, you may pick up those materials today in the Capitol Room on the lower level of the St. Regis. You might also enjoy a snack or visit with your fellow participants.

11:15 am – 12:45 pm  
ASPEN ROOM  
MAIN LEVEL

**An Introduction to these Meetings for First-Time Participants**  
Participants new to these meetings are invited to a welcome luncheon to learn about the strategic framework that has guided past success and that guides future action.

Richard Fink, Koch Industries



## AGENDA

1:00 – 1:40 pm

GRAND BALLROOM  
LOWER LEVEL

### The Threats to American Freedom and Prosperity

We are undergoing the greatest internal assault on American freedom and prosperity in our lifetimes. Rather than cede ground to more government, we must strengthen economic freedom. Business leaders have an important role to play in promoting prosperity, countering the dangerous attacks on our founding principles, and reversing this trend.

Charles Koch, Koch Industries

1:40 – 2:10 pm

GRAND BALLROOM

### What's the Outlook for Future Prosperity?

Government spending continues to climb to dangerously high levels, putting our economy at risk. This session will explore the precarious path that we are on, led by one of the analysts best known for predicting the financial crisis.

Peter Schiff, Euro Pacific Capital

2:10 – 2:30 pm

GRAND BALLROOM

### Q&A with Charles Koch and Peter Schiff

2:30 – 2:50 pm

### Break

2:50 – 3:50 pm

GRAND BALLROOM

### Understanding the Persistent Threats We Face

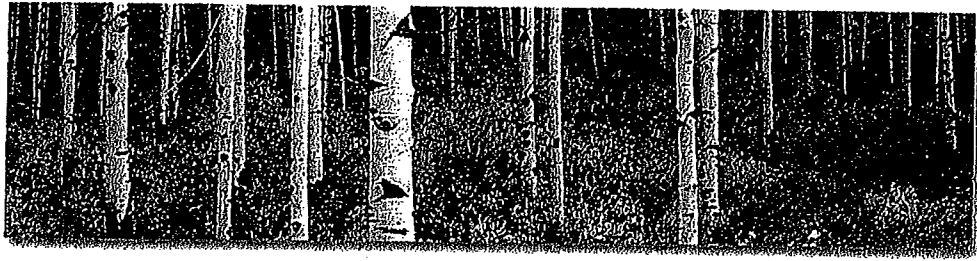
The current administration swept into office with a promise to “fundamentally transform America.” From the nationalization of healthcare to the rising power of unions, as well as a push for major new climate and energy regulations, financial regulation, and even more government spending, there is no lack of significant threats for us to understand and address.

Moderated by Steve Moore, *The Wall Street Journal*

Phil Kerpen, Americans for Prosperity

Ramesh Ponnuru, *National Review*

Peter Wallison, American Enterprise Institute



## AGENDA

3:50 - 4:30 pm  
GRAND BALLROOM

**An Integrated Strategy to Address These Threats**  
While the threats we face are significant, we have seen progress. Building on the lessons learned from the past and capitalizing on several unique opportunities we face this year, we believe there is a way to reverse this present course and build a more prosperous future.

Richard Fink, Koch Industries

4:30 - 6:30 pm

Free Time

6:30 - 9:00 pm  
FOUNTAIN COURTYARD

**Reception and Dinner at the St. Regis**

**Is America on the Road to Serfdom?**

Glenn Beck

9:00 - 10:15 pm  
RESTAURANT BAR  
MAIN LEVEL

**Cocktails and Dessert Reception hosted by DonorsTrust**

Conclude your evening with a cocktail or dessert at the St. Regis' Restaurant Bar.

Monday, June 28

7:30 - 8:30 am  
FOUNTAIN COURTYARD

**Breakfast Buffet and Presentation**

7:50 - 8:30 am  
FOUNTAIN COURTYARD

**We're Spending Too Much**

Americans are increasingly concerned with the growth of government, but we also need a positive vision of what smaller government means, a vision that goes beyond lower taxes and economic efficiency. Without that positive vision, the appeal of liberty is limited. This presentation provides a vision of how we can regain the moral high ground and make a new case for liberty and smaller government that appeals to all Americans, rich and poor.

Russ Roberts, Mercatus Center





## AGENDA

8:30 – 8:45 am

Break and Transition to Grand Ballroom

8:45 – 9:30 am

GRAND BALLROOM

Understanding This Electorate

This spring's primaries have produced many surprises and upsets. What is causing this electorate to vote the way they are? What does this mean for the November elections? This session will offer insight into the mood of this year's electorate.

Michael Barone, *The Almanac of American Politics*

9:30 – 10:30 am

GRAND BALLROOM

Framing the Debate on Spending

Polls show that the American public is deeply concerned about government growth and spending – and they are making their frustrations known. In this session, we will better understand if this is a fleeting circumstance or one that holds opportunities for advocates of free enterprise into the future.

Nancy Pfotenhauer

Jeff Crank, Americans for Prosperity - Colorado

Veronique de Rugy, Mercatus Center

Gretchen Hamel, Public Notice

10:30 – 10:50 am

Break

10:50 am – 11:50 pm

GRAND BALLROOM

Mobilizing Citizens for November

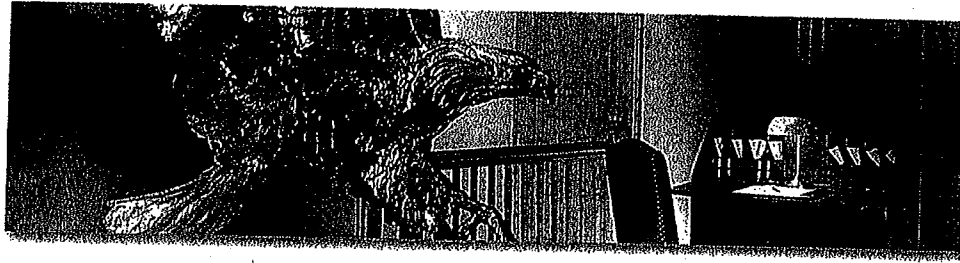
Is there a chance this fall to elect leaders who are more strongly committed to liberty and prosperity? This session will further assess the landscape and offer a strategic plan to educate voters on the importance of economic freedom.

Sean Noble

Karl Crow, Themis

Mark Mix, National Right to Work

Tim Phillips, Americans for Prosperity



11:50 – 12:05 pm

Break and Transition to Lunch in the Fountain Courtyard

12:05 – 2:00 pm  
FOUNTAIN COURTYARD

Lunch Buffet & Next Steps

**Winning the Fight between Free Enterprise and Big Government**

America was built on the free enterprise system. That's how America became a prosperous nation with abounding opportunities for all. Now, freedom is under a relentless attack. What happens if it slips away? Arthur Brooks will share with us how free enterprise is more than an economic system – it is a moral imperative, and we must defend it at all costs.

Arthur Brooks, American Enterprise Institute

2:00 – 2:15 pm

Break

2:15 – 3:00 pm

**Small Group Discussions**

These five discussion-oriented sessions offer you the opportunity to explore several topics that go beyond the issues already discussed. We will hold these sessions twice so that you may attend the two that most interest you.

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4<sup>TH</sup> FLOOR

**Opportunities in Higher Education:** For long-term success, we must develop future leaders committed to the principles of a free society. Can we have a major impact in higher education over the next ten years? Where are the most leveraged opportunities for investment?

Russ Roberts, Mercatus Center

Kristen Short, Charles G. Koch Charitable Foundation  
Ryan Stowers, Charles G. Koch Charitable Foundation



MAROON BELLS,  
BALLROOM LEVEL

**Decision-Making in Philanthropy:** How can you maximize the impact of your gift-giving? What different giving options are available to you? How can you determine which groups and causes are effective? Advisors to several of America's most generous philanthropists will share their experiences in working toward strategic and informed decisions.

Annie Dickerson  
Mina Nguyen  
Michael Sullivan

CAPITOL ROOM,  
BALLROOM LEVEL

**K-12 Ed Reform & Charter Schools:** What is the best way to reform our education system? How can we ensure children learn core concepts? This discussion will explore what is working and what the future holds for K-12 reform.

John Bryan

PYRAMID ROOM,  
BALLROOM LEVEL

**Judicial Elections:** Several states this year will hold important judicial elections. Is there an opportunity here for advocates of free enterprise to have their voices heard?

David Chavern, U.S. Chamber of Commerce  
Kevin Watson, U.S. Chamber of Commerce

ASPEN ROOM  
MAIN LEVEL

**Choices in 2012:** As important as the 2010 elections might be, 2012 also offers an opportunity to address the threats to free enterprise. This session will allow for an informal discussion of how supporters of economic freedom might start planning today.

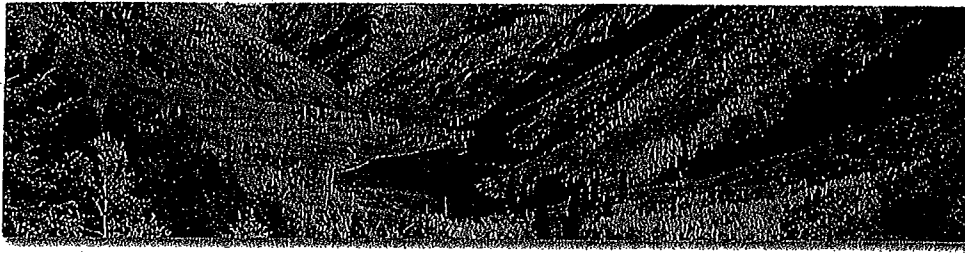
Jerry Milbank  
Bill Walton

3:00 – 3:15 pm

Break and Transition to Second Discussion

3:15 – 4:00 pm

Session II of Small Group Discussions



4:00 – 6:00 pm

Free Time

6:00 – 6:50 pm

**Gondola Ride to the top of Aspen Mountain**

Groups will leave every few minutes from the front drive of the St. Regis to walk or ride to the gondolas, only a few blocks away. The trip to the top of Aspen Mountain on the gondola takes about 15 minutes and offers scenic views of the Aspen valley and the surrounding mountains.

6:00 – 9:00 pm

SUNDECK,  
ASPEN MOUNTAIN

**Reception & Dinner atop Aspen Mountain**

**What's Ahead for America?**

Charles Krauthammer

9:00 – 10:15 pm

BENEDICTS,  
ASPEN MOUNTAIN

**Cordials & Dessert Buffet**

Before descending the mountain, you are welcome to enjoy dessert and a farewell cocktail as you continue your dinnertime conversations. The gondolas will be continuously available to return you to the base of Aspen Mountain following dinner, and they will run until 10:15 pm.

Tuesday, June 29

7:30 – 9:30 am

FOUNTAIN COURTYARD

**Drop-In Breakfast Buffet**

A buffet breakfast will be available for you as you conclude your stay in Aspen. Grab your breakfast and run or stay and converse with your fellow participants.



# UNDERSTANDING AND ADDRESSING THREATS TO AMERICAN FREE ENTERPRISE AND PROSPERITY

PALM  
SPRINGS

RANCHO LAS PALMAS  
JAN. 30 & 31, 2011

## Goals & Mission

At our seminars, we work to understand and address the threats to American free enterprise and prosperity. These meetings provide an opportunity to discuss these threats and the appropriate strategies to counter them. To that end, we focus on four main objectives:

- Attracting principled leaders and investors who will effectively defend our free society
- Sharing best practices and opportunities to defend our free enterprise system from destructive public policies
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- Fashioning the message and building the education channels to reestablish widespread belief in the benefits of the principles of a free and prosperous society

Our seminars bring together business and philanthropic leaders who possess the vision and knowledge to develop innovative strategies to achieve results. The combination of knowledgeable speakers and motivated participants produces a dynamic environment that inspires creative approaches to advancing a free society.

## The Program

This action-oriented program brings together top experts and leaders to discuss – and offer solutions to counter – the most critical threats to our free society. Recent sessions have focused on addressing rapid government growth, countering climate change alarmism and the move toward socialized healthcare, developing strategies to advance liberty on college campuses, strengthening our state-based capabilities, and promoting judicial reform. Past meetings have featured such notable leaders as Supreme Court Justices Antonin Scalia and Clarence Thomas; Governors Bobby Jindal and Haley Barbour; commentators John Stossel, Charles Krauthammer, Glenn Beck, and Rush Limbaugh; Senators Jim DeMint and Tom Coburn; and Representatives Paul Ryan, Mike Pence, and Tom Price.

## General Schedule

### *Saturday, January 29*

4:30 – 6:00 pm Welcome Reception for Locals and Early Arrivals  
6:00 pm Small-group Dinners

### *Sunday, January 30*

11:15 am Luncheon for First-Time Participants  
1:00 – 5:00 pm Formal Program Begins  
6:30 – 9:00 pm Reception & Dinner at Rancho Las Palmas Resort and Spa

### *Monday, January 31*

7:30 am – 4:30 pm Breakfast / General Sessions / Luncheon  
6:30 – 9:30 pm Reception & Closing Dinner

### *Tuesday, February 1*

7:30 – 9:30 am Drop-in Breakfast Buffet (No Program)

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# Meeting Registration

Invitations are non-transferable. Spouses are welcome at all events.  
You may also register online at [www.regonline.com/PalmSprings2011](http://www.regonline.com/PalmSprings2011).  
Registrations received after January 1 will be accepted if space remains.



Daytime Phone: \_\_\_\_\_

Assistant: \_\_\_\_\_

Cell Phone: \_\_\_\_\_

Email: \_\_\_\_\_

- ☐ I/We will attend the meeting in Palm Springs, January 30 & January 31. As a first-time participant, I understand that my fee for the event will be waived.

Names for nametags (informal): \_\_\_\_\_

- ☐ I/We cannot attend the Palm Springs meeting.

☐ Please consider me for future events.

☐ Please include me in informational mailings about issues addressed at these meetings.

## Accommodations

The Rancho Las Palmas Resort and Spa, located in Rancho Mirage, California, will host our meeting. A block of rooms is held for our group and will be available until December 27, 2010. For your convenience, all hotel reservations will be handled through our office; *please do not contact the Rancho Las Palmas directly to place a reservation.*

Please indicate below if accommodations will be needed and, if so, your desired room type. Most participants arrive on Saturday or Sunday and depart on Tuesday. The per-night room rates below do not include a \$10/night resort fee, a 10% federal, state and local tax, a 2% Local Business Improvement District assessment fee, or a 0.15% California tourism assessment fee. A deposit of the first night's charges will be made upon booking. Cancellations must be made seven days before scheduled arrival to receive a refund of the deposit. Suites are limited and will be available on a first-come first-served basis.

## Rooming Details

- ☐ I will not require a room at Rancho Las Palmas.

- ☐ Please reserve me a room at Rancho Las Palmas.

☐ Plaza Room \$209

Arrival Date: January \_\_\_\_\_, 2011

Departure Date: Jan/Feb \_\_\_\_\_, 2011

Optional:

☐ I would like a second room.

☐ Connecting / ☐ King or ☐ Double

## Hotel Payment Information

Card Type: ☐ American Express ☐ MasterCard ☐ VISA

Name on Card: \_\_\_\_\_

Card Number: \_\_\_\_\_

Exp. Date: \_\_\_\_\_

*Please return this form to:*

Mr. Kevin Gentry  
Koch Companies Public Sector  
600 14<sup>th</sup> Street NW, Suite 800  
Washington, DC 20005  
Fax: 202-737-8080 Tel: 202-737-8377

Or: [www.regonline.com/PalmSprings2011](http://www.regonline.com/PalmSprings2011)

*Privacy notice: We respect your personal information. We will keep your contact details confidential and will use them only for our internal purposes and for the purpose of making the conference arrangements you have requested. We will maintain your credit card information in a secure fashion and will disclose it only to the relevant hotel for the purposes of securing your reservation. The Rancho Las Palmas Privacy Policy is available on its website.*

PROGRESS

## PARTICIPANTS

|                                    |                               |
|------------------------------------|-------------------------------|
| Jack and Rose Marie Anderson       | Addison, Texas                |
| Neil Anderson and Amy Fisher-Smith | Addison, Texas                |
| Phil and Nancy Anschutz            | Denver, Colorado              |
| Cliff Asness                       | Greenwich, Connecticut        |
| Nate and Lynda Bachman             | Cincinnati, Ohio              |
| Whitney Ball                       | Alexandria, Virginia          |
| <i>Michael Barone</i>              | Washington, DC                |
| Frank and Kathy Baxter             | Pacific Palisades, California |
| Steve and Betty Bechtel            | San Francisco, California     |
| <i>Glenn Beck</i>                  | New York, New York            |
| Benard and Margaret Blasingame     | Adamsville, Tennessee         |
| Alan and Lisa Boeckmann            | Irving, Texas                 |
| Boysie Bollinger                   | New Orleans, Louisiana        |
| Patrick and Paula Broe             | Denver, Colorado              |
| <i>Arthur Brooks</i>               | Bethesda, Maryland            |
| David and Ann Brown                | Oklahoma City, Oklahoma       |
| <i>John Bryan</i>                  | Lake Oswego, Oregon           |
| Bob and Martha Buford              | Wichita, Kansas               |
| Tim Busch                          | Irvine, California            |
| Shelby and Nell Bush               | Dallas, Texas                 |
| <i>Tim Carney</i>                  | Washington, DC                |
| Charlie and Marla Chandler         | Wichita, Kansas               |
| <i>David Chavern</i>               | Falls Church, Virginia        |
| John Childs                        | Vero Beach, Florida           |
| Paul and Lea Clifton               | Oro Valley, Arizona           |
| Susie Coelho                       | Los Angeles, California       |
| Bill Cooper and Kristin Tollefson  | Wayzata, Minnesota            |
| Dino and Joan Cortopassi           | Stockton, California          |
| Joe Craft                          | Tulsa, Oklahoma               |
| Alex Cranberg                      | Greenwood Village, Colorado   |
| <i>Jeff Crank</i>                  | Colorado Springs, Colorado    |
| <i>Karl Crow</i>                   | Arlington, Virginia           |
| Eric Crown and Isabella King       | Phoenix, Arizona              |
| Kevin Crutchfield                  | Abingdon, Virginia            |
| Ravenel and Beth Curry             | New York, New York            |
| Jim and Shirley Dannenbaum         | Houston, Texas                |
| <i>Veronique de Ruy</i>            | Arlington, Virginia           |
| Rich and Helen DeVos               | Ada, Michigan                 |
| <i>Annie Dickerson</i>             | New York, New York            |
| Ned and Nancy Diefenthal           | Metairie, Louisiana           |
| Jim and Dorothy Patterson          | Louisville, Kentucky          |
| Dan and Kellie Peters              | Cincinnati, Ohio              |
| Tom Petrie                         | Denver, Colorado              |

*Presenters in italics*

## PARTICIPANTS

Dixon and Carol Doll  
 Karl and Stevie Eller  
 Ron and Kris Erickson  
 Melvyn and Suellen Estrin  
 Dick Farmer  
 Peter Farrell  
 Jim and Zibbie Ferrell  
 Dave Fetting  
 Bob Fetting  
 Steve Fetting  
 Jerry and Nanette Finger  
*Richard Fink*  
 Budd and Laurie Florkiewicz  
 Charlie and Kaye Lynn Fote  
 Randy and Jean Foutch  
 Foster Friess  
 Steve and Polly Friess  
 Jerry and Leah Fullinwider  
 Richard and Leslie Gilliam  
 Susan Gore  
 Oliver and Carolyn Grace Jr.  
 Judson and Joyce Green  
 Ken and Anne Griffin  
*Gretchen Hamel*  
 Fred and Jane Hamilton  
 Bob and Mary Sue Hawk  
 Dick and Ethie Haworth  
 Robin and Barbara Hayes  
 Dan and Carolyn Heard  
 Diane Hendricks  
 Steve and Regina Hennessy  
 James and Heather Higgins  
 Paul Hill  
 John and Joan Hotchkis  
 Allan and Kathy Hubbard  
 Stan and Karen Hubbard  
 Ethelmae Humphreys  
 Manley and Mary Johnson  
 Merritt Johnson  
 Gerry and Priscilla O'Shaughnessy  
 Michael O'Shaughnessy  
 Tim O'Shaughnessy

Menlo Park, California  
 Phoenix, Arizona  
 Bloomington, Minnesota  
 Bethesda, Maryland  
 Cincinnati, Ohio  
 San Diego, California  
 Houston, Texas  
 Darien, Wisconsin  
 Darien, Wisconsin  
 Darien, Wisconsin  
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 Beloit, Wisconsin  
 Morrow, Georgia  
 New York, New York  
 Regina, Saskatchewan  
 Los Angeles, California  
 Indianapolis, Indiana  
 St. Paul, Minnesota  
 Joplin, Missouri  
 Upperville, Virginia  
 Upperville, Virginia  
 Wichita, Kansas  
 Wichita, Kansas  
 Wichita, Kansas

*Presenters in italics*



## PARTICIPANTS

Marshall Johnson  
 Kyle and Kirsten Johnstone  
 Mike and Beth Kasser  
 Ken and Randy Kendrick  
*Phil and Joanna Kerpen*  
 Gerry and Kathryn Kingen  
 Scott Kirkpatrick  
 Charles and Liz Koch  
 Chase and Annie Koch  
 David and Julia Koch  
 Elizabeth Koch  
 Bob and Cindy Koch  
 Bob Kohlhepp  
*Charles Krauthammer*  
 Dennis Kuester  
 Andrew Kupersmith  
 Andre Lacy  
 Ken and Elaine Langone  
 Jay and Sally Lapeyre  
 Ken and Frayda Levy  
 Tom Love  
 Bob Luddy  
 Fred and Marlene Malek  
 Elaine Marshall  
 Pierce Marshall  
 Preston Marshall  
 Bill Mayer  
 Glen and Diane Meakem  
 Ed Meese  
 Lew and Suzy Meibergen  
 Don and Deede Meyers  
*Jerry and Caroline Milbank*  
 Jack and Goldie Miller  
*Mark Mix*  
 Joe and Mary Moeller  
*Steve Moore*  
 David Murfin  
 Walter and Suzette Negley  
*Mina Nguyen*  
*Larry and Polly Nichols*  
*Sean Noble*  
*Tim and Teresa Oelke*  
*Eric O'Keefe*

Upperville, Virginia  
 Orinda, California  
 Tucson, Arizona  
 Paradise Valley, Arizona  
 Washington, DC  
 Seattle, Washington  
 Jackson, Wyoming  
 Wichita, Kansas  
 Wichita, Kansas  
 New York, New York  
 Brooklyn, New York  
 Evansville, Indiana  
 Cincinnati, Ohio  
 Washington, DC  
 Milwaukee, Wisconsin  
 New York, New York  
 Indianapolis, Indiana  
 New York, New York  
 Harahan, Louisiana  
 Mountain Lakes, New Jersey  
 Oklahoma City, Oklahoma  
 Raleigh, North Carolina  
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 Houston, Texas  
 New York, New York  
 Sewickley, Pennsylvania  
 Washington, DC  
 Enid, Oklahoma  
 Paradise Valley, Arizona  
 New York, New York  
 Buffalo Grove, Illinois  
 Springfield, Virginia  
 Scottsdale, Arizona  
 Falls Church, Virginia  
 Wichita, Kansas  
 Houston, Texas  
 Greenwich, Connecticut  
 Oklahoma City, Oklahoma  
 Phoenix, Arizona  
 Rogers, Arkansas  
 Spring Green, Wisconsin

*Presenters in italics*

## PARTICIPANTS

|  |                            |
|--|----------------------------|
| Kurt and Nancy Pfothenbauer            | Oakton, Virginia           |
| <i>Tim Phillips</i>                    | Leesburg, Virginia         |
| <i>Ramesh Ponnuru</i>                  | Alexandria, Virginia       |
| Art and Kathy Pope                     | Raleigh, North Carolina    |
| <i>Russ Roberts</i>                    | Arlington, Virginia        |
| Corbin and Barbara Robertson           | Houston, Texas             |
| Richard Roder and Karin Hsu            | Addison, Texas             |
| Gary and Kathleen Rogers               | Oakland, California        |
| Durk Rorie                             | Cincinnati, Ohio           |
| Chris Rufer                            | Sacramento, California     |
| <i>Peter Schiff</i> and Martha O'Brien | Westport, Connecticut      |
| Steve and Christine Schwarzman         | New York, New York         |
| Rick and Sherry Sharp                  | Richmond, Virginia         |
| Mike and Lin Simmonds                  | Omaha, Nebraska            |
| Peter Smith                            | Scottsdale, Arizona        |
| Dick Strong                            | Milwaukee, Wisconsin       |
| <i>Michael Sullivan</i>                | Greenwich, Connecticut     |
| Ray and Ladeine Thompson               | Kalispell, Montana         |
| Lynn Tilton                            | New York, New York         |
| Dave and Melanie True                  | Casper, Wyoming            |
| Steve Twist                            | Scottsdale, Arizona        |
| Jim and Gayla Von Ehr                  | Richardson, Texas          |
| Rick and Debra Waller                  | Kenosha, Wisconsin         |
| <i>Peter Wallison</i>                  | Washington, DC             |
| <i>Bill and Sarah Walton</i>           | Washington, Virginia       |
| Lew and Myra Ward                      | Enid, Oklahoma             |
| Dick Weekley                           | Houston, Texas             |
| Fred and Susie Wehba                   | Los Angeles, California    |
| Nestor Weigand and Darcy Buehler       | Wichita, Kansas            |
| Dick and Mary Beth Weiss               | Hinsdale, Illinois         |
| Howard and Rhonda Wilkins              | Dallas, Texas              |
| Don and Sue Wills                      | Dallas, Texas              |
| Larry and Lorraine Winnerman           | Aspen, Colorado            |
| Joe Woodford                           | Colorado Springs, Colorado |
| Earl Wright                            | Englewood, Colorado        |
| Karen Wright and Tom Rastin            | Mount Vernon, Ohio         |
| Cliff and Susan Yonce                  | Greenwich, Connecticut     |
| Fred and Sandra Young                  | Racine, Wisconsin          |

*Presenters in italics*